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## COMPANY NOTICES

## DIVIDEND NOTICE

To the holders of  
European Depositary receipts for  
Common Stock of

## TOSHIBA CORPORATION

(FORMERLY TOKYO SHIBAURA ELECTRIC CO. LTD.)

## DESIGNATED COUPON NO. 34

(Action Required on or Prior to November 30th, 1979)\*\*

Chemical Bank, as Depositary (the "Depositary") under the Deposit Agreement dated 1978 among the Depositary, Toshiba Corporation (formerly Tokyo Shibaura Electric Co. Ltd., the "Company"), the holders of European Depositary Receipts (the "Receipts") and the holders of Common Stock of the Company (the "Common Stock"), HEREBY GIVES NOTICE that at the general meeting of stockholders of the Company held in Tokyo, Japan, on 28th June, 1979, the stockholders approved the payment of a dividend of Yen 3.00 per share of Common Stock.

The Dividend on the shares of Common Stock of record on Deposit with the Depositary under such Deposit Agreement, less a portion thereof withheld by the Company on account of Japanese Taxes, has been received by the Depositary, as agent for the Depositary, and pursuant to the provisions of such Deposit Agreement, has been converted into United States Dollars at the rate of 216.708 Yen per United States Dollar.

The Depositary has been advised by the Company that Japan is a party to international agreements with Australia, Belgium, Canada, Denmark, France, the Federal Republic of Germany, Greece, Italy, New Zealand, Norway, Singapore, Sweden, Switzerland, the United Arab Republic, the United Kingdom and the United States of America under which certain persons are entitled to 15% tax withholding rates on dividends such as the dividend in question. The persons so entitled include residents of such countries and companies organised thereunder meeting certain conditions relating to the carrying on of trade or business in Japan. Persons not entitled to a 15% tax withholding rate have been applied.

To determine entitlement to the lesser tax withholding rate of 15%, it is necessary that the holder of Coupon No. 34 be accompanied by a properly completed and signed certificate (copies of the form which are available at the office of the Depositary in London or any Depositary Agent) as to his residence and trade or business status in Japan (if applicable) of the holder of Coupon No. 34. Such certificate may be forwarded by the Depositary to the Company upon request.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depositary in London or at the office of any Depositary Agent listed below.

## DEPOSITARY AGENTS

Name  
Chemical Bank, Frankfurt, Germany.  
The Bank of Tokyo, Ltd., London, England.  
The Bank of Tokyo, Ltd., Paris, France.  
The Bank of Tokyo, Ltd., Brussels, Belgium.  
The Bank of Tokyo, Ltd., Frankfurt, Germany.  
Pierson, Helderberg & Pierson, Amsterdam, The Netherlands.  
Banca Nazionale del Lavoro, Milan, Italy.  
Kredietbank S.A., Luxembourg, Luxembourg.

The following table sets forth the amounts payable upon presentation of Coupon No. 34 from the various denominations of Receipts.

Coupon No. 34 detached from Receipts in the following denominations:

1 Depositary Share \$0.58 \$0.54  
10 " " \$5.82 \$5.48  
50 " " \$29.14 \$27.42  
100 " " \$58.28 \$54.85

Payment in United States Dollars in respect of Coupon No. 34 will be made by United States Dollar check drawn on, or transfer to a bank in New York City.

Dated: 24th July, 1979.

CHEMICAL BANK, as Depositary, 100, Strand, London, W.C.2, England.

\*31st March, 1979, has been established as the record date for the determination of the stockholders of the Company entitled to such dividend. All Receipts issued in respect of Common Stock not entitled to share in this dividend will be without Coupon No. 34 attached.

\*\*Certain holders of Receipts may be entitled upon the fulfillment of certain conditions to the dividend in the currency of the country of their residence. The Depositary will, at its discretion, not unduly burdensome and upon payment of all expenses incurred in connection therewith, take such action as it deems appropriate to assist such holders in availing themselves of such reductions.

Because of Japanese tax requirements applicable to the Company, the Depositary has been asked to remit the dividend in the currency of the country of residence of the holder of the Receipts. The dividend in the currency of the country of residence of the holder of the Receipts will be paid in the currency of the country of residence of the holder of the Receipts.

As a result, persons surrendering Coupon No. 34 after such date will be entitled to receive the dividend in the currency of the country of residence of the holder of the Receipts. The dividend in the currency of the country of residence of the holder of the Receipts will be paid in the currency of the country of residence of the holder of the Receipts.

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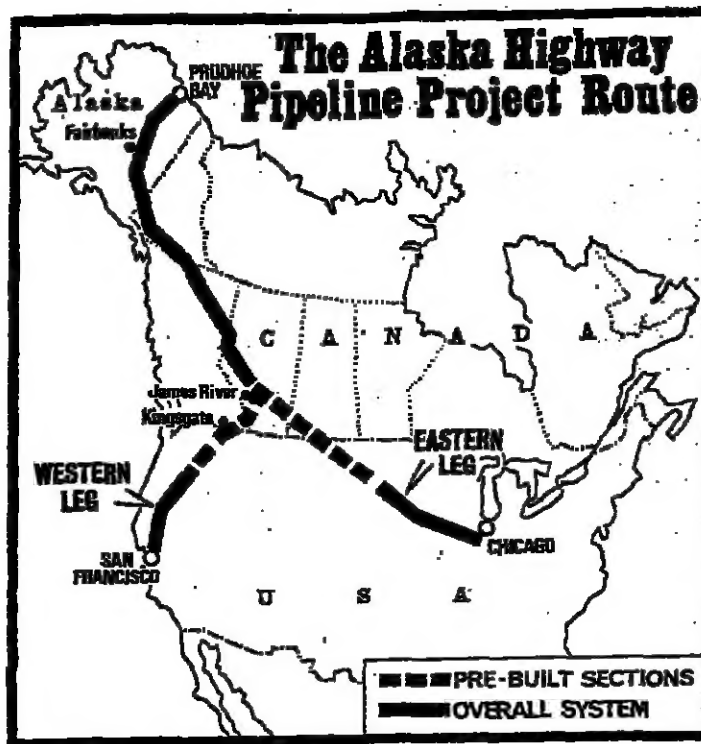
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## AMERICAN NEWS

David Lascelles reports on a vast energy project beset with equally large problems

## The battle for Alaskan natural gas



PAN-ALBERTA GAS LTD. has applied for a new permit to export additional gas to the U.S. Reuter reports from Calgary. The company said the permit, if approved, would be for the export of 4.3 trillion cubic feet of natural gas, in addition to the company permit for 3.7 trillion cubic feet which was approved last month.

The project has gone up from \$10bn to \$14bn. The State of Alaska has, however, indicated it may contribute \$1bn by means of tax-exempt bonds, which are cheaper than commercial loans.

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AFTER ALASKAN oil, Alaskan gas. One of the priorities listed by President Jimmy Carter in his recent energy speech was construction of a pipeline to transport Alaskan gas to the rest of the U.S. He said emphatically, "I will insist personally that this gas pipeline be built without further delay."

With a length of 4,800 miles, a lot of it in Canada, and price tag of \$14bn, the project ranks among the largest ever devised by man. But like the Alaskan oil pipeline, its sponsors are having to do battle with regulatory delays, soaring costs, and widespread scepticism whether anything this size can be built at all.

The pipeline was first mooted back in the 1960s, when the vast Prudhoe Bay oil and gas deposits were discovered. But it was not until 1977, after several alternative routes had been considered, that the U.S. and Canada approved a plan put forward by the Northwest Alaskan Pipeline Company, a partnership of six natural gas companies.

The pipeline would start at Prudhoe Bay and run south across Alaska beside the existing oil pipeline, breaking off 300 miles north of Valdez and heading south-east across Canada to Southern Alberta alongside the Alaska Highway.

After it would join up with a couple of existing pipelines and divide for its journey south into the U.S. with one spur heading south-west to San Francisco, the other south-east

to Chicago. Later on, the line might be linked to Canadian gas deposits in the Mackenzie Delta.

The purpose of the pipeline is to bring Prudhoe Bay's estimated 26 trillion cu ft of natural gas to the U.S. market. With a capacity of 3.2bn cu ft a day, this would displace about 8 per cent of U.S. current oil imports, or nearly 750,000 barrels of oil a day.

But though the project got the top level approval of both the Canadian and U.S. Governments in 1977, not an inch of it has yet been laid, mainly because of delays in Washington which have, in turn, held up financing. (The Canadians are further ahead and nearly ready to move. The steel industry there has also geared up to supply most of the pipe for the Canadian section.) The original completion date of 1983 has already slipped to the winter of 1984-85.

Still to be settled is the rate of return. The U.S. Federal Energy Regulatory Commission (FERC) recently proposed a sliding scale designed to keep the cost of building the pipeline down. The lower the final cost, the higher the rate of return would be, ranging from 8 to 22 per cent. But the scheme's backers said this was too vague and asked for a narrower range, between 15-17 per cent.

The FERC is expected to rule on this by August 5, along with the tariffs the pipeline operators will be allowed to charge. Once these points are resolved, the

pipeline company will start the hunt for finance.

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## CAB veto on airline merger

By John Wyles in New York

A PROPOSED merger between Continental Air Lines and Western Air Lines which would have created the 8th largest U.S. carrier has been unexpectedly vetoed by the Civil Aeronautics Board.

The board has again proved ready to disagree with one of its own administrative law judges, who recommended approval for the merger in early April. Earlier this month the CAB gave the go-ahead for both Pan American World Airways and Texas International Airlines (TXIA) to press ahead with efforts to take over National Airlines, despite a recommendation to the contrary from a CAB judge.

Quite apart from its impact on the two airlines, the Continental-Western decision is important because it adds fresh perspective to the board's thinking on airline mergers in the more competitive world brought about by U.S. airline deregulation.

The Pan Am/TXIA rulings pointed to readiness to accept some diminution of competition as a result of mergers, even if the Department of Justice, which administers U.S. anti-trust laws was opposed to the merger.

The latest decision indicates that the board is unwilling to accept a lessening of competition if it cannot see reasonable possibility of fresh competition entering markets in which the merged airline would be an important factor.

Thus, Continental and Western have run into a veto because of their dominance of a number of major routes between western states, where United Airlines is the only other important competitor.

The board took the view that there were not enough indications that other airlines would boost competition by entering these routes after a merger.

The Government's April measures—freezes on food prices, a \$6bn ceiling on public and private foreign borrowing, a 50 per cent freeze of cruises proceeds of private foreign loans, and tighter hire purchase credit—briefly produced cooling effects on inflation at the time.

But the money supply (cash in hand and in cheque accounts) continues to run beyond official targets, and loans to the private sector have assumed almost runaway proportions, with interest rates over 55 per cent annually, despite an undertaking by commercial banks to reduce these to 50 per cent or less.

According to figures compiled by the central bank up to July 10, lending to the private sector by commercial banks reached Cr.72.65bn (\$28.6bn), already Cr.72.6bn over the official target set for January 1-July 31, 1979.

## Brown appeal to hawks' military self-interest

BY DAVID BUCHAN IN WASHINGTON

MR. HAROLD BROWN, the U.S. Defence Secretary, yesterday warned the Senate Armed Services Committee that defeat of the SALT II treaty, leading to a renewed nuclear arms build-up by the two superpowers, would leave less money for American conventional forces.

Conversely, he said, passage of the treaty through the Senate "will let us devote more resources to other improvements we must make in the years ahead." Thus, Mr. Brown sought to appeal to the military self-interest of the generally hawkish Armed Services Com-

mittee, which this week began its separate hearings on the treaty signed by the U.S. and the Soviet Union last month.

The Senate Foreign Relations Committee, which has the prime jurisdiction over the treaty, is also to continue its protracted hearings this week and again in September, after the August recess. Only when these are completed, and the various committees have drafted and approved any treaty amendments, will the outlook for the treaty's ratification by two-thirds of the Senate become clearer.

But opening Senatorial statements yesterday indicated that

the views of the Armed Services Committee may already be stacked against the treaty, unless it is heavily amended. The Soviet leadership has warned that it will not accept substantial amendments that would entail renegotiating the nuclear pact.

The continuing political fallout of such warnings was clear yesterday, when Senator Barry Goldwater claimed that his constituents "get mad when the Foreign Minister of the Soviet Union tries to tell the U.S. Senate how to vote."

Senator John Stennis, the committee chairman and a veteran Mississippi Democrat,

no less conservative than Republican Senator Goldwater, opened the hearings on a non-partisan note, but declared: "I do not trust the Russians and require full proof that we can adequately detect any cheating on their part."

Committee republicans, like Senator John Tower, who yesterday called SALT II "an illusory promise of peace," seem pretty firm against the treaty, as presently written. The key action is likely to be played out on the Democratic side.

There, two senators, John Cuijver and Gary Hart, are strong supporters of the treaty, but "it is from Senator Henry

Jackson, another Democrat, that the Administration is likely to come under the sharpest questioning.

Though it was Senator Jackson who in 1972 succeeded in getting Congress to require the U.S. to negotiate equal numerical ceilings on arms for both superpowers in a SALT II agreement, he is apparently uneasy about the treaty's prospects.

Senator Sam Nunn, a quiet Georgian with a considerable reputation in military affairs, is also an Armed Services Committee member, whose eventual verdict on SALT II will sway many middle-of-the-road senators, seen as likely to vote another arcane.

By the Constitution, the House of Representatives has no role in ratifying treaties. But certain military knowledge-able House members have sought to influence the Senate outcome from the sidelines.

One is representative Les Aspin, who once served in the Pentagon. Over the weekend, he issued his own study, concluding that if SALT II is defeated, the U.S. would have to spend around \$21bn more on nuclear weapons to match the Russians.

Mr. Aspin's report was largely aimed at persuading liberals like himself in the Senate that the new treaty will in fact enable the U.S. to save money on defence.

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## Oil leakage from tankers under control

BY VICTOR MACKIE IN OTTAWA

BON ACCORD, TOBAGO—The immediate threat of pollution to Tobago's beaches from the collision of the supertankers Atlantic Empress and Aegean Captain at the weekend appeared to be over yesterday.

Currents and winds broke up the oil slick and carried it away from the island. The leakage from the Aegean Captain was reported to be under control, and the other 1,000-ft ship was towed into the Atlantic, prior to transferring the crude oil still aboard to other tankers.

The 45m Greek-owned Atlantic Empress was reported to be a total loss. Twenty-seven of

the two ships' 75 Greek crew members were missing, feared dead, and five of the 45 survivors were injured.

The total amount of oil lost has not yet been determined, but it appeared to be less than half the record 54m gallons spilled when the tanker Amoco Cadiz was wrecked off the French coast last year.

The two supertankers were reported to be carrying about 70m gallons each. The Aegean Captain, which was damaged in the bow, reportedly lost about 4m gallons. Mobil, the owner of the oil aboard the Atlantic Empress, estimated that the

maximum spillage from that ship was 20m gallons, "and much of that was burned away."

A Trinidad-Tobago official said that an inquiry would begin this week to determine the cause of the collision in the Atlantic 20 miles off the north-east tip of Tobago. The collision set both ships on fire.

The blaze on the Aegean Captain was put out early on Saturday, and the ship was being towed to a dry dock in Trinidad for repairs.

The Atlantic Empress was hit amidships and four or five of its 20 cargo tanks were believed

ruptured. Three smaller tankers from Beaumont, Texas, are to siphon off the oil from the Empress after the wreck is cool enough for men to go aboard.

The oil slick broke up into two smaller slicks over the weekend and drifted to beyond 12 miles from the Tobago coast.

The Empress, which was bound from the Gulf to Beaumont when the collision occurred, is owned by Sun Enterprise of Piraeus, Greece. The Aegean Captain, which was en route from the Dutch Caribbean island of Bonaire to Singapore, is owned by Coltrush Ltd of London. AP

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## \$500m Eurocurrency loan for Korean airline deal

BY JOHN EVANS

A \$500m Eurocurrency financing deal for South Korean Airlines for the acquisition of Boeing 747 jumbo aircraft.

Bank of Montreal, Citicorp International Group, National Westminster and Fuji banks have received a mandate to mount the financing on a joint basis, according to London bankers.

The basic terms comprise a five-year maturity for the loan, at a spread of 2 per cent over interbank Eurodollar rates. These terms are the most favourable yet given by the Eurocurrency market to a Korean corporate borrower.

A portion of the loan will be

handled by British banks, headed by National Westminster, on a tax-sparing basis. The loan will finance the purchase of seven Boeing 747s, with the financing secured by mortgages on the aircraft.

Meanwhile, Light Services de Electricidade, the electricity utility recently acquired by the Brazilian Government from the Canadian Brascan group, is to tap the Eurocurrency market for \$200m. The funds will be used to finance the utility's capital expenditure programmes.

The loan will be split into two equal \$100m tranches. One 12-year portion will carry a spread of 1 per cent over interbank rates. The other will run

for 15 years, with a margin of 1 per cent for the first eight years and 1 1/2 per cent thereafter.

The loan has now been placed into syndication, under a management group composed of Chemical Bank International, Banco do Brasil and European Brazilian Bank. Banco do Estado de São Paulo, Banque Européenne de Crédit (BEC) and Fuji Bank. The transaction carries a Brazilian state guarantee.

Sydsvenska Kraftaktiebolaget, Sweden's largest private power company, is raising a \$40m 10-year Eurocurrency loan via a consortium of banks led by Hambros Bank, a company spokesman said.

## Japan ship orders begin to recover

TOKYO — Japanese shipbuilders received orders for 22 ships totalling 407,900 gross tons in June, an increase of 425 per cent from the same month in 1978.

The Japanese Ship Exporters' Association, in releasing the figures, said the industry may now be on the road to recovery after a prolonged recession.

Freighters accounted for 76,450 gross tons, bulk carriers 102,400 tons and tankers 224,250 tons. Many of the orders came from Hong Kong shipowners, apparently prompted by speculation that prices will continue to rise.

Meanwhile, the industry is continuing to record a busy influx of orders through July.

Wah Kwong Shipping of Hong Kong has ordered five Japanese-built ships worth \$87.5m (£37.4m). The contract calls for Koyo Dockyard of Mihara Hiroshima to build two 57,400-ton bulk carriers, Kanda Shipping of Kure to provide two 31,000-ton bulk carriers and Mitsui Shipbuilding to build one 63,500-ton tanker. The ships are to be delivered by late 1981, will go into service under long-term charter contracts with as yet unnamed European operators.

Agencies.

## France and China agree to co-operate on electronics

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government has signed an outline agreement with China on 13 electronics projects which should produce several firm contracts before the end of the year.

This deal is one of the main results of the recent visit to China of M. Andre Giraud, the French Industry Minister, in which he attempted to give a new impulse to trade links between the two countries.

Other agreements made during the trip include three contracts worth FF100m (£10.3m) with Alsthan, in the field of transformers, Merlin-Gerin Electronics and Coyne-Bellier (Engineering).

Last week's talks with France coincided with China's announcement that it was cancelling orders for two French-built nuclear power stations.

This decision was a considerable blow to French ambitions in China, since the FF100m deal was the main specific item in the FF100m trade package agreement made between the two countries at the end of last year.

M. Giraud, however, appears to have been given some hopes of compensatory business to make up for the loss of the power station contracts. He said that the Chinese have given assurances that they will try to make some concrete

counter-proposals, probably for equipment in the thermic energy field.

M. Giraud's talks also covered several other industries in which the Chinese are interested, including coal, engineering, steel and non-ferrous metal production, and port construction.

At the same time, the final touches were put to the oil exploration contract between the Chinese Oil Ministry and the two French companies, ELF Aquitaine and CFP, the Total Group. This agreement gives the French companies exploration rights in the Gulf of Bohai to the north-east of China.

## Diesel fuel research in Italy boosted

By Our Shipping Correspondent

GRANDI MOTORI TRIESTE, the Italian diesel engine builder, has launched a £1.5m pilot research project into alternative fuels.

The company, which is already spending £2.5m a year on other forms of research and development, says it regards the fuels research programme as the key to future development.

It will be investigating the use of coal as a diesel engine fuel and various methods of breaking down coal into usable form.

Methods to be examined include the use of ultrasonic waves for reducing coal to particles and the use of chemicals and water to convert coal into slurry form.

Tests will also be carried out on other engine fuels, such as shale and methane. The cost of oil for ships' engines has increased by around 50 per cent this year and shipowners have complained that the oil offered is of deteriorating quality.

Grandi Motori, which is owned by Fiat and IRI, the Italian Government's industrial development organisation, believes its fuels research programme will be the biggest in the world.

## U.S. hopeful on safeguards pact

WASHINGTON — U.S. trade policy officials say that there is still a chance that an agreement on an international safeguards pact might be reached in Geneva by the end of September.

The proposed pact, a source of the U.S. Trade Representative's office said, would spell out various international rules on how the industrial countries, for example, might temporarily restrict importation of specific items from the developing nations. The Code, once completed, would be an addition to the recently negotiated General Agreement on Tariffs and Trade, recently negotiated in Geneva.

The U.S. Congressional

budget office completed its second report on the Geneva negotiations in advance of a Senate vote, expected this week, on the overall GATT trade implementation legislation.

The report, released at the weekend, said that the failure to reach an accord on import quotas covering textiles, footwear, television sets and other products represents a particularly difficult disappointment for the developing nations.

The removal of import quotas by the industrial countries, including the U.S., could have been "the most important trade concession" that the industrial nations could have made to the developing countries.

The report said that the

Geneva talks also failed to strengthen significantly the international trade dispute-settlement mechanisms under GATT. Similarly, the U.S. and other nations did not deal with the recent proliferation of large-scale, long-term bilateral trade arrangements that are becoming increasingly evident, particularly between the oil-producing nations and the industrial countries.

Agencies.

## Impo-Expo aims at EEC

BY ELAINE WILLIAMS

OPENING UP market opportunities for developing countries in the European Economic Community is the aim of a major exposition, the London Impo-Expo 79 being held at the Wembley Conference Centre this week.

Representatives of 47 countries—29 of which are members of the Commonwealth—are exhibiting goods at the exposition which has been organised by the UK Trade Agency for Developing Countries.

Mr. J. Nelson Laprak, chief

executive of the agency, said during the opening ceremony—which was carried out by Princess Alexandra—that the developing countries of the world represented the EEC's biggest trading partner. Between 1970 and 1978 trade with these countries had increased from 29 to 38 per cent.

The first time the exposition was held in 1976, exhibitors came away with £25m worth of orders. The aim then was to open up the British market for overseas goods.

Agencies.

1979 marks ECGD's Diamond Jubilee, and Fletcher & Stewart Ltd of Derby, whose exports of complete turnkey sugar factories amounted to £27 million in 1978, are one of many companies who have held ECGD policies right from the early days.

"The history books show that conditions in the Twenties were a far cry from those of today," comments Brian Peverley, their Finance Director.

"But even when half the atlas was

still coloured pink, we used to get our bills of exchange guaranteed by ECGD. I dare say, too, we were one of the first companies to take advantage of their Currency Transfer Risk guarantees on exports to Brazil in the 1930s.

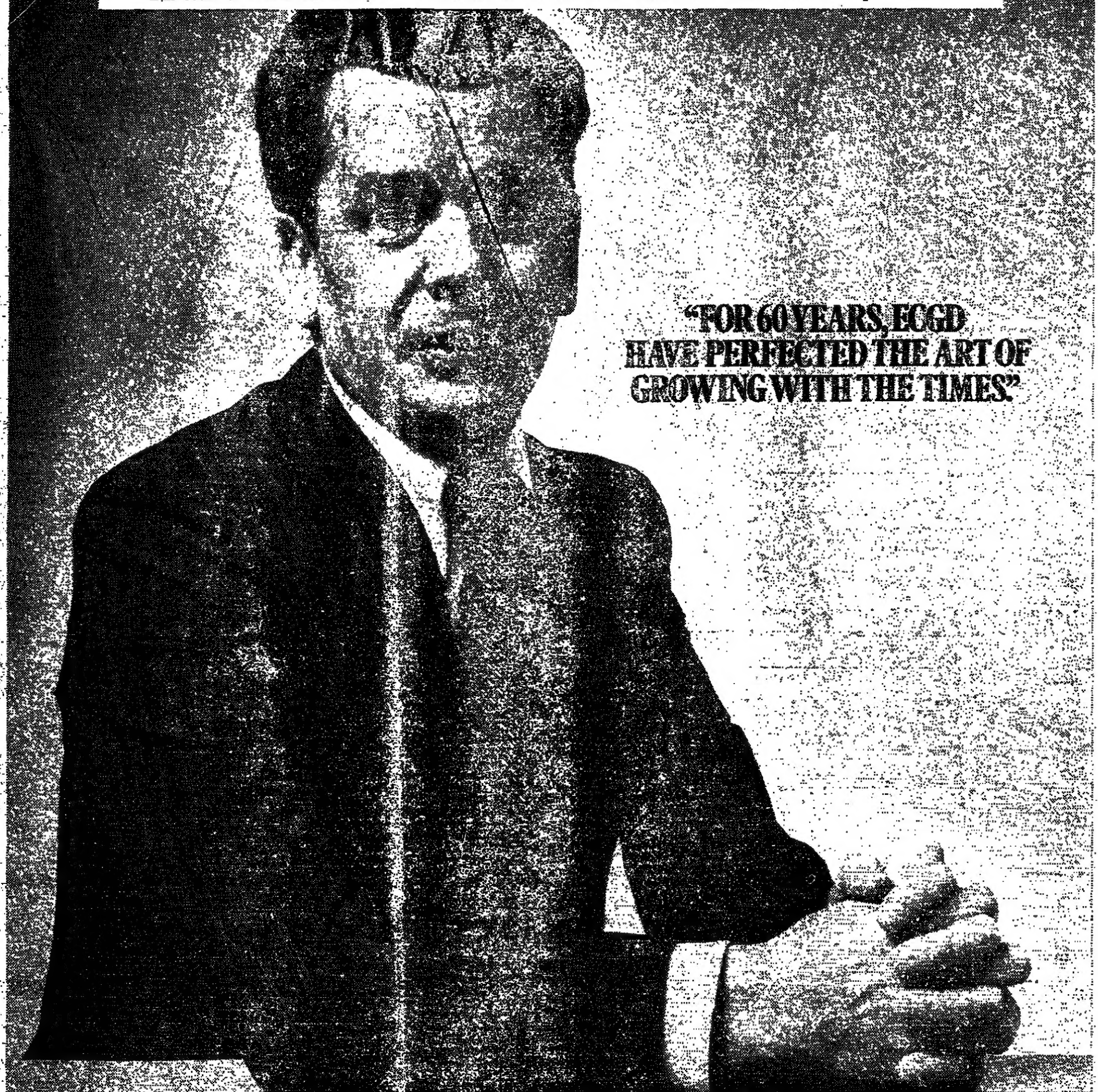
"Nowadays, life is more complex. With so much attention focussed on payment terms and loan arrangements, ECGD's Buyer Credit guarantees are the life-blood of our business. On occasion, we've also had Bond and Tender-to-Contract

cover, and we have a Comprehensive Policy for spares and service work.

"Two simple points shine through all this. Firstly, we have a high opinion of ECGD's insight into what is happening in the world — and that's vital when you're weighing up capital projects.

"Secondly, in a world where nothing stands still even for five minutes, we always seem to have found a commercial answer to our own particular problems somewhere in ECGD's portfolio."

**"FOR 60 YEARS, ECGD HAVE PERFECTED THE ART OF GROWING WITH THE TIMES"**



## BRITISH CALEDONIAN Mixed fortunes in Africa

BY FRANK GRAY

THE BUSINESS of selling Africa as an attractive part of the world to visit has proved to be fraught with a mix of extreme difficulties and pleasant surprises for British Caledonian Airways.

BCA, the privately-owned airline, shares with British Airways the responsibility for providing Britain's commercial air link with Africa. Because of London's role as the busiest international aviation gateway in the world, the company's African services are increasingly used as a connection for other overseas airlines feeding into it.

BCA's territory falls roughly west of a straight line passing from Cape Town, Johannesburg, with British Airways, operating to those cities and to points east, such as Nairobi.

In effect, this means BCA's work is Saharan North Africa, and a handful of countries in Central and West Africa. It now flies to a total of 14 cities on the African continent—this will increase to 15 in November with the inauguration of a London-Oren, Algeria, service.

The airline's officials are the first to admit that unlike its other territories—North and South America and Western Europe—Africa is a new country. It has, for the most part, proved frustrating to the company's marketing experts, who would like to put together comprehensive tour packages not only to African points, but out of Africa to Britain.

But it is not to say there are not some lucrative regions being developed, largely as tourist destinations. Chief among these are Tunis, Tunisia, and Casablanca, Morocco in the north, which have been popular tourist destinations for some years.

To the south, the company has been successful in developing tour packages to Banjul, The Gambia, and Freetown, Sierra Leone, in conjunction with its subsidiaries, Caledonian Hotel Management and Blue-Sky Holidays. In fact, the Atlantic Hotel in Banjul and the Rixos Hotel near Freetown are both managed by CHM.

But while these examples prove what can be done in terms of tourist promotion, they remain the exceptions rather than the rule.

Accra in Ghana has been the scene of street fighting and military coups, and Nigeria has imposed a further tightening of exchange control regulations making it difficult to broaden the base of what is an overwhelmingly business-orientated market.

A few years ago the company actually withdrew its service

from Kinshasa because of the Zaire Government's refusal to let BCA repatriate some £200,000 in earnings. The money was subsequently returned, but the ensuing economic problems of Zaire have discouraged the airline from any immediate re-entry plans.

Operations tend to be far smoother in the north, but the company so far has found unsatisfactory interest by local Governments in helping build up the tourism infrastructure in such places as Benghazi, Tripoli or Algiers, in spite of the agreeable Mediterranean climate. Hotel accommodation for tourists continues to be inadequate, and the airline finds that many of its customers are businessmen, some of them oilmen visiting North Africa from Europe.

In spite of these frustrations, it is this kind of business traffic, as well as the high volume of it, that is contributing a disproportionately high turnover to BCA's African operations.

Last year, for example, the airline carried some 2m passengers across its system. About 10 per cent of these were carried on African routes, but the revenues earned from Africa comprised nearly 40 per cent over the company's overall scheduled traffic revenue. BCA's total revenues from scheduled and charter operations stood at £163m last year.

Without doubt the jewel on the African crown is London-Lagos, in which BCA operates DC-10s on a daily basis, supplemented this summer by a once-weekly 707. It shares its revenues on a 50-50 split with Nigeria Airways. It leaves no doubt that the recent suspension of DC-10 services following the Chicago air crash was financially painful on the Nigerian route.

If anything needs to be done, says Mr. Duncan Haws, the company's sales director, "We certainly need to move in the direction of serving more points."

He referred to the inauguration of London-Abidjan in May, 1978, and the warm reception BCA officials received recently in Libreville, when they recently met Government representatives on route-development talks. Luanda is another target destination, but for obvious reasons, this one appears a long way off.

Africa is not going to go away," Mr. Haws said. "It is a vast continent with as many people in it as the U.S. and Canada put together. We see that in the longer term we will overcome our problems and what we hang on to now is what we will keep."

ECGD insures from date of contract or dispatch of goods. Cover is available for contracts in sterling or other approved currencies for: Continuous sales worldwide of raw and processed materials, consumer goods and production-line engineering goods. Sales to and by overseas subsidiaries of UK firms. Sales through UK confirming houses and by UK merchants. Single large sales of capital equipment, ships and aircraft. Construction works contracts. Services. ECGD also insures contractors to banks providing export finance, often at favourable rates of interest, including project loans and lines of credit to overseas borrowers. Guarantees for performance bonds. Guarantees for pre-shipment finance. Construction contingency insurance. Cost escalation cover. Tender to contract cover. Cover for investments overseas. For full details call or write to your local ECGD Office.

To make an appointment or for information contact the Information Office, Export Credits Guarantees Department—quoting reference FTV—at Glasgow, Belfast, Leeds, Manchester, Birmingham, Cambridge, Exeter, London West End, Croydon or Tottenham offices; or Joan Swales, Information Section, ECGD, Aldermanbury House, London EC2P 2EL. (Tel: 01-466 6699. Ext. 235).

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## UK NEWS

## Ulster gas pipeline rejected

BY OUR BELFAST CORRESPONDENT

A BUNDOWN of Ulster's gas industry appears inevitable after a Government decision not to pipe natural gas from Scotland.

Mr. Giles Shaw, Northern Ireland Under Secretary has turned down a proposal for a pipeline which would have cost £100m at today's prices.

He said the Northern Ireland Department of Commerce would negotiate with

the various gas undertakings about an orderly rundown.

More than 1,300 people are employed by nine council-owned undertakings and four private companies in the province. They will be made redundant over some years.

Ulster has 150,000 gas consumers. The Government will help them with the cost of switching to electricity or solid fuel, to ensure a smooth transition.

In spite of a long campaign for natural gas in Ulster, the Government has decided against a pipeline in the light of the province's overall energy position.

Ulster will have excess electricity generating capacity when a new 1,200 megawatt power station near Belfast comes on stream. Gas prices in the province are up to three times higher than those in Great Britain, because of the

cost of naphtha, the feedstock used.

Belfast Council's gas department, which supplies an overwhelming majority of Northern Ireland consumers, lost £4m last year and forecasts a £7m deficit this year.

The price of naphtha, which was £13.06 per tonne in 1973, is now £134 per tonne. Consumers in Belfast have faced six hefty price rises in as many years.

## Proposal for joint survey valuation

BY MICHAEL CASSELL

THE BUILDING societies, after discussions with the Office of Fair Trading, are to recommend a simultaneous valuation and structural surveying scheme designed to save money for house buyers.

Some building societies already provide this service but there have been no recommended procedures for the societies to follow, nor were house purchasers generally told of the facility.

Mr. Gordon Borrie, director general of fair trading, welcomed the scheme. "This should have money for a buyer who requires a detailed structural survey as in many cases there need only be one professional visit to the property instead of two," he said.

The Building Societies Association has now recommended that its members consider having the value for the society involved carry out a structural survey for the applicant. Alternatively, a society should permit the valuation to be carried out by a surveyor proposed by the applicant and who is considered suitable by them. Under the arrangements, the building society and the purchaser will each receive a separate report.

The OFT said yesterday that house buyers wanting this new facility should advise the society at an early stage before a valuation is arranged. "It is up to the purchaser to discuss the scope of the survey and a reduced fee direct with the surveyor who is appointed," a spokesman added.

Orkney waste gas stack

A NEW flare stack originally intended for Canvey Island has now been erected at the Occidental Flotta oil terminal in Orkney.

The 220 ft stack will burn off waste gas from the Piper and Claymore oilfields in the North Sea. At present waste gas is flared from a 120 ft stack which will be retained.

## Lloyd's insurance broker to go into voluntary liquidation

BY JOHN MOORE

D. O. HOWELL AND CO. the Lloyd's of London insurance broker, is in voluntary liquidation.

The group's creditors have nominated and confirmed Mr. D. H. Meacock of chartered accountants Baker Sutton and Co as liquidator and appointed a committee of inspection.

D. O. Howell and Co was suspended by the 16-strong ruling Committee of Lloyd's last August from placing or receiving any insurance business with Lloyd's underwriters after the disclosure of irregularities involving many commercial motor policies in a group subsidiary.

Lloyd's said in a statement at the time that D. O. Howell (UK), the subsidiary, "had issued extensions which purport to include accidental, damage, fire and theft to a substantial number of mainly third-party commercial motor policies."

Assureds holding these policies are advised that it is doubtful whether proper insurance

cover exists for these extensions.

D. O. Howell (UK) went into voluntary liquidation last December after insurance companies refused to pay claims estimated at £225,000.

A City of London police fraud squad inquiry into the affairs of that subsidiary has been in progress since last September.

The parent company, D. O. Howell and Co., was removed from the approved list of Lloyd's brokers earlier this month at its own request.

The Lloyd's insurance brokers' committee of the British Insurance Brokers Association is to liaise with the liquidator and other Lloyd's brokers who are servicing and running of existing businesses of D. O. Howell and Co.

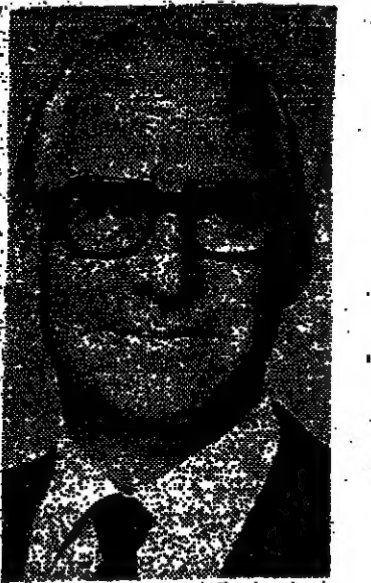
The British Insurance Brokers Association said yesterday that if anybody who holds a Lloyd's policy which was arranged by D. O. Howell and Co. needs advice, they should contact the Lloyd's insurance brokers' committee at Fenchurch House, 138, Fenchurch Street.

## New GKN managing director appointed

Financial Times Reporter

MR. ROY ROBERTS is to take over as managing director of the GKN, Keen and Nettletons engineering group on January 1 in a restructuring of top management.

He joined the company 13 years ago and was appointed a main-board director in 1975. An engineer by training, he has been chairman of GKN



Mr. Roy Roberts takes over as GKN managing director next year.

Engineering and Construction Services.

Mr. Trevor Holdsworth, GKN's present managing director and deputy chairman, will become chairman.

Mr. James Innes, a non-executive director of GKN, will take over the deputy chairmanship.

The shift of personnel is due to the retirement of Sir Barrie Heath, the group's chairman. The group is half-way through a major reorganisation of its manufacturing subsidiaries, due to be complete in 1981.

GKN has closed some of its general factories because of fierce competition from the Far East and Japan. It has invested heavily in setting up a second motor components plant in the U.S.

## Kraft liner to rise £20 a tonne

By John Lloyd

THE PRICE of kraft liner — the cardboard used in packaging — is to rise by about £20 a tonne in August.

Scandinavian and U.S. producers will be raising their prices by around 14 per cent, or \$40 to \$45 a tonne. UK producers will raise their prices from mid-August, by about 12 per cent.

The foreign price rise follows a 7.5 per cent increase in February. The Scandinavian industry has been hard pressed in recent years, and the current shortage of kraft supplies is seen as a chance to improve profitability.

Thames Case, one of the major UK suppliers, said yesterday that the increases were to be expected after two years of low prices.

Unfortunately, they coincide with numerous other price increases which the fibroboard case industry is suffering at the moment. Fuel oil, power, printing inks, adhesives, pallets, strapping wire and local rates are all rising steeply and the industry's national wage award will operate from September 1.

The company said there was scope for increased productivity, and some progress had already been made.

## Dearer cement

PRICES of ordinary and rapid hardening Portland cement are to rise by an average 13 per cent from August 1, the Cement Makers' Federation announced.

## Massey looks again at plan to switch combine output

BY RAY PERMAN, SCOTTISH CORRESPONDENT

MASSEY-FERGUSON is to take a fresh look at its proposal to transfer combine harvester production from Kilmarnock to Marquette, France, with the loss of 1,000 jobs in Scotland.

The company was to have announced its decision this week, but following meetings at the beginning of the month between Mr. Victor Rice, its president, and the Government, local authorities and unions, the company has agreed to bring up to date the internal study which recommended the move.

## London base for Eurocanadian

BY LYNTON McLAINE

EUROCANADIAN SHIPHOLDINGS, which failed to win support for changes at Furness Withy last month, is to base part of its fleet operations in London.

The operations of the Swiss-based company's combined oil and bulk carrier fleet, owned by the Cast group subsidiary, will be managed by Eurocanadian Shipholdings (UK). This was set up four years ago, but has had no direct role in ship operations.

The Cast fleet comprises six ships with a total of 633,000 deadweight tons, all under the British flag.

Mr. Trevor Fairhurst, formerly of P. & O., will be managing director of the new company. It will employ up to five brokers and other shipping

staff.

Mr. Fairhurst said yesterday he did not know if Eurocanadian Shipholdings would operate other shipping activities from London.

The company has a 37 per cent stake in Manchester Liners. Furness Withy holds the balance.

## Top claims on tankers

BY JOHN MOORE

INSURERS HAVE calculated that they face maximum claims of \$55m (£31.2m) on the damaged oil cargoes of the supertankers Atlantic Empress and Aegean Captain which collided last week. The total bill for Lloyd's of London could come to about £14m.

Together with the \$52.5m worth of claims arising from damage to the two vessels' hulls, the total insurance bill could come to \$107.5m.

Some \$24m of the claims from the Atlantic Empress, insured for a cargo value of \$40m will hit the London insurance community, with between \$12m-\$14.4m falling on Lloyd's.

According to Lloyd's, only one tank of crude oil has been lost on the Aegean Captain which could reduce the insurance bill from \$55m to \$4m. In any event only 19 per cent of the \$55m insured value of the cargo is placed in London.

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## FINANCIAL TIMES CONFERENCE: BUDGET 1979

## Spending cuts 'not one-off exercise'

THE GOVERNMENT'S reduction in public spending was not simply a one-off exercise, Sir Geoffrey Howe, Chancellor of the Exchequer, said yesterday.

He told a Financial Times conference in London, called Budget 1979, that it was too widely believed that "with one year of virtue under our belts we could perfectly easily let Government spending return to its previously planned levels."

He said: "I cannot emphasise too strongly that this view is dangerous and misguided."

There was no real choice about the need to reduce the planned scale of public spending. The scope for growth was severely limited by the outlook for expansion in the economy as a whole.

Prospects for the world economy were worsening. Unless the UK could dramatically improve its performance on productivity, external trade and inflation it could not count on even the 1 per cent annual measure growth of the last five years in the years immediately ahead.

Inheritance

"The scale of the expenditure plans and decisions we inherited from the previous Administration provided for percentage increases which were considerably greater than the likely rate of growth of output."

"They were so large as to pre-empt all the likely addition to production, leaving less and less for other purposes year by year."

Allowance had to be made for the increases of public sector pay which were likely to follow from the recommendations of the Clegg Commission on Comparability. The probable cost of these catching-up settlements would increase the difficulties over the next two years.

"It is totally unrealistic to think that these expenditure commitments could have been left unchanged this year or next, let alone in later years to come."

"If we try to maintain those plans with unaltered tax rates, the Public Sector Borrowing Requirement would soon be vast and unsustainable. Strong upward pressure on interest rates would follow, and we should be plunged into yet another of these crises which have plagued us for decades."

"If we tried, on the other hand, to finance the extra expenditure by tax increases,

the tax burden would quickly become intolerable. Any hope of preserving, let alone strengthening, incentives would be extinguished and we should find ourselves locked firmly into a zero-growth economy — on course for economic and social disaster."

The Chancellor said the very high marginal tax rates on high

growth over the next few years.

For the UK, in particular, there was a real danger that without a substantial improvement in performance, its relative economic decline might turn into an absolute decline.

"That is why the Government had to act quickly and decisively."

The strategy consisted of effecting a long-term permanent reduction in the rate of inflation. This was a pre-condition for the assumption of sound and sustainable expansion in the medium-term.

Another part of the strategy was to reduce Government intervention in the market and claims on resources, to promote much freer and more fruitful working of the economy.

Sir Geoffrey said: "I cannot stress too strongly the Government commitment to controlling monetary growth in order to bring down inflation." He added: "Inflationary pay increases will simply not be accommodated."

A substantial rise in unemployment over the next year or two was possible but not inevitable. The level of employment was not simply determined by the Government; management and unions also had a choice and a responsibility.

Post-war history showed a constant pattern of over-promising and, as a result, under-achieving. Economic growth should be secured first by establishing the climate in which the private sector could supply it.

When growth was firmly re-established public spending could be allowed to grow, as well. "If we plan low we shall minimise the risk of crisis and stand in the long run to gain from higher growth and better services."

U-turn

Mr. Denis Healey, the former Chancellor of the Exchequer, told the conference that the Government would face the choice between abandoning monetary policy and saving British industry.

The only question was when.

He said the Budget implied a return to reality in the sense that prices in general must henceforth reflect the cost of the resources that went into them.

Prof. Hague, one of Mrs. Thatcher's economic advisers, said the refusal to face reality

led to distortions and delayed much-needed adjustment.

"For example, holding down the price of oil would weaken both the pressures on consumers to save energy and the pressure on producers to find new oil fields and to develop new energy sources."

On mortgages, he said: "It would hardly be surprising if the privilege of tax relief on mortgage interest were to be withdrawn, or significantly reduced during the next few years, as income tax is brought down."

The price system would not be accepted unless it was seen

to be fair, and it would not be seen as fair unless the distribution of income was also seen as reasonably fair."

It follows that the more full-blooded is the Government's use of the price system in the future, the more likely it is that tax credits or something like them, will be introduced.

He expected the Government to devote a good deal of time to ensuring that the price system was accepted as reasonably fair and operated reasonably efficiently. This would not be possible if business were seen to wield undue market power.

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## New role for former Downing Street man

BY DAVID FREUD

DR. BERNARD DONOUGHUE, senior policy adviser to the last two Prime Ministers, has been appointed to the Board of the Economist Intelligence Unit.

He is to become the development director. The unit is linked with the Economist magazine and is one of the major economic and assessment groups.

He takes up the job on October 1, on a four-day-week basis, and his appointment comes shortly after the announcement that Mr. Peter Jay, the former UK ambassador in the U.S., is to join the unit at board level on a part-time basis.

On September 1, Sir Claus Moser, the unit's chairman, said the two appointments were part of a policy of strengthening the unit's work, dealing with economic and social policy.

There would be more assessment of how different economies were developing, while the approach to economic forecasting of the UK would be applied to European countries.

Mr. Donoghue worked in Downing Street from 1974, serving under both Harold Wilson and James Callaghan. Between 1963 and 1978 he taught at the LSE.

GLC probes bribes charges

THE GREATER London Council yesterday launched an investigation into allegations that council officials had accepted bribes to buy building materials from a British manufacturer.

Sir Horace Cutler, leader of the Conservative-controlled GLC, said yesterday: "We will winkle out the irregularities if any. I am not surprised by anything that goes on at County Hall. I think that this sort of thing is far more widespread than people think."

A separate investigation has been started by Lambeth Council and preliminary inquiries have begun at the Thames Water Authority following news-

paper allegations that council officials "from all over the country" had accepted gifts in return for orders.

Police investigators in London said that it would be looking into the allegation but "it was very early days yet."

Lambeth Council said yesterday that it had suspended one of its officials on full pay while an investigation was carried out.

Sir Horace Cutler said that he would decide today whether to suspend the GLC officials named in the article. He added that the officials had denied the allegations.

Among gifts alleged to have been made to council officials

were fishing gear, jewellery, food, hampers and household electrical equipment.

Sir Horace said: "I do not refer to these particular allegations when I say that the scope for this kind of inducement and other unscrupulous behaviour is more widespread than people think. You suspect it goes on but can't put a finger on it."

The GLC was investigating the disappearance of 30,000 tons of gravel — worth several hundred thousand pounds — from a site at Bayonne Road, Hammersmith, in 1976.

Examples like this were only the "tip of the iceberg," said Sir Horace.

## Fraud case jury retires

THE JURY in the Israel-British Bank case at the Old Bailey yesterday retired to consider its verdict in the longest running fraud case ever brought in the City.

Mr. Harry Landy, former chairman of the bank, Mr. Arthur Malcolm White, Mr. Charles Kaye and Mr. Peter Lynn, together with Mr. Joshua Emsen and others, are accused of conspiring to defraud lenders and depositors of the bank between 1968 and 1974.

The charges were brought following the collapse of the bank in London and that of its parent in Tel Aviv in 1974. During the winding-up of its affairs the bank was found to have liabilities of £48.8m.

Stated assets of £49.4m included unsecured loans of £30m made to companies in Liechtenstein founded by Mr. Landy. According to the prosecution these loans were backed by worthless guarantees.

The effect on the supply side of the economy was uncertain.

Mr. Pepper said there would be adverse monetary pressures over the next six months.

Mr. Bruce Sutherland, chairman of the tax committees of the Institute of Directors' Association of British Chambers of Commerce, said national insurance contributions from employers should be phased out altogether. A social security tax paid by employers on total pay rolls should be substituted.

## Clarendon papers fetch highest Sotheby's price

AN UNPUBLISHED collection of papers of the first Earl of Clarendon (1609-1674) covering discussions over the Treaty of Breda made £25,500 at Sotheby's yesterday, the highest price in the sale of autograph letters, literary manuscripts and historical documents.

The buyer was Hofmann and Freeman, Sevenoaks, which also says £2,200 for a collection of

Minatures and silhouettes sold through the same house totalled £42,524. Dinner Antiques gave £1,400 for a miniature of a gentleman by John Hoskins, circa 1640.

English and Continental ceramics fetched £59,828 at Christie's. Cranley and Oxley paid £2,700 for a Mason's ironstone dinner service painted in an Inuit palette. A pair of Sevres-pattern ormolu-mounted two-handled oviform vases and covers painted by G. Poitevin went to Duncan-Smith at £2,100. The same buyer paid £1,150 for a late Meissen clockcase.

In the same rooms Oriental ceramics and works of art went for £55,307. A late Ming blue and white Kuan porcelain pear-shaped bottle was bought by Koek for £1,650. Ying gave £950 for an underglaze copper-red and white broad pear-shaped vase.

Impressionist and modern pictures and sculpture at Phillips made £21,701. Bexhill Beach and Wansee, two works by Joseph Oppenheimer, fetched £2,500 and £880 respectively. The Walter Garden, Chateaufort-sur-Loire, by Sir William Russell Flint was bought by Campbell and Franks for £1,700.

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## Globtik ship management to return to London

BY LYNN MARR

MR. RASHID TIKKOO, chairman of the Globtik shipping group, is to return to the management of the company's ships to London.

The company's headquarters will stay in New York. But Mr. Tikkoo said yesterday he was confident Globtik would now be able to operate the expanding fleet of advanced oil tankers from London.

Mr. Tikkoo had not won the election, I would have stayed in New York, he said. He claimed that management of the company's ships by the Government had made it difficult for Globtik to get the subsidies to buy British ships.

Globtik plans to spend almost \$20m on six new fuel-efficient tankers. Five have already been ordered from Japan and Brazil and there is an option on a sixth ship. Another four may be ordered by 1981.

The first of Globtik's new fleet of 80,000 deadweight ton tankers was delivered by CIT of Japan last month. It is already on charter to a company buying



Mr. Rashid Tikkoo, chairman of Globtik shipping group, is to return to the management of the company's ships to London.

crude oil on the spot market. Two of the remaining four 80,000 dwt tankers on order will be built by Ishikawazaki of Japan.

Mr. Tikkoo has sold his two 484,000 dwt super-tankers, the

Globtik-London and the Globtik Tokyo, to two wholly-owned Liberian companies, Extra Tanker Corporation and the Norop Shipping Corporation.

The last of his existing fleet, the 15-year-old Globtik Saturn, 83,434 dwt is expected to be sold this year.

The sales mark the end—for the time being—of Globtik's involvement with ultra-large crude carriers. The company intends to concentrate all its operations in the 80,000 dwt sector, where demand is buoyant, particularly in the shallow waters of the U.S. east coast.

Mr. Tikkoo forecast a "tremendous shortage of capacity" in the sector after June 1981 when new and tight anti-pollution and safety design regulations for tankers laid down by the United Nations International Maritime Consultative Organisation come into force.

This is expected to make many existing tankers, not fitted with inert gas safety systems and segregated ballast tanks, obsolete.

Globtik has letters of intent still outstanding with the U.S. Newport News shipyard for two \$200m nuclear powered tankers, each of 600,000 dwt. These could be delivered by 1987, but Globtik is not expected to confirm the orders this year.

## European sales record for Ford

By Lisa Wood

FORD OF EUROPE yesterday announced record commercial vehicle sales in the first half of this year.

The figure of 94,250 was 121 per cent better than the previous best, 83,700 in the first six months of 1973.

Sales of 60,263 in the medium range were 71 per cent up on the previous record of 35,000 in 1977.

UK sales were described by Ford as "good." Those in Germany, France, Belgium, Ireland and Austria exceeded previous records.

Ford produces commercial vehicles in the UK, Belgium and Amsterdam. UK production fell about one-third last year because of strikes, and sales suffered through inability to supply. But Ford now says its British plants are working at capacity.

## Railway bid to attract tourists

By Ian Hargreaves, Transport Correspondent

BRITISH RAIL has set up a tourist group to co-ordinate its travel industry marketing.

Sir Peter Parker, chairman, said the aim was to raise passenger earnings from overseas visitors by 25 per cent between 1978 and 1980. Last year, revenue from this source was £24m.

A separate board within British Rail has been created for the new group. Chairman will be Mr. Bob Reid, British Rail board member for marketing.

Other members include Sir Henry Marking, chairman of the British Tourist Authority, and Sir Alexander Glen, chairman of the Anglo World group and deputy chairman of British Transport Hotels.

Representatives of British Rail shipping and hovercraft subsidiaries are also included.

Sir Peter said the overseas sales effort was being stepped up by the creation of a European sales group and the strengthening of British Rail's overseas agency network.

## Scots CBI in pay warning

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE CONFEDERATION of British Industry's Scottish division told the Government yesterday that it sees a tough winter's wage bargaining ahead with no room for maintaining living standards except through increases in productivity.

At a meeting with Mr. Alec Fletcher, the Scottish Industry Minister, the confederation said that because of rising costs and the high value of the pound

British exports were 20 per cent more expensive than those of foreign competitors.

Mr. Alan Devereux, chairman, added: "The situation is likely to worsen. The room for pay settlements which do not come about through productivity increases will be zero—anything above that level will have to be paid for by redundancies. There is no other choice."

The textile, carpeting, pub-

lishing and engineering industries were being hit hard and food processing, which was subject to seasonal fluctuations, was having severe cash flow problems because of high interest rates and the squeeze on credit.

The confederation asked the Government to "hammer home" the message that for the majority of people employed in industry there was no prospect

of maintaining living standards.

Mr. Fletcher said: "Certainly we have got to earn our way but I think this is better understood by people at company level than it is at national level. The more managers can inform their workers about the actual position of the company and what the productivity situation is the better the response will be."

## Chinese orders boost exports of coal-mining machinery

BY MAURICE SAMUELSON

BIG ORDERS from China were responsible for a rise in Britain's exports of coal mining machinery last year.

Apart from these contracts, the industry's output was unimpressive, according to Mr. Dennis Morgan, president of the Association of British Mining Equipment Companies.

"Any tendency towards complacency must be jolted by

recognition of the inclusion in the export total of a substantial volume of the 1978 China orders," he says.

His comments are made in Coal and Energy, the journal of the National Coal Board.

Real economic growth of the industry in stable home market conditions can only be achieved through diversification into the

specialised expertise of other industries or by expansion of exports in developed mining disciplines, he says.

A survey of 74 association member companies shows that 25 per cent of their £580m total sales was for export.

Coal and Energy Quarterly, Number 21, Summer, 1979; National Coal Board.

## British Cargo airline planned

By Michael Deane, Aerospace Correspondent

A NEW air freight carrier known as British Cargo Airlines will be formed by the merger of IAS Cargo Airlines and Transmeridian Air Cargo, a Cunard subsidiary.

The annual meeting of Gatwick-based IAS will be held on August 15, together with an extraordinary meeting to approve the merger. IAS shareholders will own 65 per cent of British Cargo with Cunard holding 35 per cent.

## Profits

The combined airline, which will be the biggest all-cargo airline in Europe, will have a fleet of 18 aircraft. This will include six DC-8 jets and two Boeing 707s. The other aircraft will be propeller-driven.

IAS yesterday announced a pre-tax profit for the last financial year of £1.32m. This compared with a pre-tax profit of £801,000 in the previous year. Turnover in 1978-79 was £28.3m, against £27.4m in the previous year.

Mr. Alan Stocks, chairman and managing director of IAS, said trading conditions were unpredictable. This was due to the rapid rise in oil prices and world-wide fuel shortages.

IAS was looking for new markets in Southern Africa and North America to offset declining trade in established areas, such as Nigeria.

## Top Arabs to attend London Business Expo '79

FINANCIAL TIMES REPORTER

A SELECT LIST of Middle East businessmen has been invited to London for the Middle East Business Expo '79, where companies from industrial nations are exhibiting services and goods until Saturday.

Over half the 70 companies exhibiting at the Grosvenor House Hotel are British, including Rank-Optics and British

Standard. Mr. Nasser Nayyar, managing director of organisers Middle East Trade and Exhibitions, said the main object was to bring together "people from the Arab world who are engaged in large scale projects" and suitable suppliers.

Mr. Nayyar said it was a way of making good contacts, to be followed by factory visits and

further negotiation. London was the only place where it was possible to bring together so many visitors from the Middle East.

The Arab Banking Conference takes place in London on Thursday and Friday. It will be chaired by Mohammed El Faisal Ben Abdul Aziz, son of the late King Faisal of Saudi Arabia.

## NEWS ANALYSIS—BRITISH RAIL ENGINEERING

### The status quo under threat

BY IAN HARGREAVES

BRECKNELL WILLIS of Chard, Somerset, has been making equipment to collect electric current from overhead cables for almost a century.

Six years ago it developed such a piece of equipment, called a pantograph, for electric trains of the type used on some British Rail lines. Brecknell Willis claims its pantograph is half the weight and £1,500 per unit, half the cost of the comparable British Rail design.

Since 1973, the Somerset company has sold 200 pantographs, all but six overseas. Six sold to British Rail were taken, the company claims, only after heavy persuasion and on a trial basis.

Some weeks ago, Mr. Kenneth McQueen, the company's managing director, received a letter from British Rail informing him that Brecknell Willis could not expect future sales as British Rail's own engineering workshops were able to supply all the units needed.

This procedure is typical. British Rail is not required to go out to open tender when it is purchasing goods on the grounds that it has its own manufacturing and maintenance facilities.

## Giant

Since 1989 the facilities, involving 13 workshops spread throughout Britain, have been lumped together as British Rail Engineering Limited (BREL). Much of the importance of the private sector in railway engineering, the Act which set up BREL, also gave the workshops the right to seek outside business, either general engineering work in the UK or railway equipment contracts abroad.

Within the railway business, BREL is a giant. It has over 35,000 employees and recorded gross income of £314m last year, of which well over half was for repairing BR's own stock, 27m construction of new stock and 22m outside work.

British Rail and the railway unions have traditionally been strong proponents of the existence of this arrangement. Nor have there been many squeals from the private sector, partly because BREL is by far the largest single member of the Railway Industry Association, which represents railway manufacturers. Without BREL's contribution, the association estimates the industry has a turnover of around £200m, of which about a third is for export.

Lately, two significant pressures have emerged to threaten this status quo, any interruption of which is sure to meet stiff resistance from the railway unions who fear any shrink in BREL's protective armour will lead to fewer workshop jobs.

First, because of changing energy equations and the developing world's growing in-

terest in railways, exports have become a big business. Sixty cities are now planning or building new underground railways or major extensions to existing systems.

This has quickened the interest of the private engineering sector, especially the three largest railway equipment manufacturers, Brush Electrical Machines (part of the Hawker Siddeley group), Metro-Cammell (part of the Laird group), and GEC.

These companies, along with many smaller companies such as Brecknell Willis, now feel even more strongly that they would be "helped" by a larger base load at home. Most believe they are more efficient than BREL and would like to prove the point in open competition.

The second and, in the event, more decisive pressure is dissatisfaction within British Rail itself about its engineering subsidiary. BREL has been blamed for late delivery of stock in several projects and is regarded as the chief cause of British Rail's inability in recent years to spend anywhere near its annual capital investment limit.

At a time when British Rail is arguing the case for more investment, this is a grave embarrassment. Also, grumbles about backlogs in maintenance work and consequent shortage of stock are legion in almost every corner of British Rail.

It was suggested during the winter that BREL's slowness in handling freight locomotive repairs was causing BR to turn down valuable business. Sir Peter Parker, British Rail's chairman, is reported to have wistfully remarked that BREL is the block in the throat of the railway's progress.

Oddly enough, BREL is run by a man who spent 22 years in the private sector, of engineering. Mr. Ian Gardiner, now BREL's managing director, accepts that the organisation needs to become more commercial in its approach and to improve its operational efficiency. But he says the workshops are often a scapegoat for delays originating in late Ministerial decisions, late supply of materials or industrial relations problems outside the workshops.

Moreover, he insists that things are getting better, with a 5 per cent improvement in productivity last year. Even British Rail admits that in the first half of this year BREL's better performance has enabled BR actually to spend the capital sums allotted by the Government.

BREL has also suffered from a chronic shortage of skilled manpower, as its workshops almost stand alongside highly competitive employers in other sectors of engineering.

Mr. Gardiner is hopeful, however, that a recent agreement by

trade unions on flexibility of admission to the highest skilled grade will much reduce the 1,850 shortfall which existed at the turn of the year.

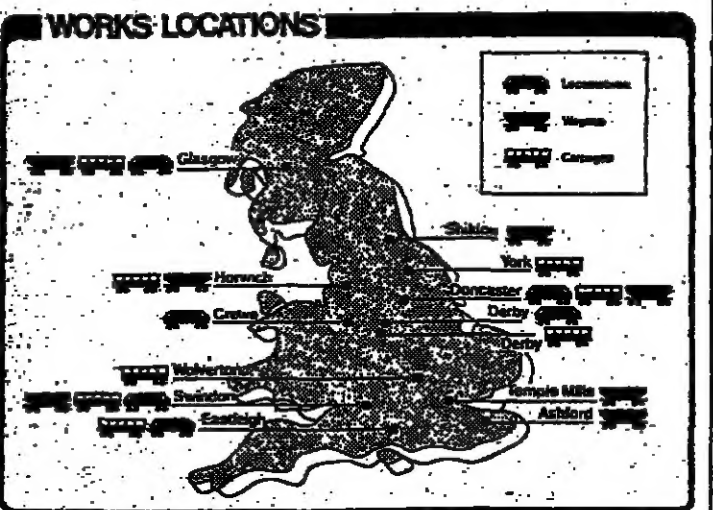
One of the biggest remaining deficiencies is the failure to structure BREL along private sector lines, with profit and loss accounting. It is now the only railway equipment subsidiary of British Rail not to show an operating profit and loss figure in the annual accounts. This is because all the work BREL does for BR is on a "cost covering" basis.

Not surprisingly, the private sector is therefore sceptical of BREL's claim that its bids for outside work contain an acceptable margin. This was a particularly sore point last year when BREL won a big overseas contract to supply rail wagons to Bangladesh, almost to the exclusion of Procor and

that there is a real chance of British Rail pulling out of manufacture altogether and concentrating on maintenance and design. This would put British Rail in line with most other railway systems in the world. Only India, among the major railway countries, allows its state railway to manufacture stock as well as operate the network.

The main area where British Rail seems likely to encourage purchase from the private sector is in the next generation of diesel-electric and electric multiple units. Metro-Cammell could be asked to build these in the five-year period of the 1980s when it expects a gap in the ordering programme of London Transport, its biggest customer.

Brush, which is currently expanding its manufacturing facilities at Loughborough, could along with GEC get the



Standard Railway Wagon, two smaller private sector builders. BREL's position, of course, is that it must fill its workshops to keep its men busy. Because there has been a downturn in British Rail's requirement for ordinary freight wagons, this meant going for export business, pending a re-orienting of at least one of the wagon workshops towards production for export of self-steering bogies and passenger coaches.

The strategic review which British Rail is now working on will attempt to tackle all these questions. It could well recommend converting BREL into a profit centre—a move which Mr. Gardiner says he would welcome—but its critical decisions, so far as the rest of the industry is concerned, is whether it will open the doors to competition.

The most likely outcome is a decision to relax the barriers in some areas, where British Rail sees benefits for itself, while maintaining stiff resistance to buying in any quantity private sector freight wagons, because of BREL's own overcapacity in that department.

Some leading figures in the private sector, however, believe

## Crash tunnel was reported 'safe'

BY RAY PERMAN, SCOTTISH CORRESPONDENT

A RAILWAY tunnel which collapsed and killed two men and disrupted British Rail's high speed train service to Scotland was inspected shortly before the accident and found to be in good condition, a public inquiry was told yesterday.

About 2,500 tonnes of rock fell during work last March to lower the track in the Pennanshiel Tunnel between

Bervick and Dunbar.

Attempts to clear the tunnel and recover the two bodies have been abandoned and British Rail hopes shortly to complete a bypass line which will reopen the main East Coast rail service from King's Cross to Edinburgh and Aberdeen.

Since the accident, coaches have been used to take passengers between Dunbar and

Brwick and some trains to Edinburgh from London have been routed via the West Coast line through Carlisle.

The inquiry, ordered by Mr. Norman Fowler, Transport Minister, is expected to end today.

British Rail engineers said in evidence yesterday that the 130-year-old tunnel had been inspected regularly.

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British Aerospace shares offered for sale

## Labour insists on state stake

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

MR. JOHN SILKIN, the Shadow Industry Secretary, warned in the Commons yesterday that a future Labour administration make take back into public ownership any shares in British Aerospace which are sold off by the present Government.

He was replying to the announcement by Sir Keith Joseph, the Industry Secretary, that half the shares in the Corporation are to be made available to private ownership.

In the heated exchanges which followed, several left-wingers went further than Mr. Silkin and said they would be campaigning to ensure that the next Labour Government takes back the shares without compensating the private investors.

Mr. Silkin and many Labour MPs were worried that the Government's proposals would make it possible for foreign shareholders to get control over British Aerospace, or at least wield substantial influence over it.

But Sir Keith said that the Government would be taking steps to ensure that foreign control would not be possible.

There were more angry exchanges when Mr. Adam Butler, Minister of State for Industry, made a statement on the future of shipbuilding. This had been touched on by Sir Keith, who said that for the moment it had been decided not to introduce private-sector finance into British Shipbuilders, although in principle the Government would have liked to do so.

Mr. Butler told the House that the Government intended to renew the shipbuilding intervention fund, making £120m available over the next two years.

There would also be other measures of support over the two-year period, and the cost to public funds would be substantial.

There would, he emphasised, be a need for strict financial discipline and—at the end of two years—the future of the industry would depend largely on the extent to which workers and management had been successful in helping themselves.

Mr. Butler explained that a British Shipbuilders envisaged a contraction of merchant shipbuilding to an annual rate of 430,000 tonnes by March, 1981, with manpower in the industry dropping by 8,000 to a level of 30,000.

But he believed there were



Mr. Adam Butler, Industry Minister

few grounds for optimism, and it would be very hard to achieve even this reduced target.

Mr. Butler's statement brought an instant reaction from the Labour front bench, with Mr. Silkin claiming that it "spells virtually the destruction of the traditional major industries of this country."

According to Mr. Silkin, the Government was disregarding the enormous social consequences that would follow in shipbuilding areas, which already had high unemployment.

He doubted whether Mr. Butler realised the impact on the people there.

Mr. Silkin also stressed that British Shipbuilders plan to reduce its programme to 430,000 tonnes had not been approved by the last Labour Government.

Shipbuilding throughout the world was operating on a Government-assisted basis, he said. The time would come when there would be an upturn in shipbuilding and it was, therefore, the Government's duty to keep this industry alive.

Mr. Silkin urged the Government to take into account the

suggestions put forward by the shipbuilding unions.

They had urged the Government to prevent shipowners from ordering their vessels from abroad. There should be a condition that British ships should be built in British yards.

The Government should also see that the 30 per cent rate of subsidy, allowed under EEC rules, was greatly increased.

All our overseas competitors were, in fact, already doing this.

Following the two statements, the next business of the House was held up by lengthy Labour protests because the Government had not made an oral statement in the House on the future of the Belfast shipyard, Harland and Wolff.

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Mr. Silkin urged the Government to take into account the

"The question of restoring these assets to public ownership and on what basis will be the subject of urgent consideration by the Labour Party in the coming months," he warned.

Throughout the exchanges, Sir Keith repeatedly reminded his critics that the workers in the industry would be given a special opportunity to buy shares in British Aerospace.

"It is in the interests of those who work in the industry, as well as those who own the industry, that independence from Government decision-making should be introduced," said Sir Keith.

"It is a fearsome competitive world and we believe that commercial management of such an industry will produce more secure and better-paid jobs and a better service for the taxpayer."

There was full support from the Tory benches for his statement. Mr. Robert Adley (C. Christchurch and Lymington) said there would be a wide-spread welcome for a move which would add strength to British Aerospace and help it to compete in world markets.

Mr. Anthony Wedgwood Benn (Lab., Bristol) SE reminded Sir Keith that, when the aerospace industry had been privately owned—billions of pounds of public money had been poured into it.

No civil or military aircraft in the world would have been built without enormous sums of taxpayers' money.

Another left-winger, Mr. Eric Heffer (Lab., Walton) said there was a growing opinion in Labour ranks that a Labour Government should take back these national assets without paying enormous sums in compensation.

Mr. Dennis Skinner (Lab., Belper) said that Labour MPs would be pressing for an understanding at the annual party conference that the shares should be taken back without compensation.

They would also urge that trade union nominees on pension funds should ensure that those funds purchase no shares in British Aerospace.

The statement was welcomed by the Liberal defence spokesman, Mr. Stephen Ross, although he would have preferred the Government to retain 51 per cent of the British Aerospace shares, rather than 50 per cent.

## Strike blacks out ITV

By Gareth Griffiths, Labour Staff

INDEPENDENT Television programmes in most parts of the country were not broadcast yesterday, due to a 24-hour strike by electricians and studio staff, members of the Electrical and Plumbing Trades Union and the National Association of Television, Theatrical and Kine Employees.

The unions said their members would be working normally today, pending pay talks on Friday with the Independent Television companies Association. The dispute is over a pay claim, estimated to be worth between 25 per cent and 30 per cent and a threshold arrangement over a two-year period. Both unions have rejected a 9 per cent offer.

The 20,000 strong Association of Cinematograph, Television and Allied Technicians, yesterday said it would start surprise industrial action at ITV over its pay claim.

Mr. Alan Sapper, the association's general secretary, said he would not give details of the proposed strike action, in order to prevent the television companies taking remedial action.

Westward, covering Devon and Cornwall, and Channel, in Jersey, were the only stations to broadcast. Both put on about nine hours of pre-recorded material. Westward's technicians had left power supplies on, and Channel has separate negotiating machinery from the rest of ITV.

The other 12 commercial companies are estimated to have lost between £750,000 and £1m in advertising revenue. Nearly 9,000 staff are thought to have taken part in the one-day strike.

Mr. John Wilson, general secretary of NATKE, said last night he thought there would be a fairly quick return to normal working.

## Rail fares 25% up—Weighell

By Our Labour Staff

BRITISH RAIL fares are likely to rise by 20-25 per cent at the end of the year because of inflation and increased fuel costs, Mr. Sid Weighell, general secretary of the National Union of Railwaymen, said yesterday.

Sir Peter Parker, BR chairman, announced last month that fares would be frozen until the end of the year if fuel prices remained stable.

Mr. Weighell told Mr. David Howell, Energy Secretary, that the Government should use public funds to meet the cost of any rise in fuel charges which might lead to a fare increase.

The NUR delegation on energy and transport policy also pressed the case for further rail electrification, which Mr. Weighell said would save the country 700,000 tonnes of fuel oil.

## Ford unions will seek 'substantial' increase

BY ALAN PIKE, LABOUR CORRESPONDENT

FORD UNIONS yesterday followed manual workers at Vauxhall and announced that they will be pressing for substantial wage increases and a range of other improvements when they begin pay negotiations in the autumn.

Last year's nine-week Ford strike, which ended with a settlement worth about 17 per cent, split the beginning of the end for the Labour Government's 5 per cent pay policy.

The Ford representatives, meeting in London yesterday, decided that this year they would not put forward a claim. But they will insist that the company takes the effects of inflation into account and is designed to improve productivity.

Vauxhall unions last week submitted a claim for 25 per cent rises on basic rates and it is likely that the Ford workers

notice of "substantial" is likely to be in the same region when negotiations begin in September. Several features of last year's Ford claim will be revived in this year's negotiations. The unions decided yesterday again to press for a reduction in the working week—something which the company resisted barely last time—longer holidays, better pensions and a special allowance for production line workers.

Union negotiators also want to consolidate into basic rates the attendance allowance which formed part of the last settlement. This is not paid to workers in any week during which they are involved in any form of strike action and is designed to improve productivity.

However, as soon as it was agreed last year some shop stewards declared that they would work to abolish the arrangement.

Mr. Ron Todd, national organiser of the Transport and General Workers' Union and leader of the Ford negotiators, said yesterday: "We are not making statements to the wall about percentages or money increases. But we will be seeking substantial rises in a company which continues to be prosperous and we will want account taken of inflation."

The unions, he stressed, would be approaching the negotiations in a spirit of complete free collective bargaining.

Last year's strike moved back the Ford settlement date and the new agreement is not due to come into force until late November—two months behind Vauxhall. In addition to the pay negotiations the Ford unions are seeking the introduction of a revised three-grade wage structure and separate talks on this will take place with the company in September.

## Post Office in 11% deal

BY PHILIP BASSETT, LABOUR STAFF

THE POST OFFICE has reached an interim pay settlement worth an average of 11 per cent with 12,500 managerial staff. A deal for a further 5,600 telecommunications managers has been referred to arbitration.

The Post Office Management Staffs Association (POMSA), which represents both groups, has instructed its members to call off their industrial action, which has included working to rule and refusing co-operation.

The interim settlement for middle- and junior-grade postal managers gives a 9 per cent increase, backdated to January 1: a further payment of £120 on June 1 to cover pay disparities with telecommunications staff.

Full consolidation from July 22 of three outstanding pay policy supplements and a productivity payment of 1.4 per cent.

Union officials estimate that the deal, which is broadly in line with the 10.2 per cent plus consolidation agreed for the 200,000 Union of Post Office Workers' members, is worth an average of about 11 per cent.

Negotiations are expected to re-open soon after the settlement last week of up to 20 per cent with the Society of Civil and Public Servants, which represents about 6,000 staff of similar grades in telecommunications. Officials of POMSA estimate that increases of a further £1,000 might be needed.

The union has negotiated a settlement for its 600 Post Office catering managers, giving increases of 9 per cent from January 1 for the lower grades and from April 1 for higher grades. January grades will receive a further 41 per cent

and April grades 21 per cent for moving to a common settlement date of July 1.

Both groups will receive a further 21 per cent from July 1 for a commitment to pay grading and efficiency proposals.

The union's claim for increases of about 25 per cent for its 5,600 telecommunications managers has been referred to the Advisory, Conciliation and Arbitration Service. The Post Office has offered 9 per cent increases plus 5.7 per cent for re-grading, and 2 per cent for productivity.

The Post Office executive of the Civil and Public Services Association may decide tomorrow to put an offer similar to the POMSA package to its 37,000 postal members for consultation.

## Glass process men plan action

BY NICK GARNETT, LABOUR STAFF

SHOP STEWARDS representing process workers at Pilkington's 12 factories are due to meet on Thursday to discuss what form of industrial action to take over a pay claim.

A ballot of process workers, members of the General and Municipal Workers' Union, had shown a more than three to one majority for action against the UK's largest glass maker.

Pilkington has offered 15 per cent to the 8,000 workers in a package similar in size to that

offered to craftsmen and white collar staff.

The package for process workers, however, involves 11 to 12 per cent increases on basic rates which have been rejected.

"The company must accept the fact that they need to ensure increases of more than 12 per cent on minimum rates to avoid confrontation," said Mr. David Warburton, the union's national chemical and glass industry officer.

"The union does not seek conflict but the company must stop

trying to enforce their arbitrary policy on pay—they must negotiate realistically."

The company, which manufactures, among other products, glass for the motor and construction industries, said yesterday that the offer was a very fair one. For an average grade shift worker it would lift weekly earnings from £105 to £122.

Thursday's meeting will consider a number of forms of industrial action although a strike would appear unlikely at this time.

## Talks on future Labour-TUC links

BY OUR LABOUR CORRESPONDENT

THE LABOUR PARTY national executive committee and TUC general council will tomorrow consider a document examining the progress and future of the liaison committee which links the two bodies.

Liaison committee members discussed the document yesterday and it was approved later in the day by the TUC finance and general purposes committee.

One issue examined in the four-page document is the need for a clear policy about the way in which a future Labour Government would return to public ownership State assets sold off by the present Administration.

The document also recalls that the liaison committee, which consists of senior members of the Parliamentary party and union leaders, first met

early in 1972. It takes the view that the policies then being pursued by the Heath Government failed once and would do so again.

Members of the TUC economic committee also met yesterday and approved a meeting with Sir Geoffrey Howe, the Chancellor, later this week at which they will protest about the impact of proposed expenditure cuts.

## No agreed cure for Joseph 'spasms'

BY PHILIP RAWSTORNE

LABOUR MPs responded with outraged protests yesterday to what they termed the latest of Sir Keith Joseph's "doctrinal spasms." Disasters, they predicted, would be the inevitable outcome of these successive attacks of political-economic madness.

But the symptoms they had to deal with yesterday were so varied that their diagnosis sounded somewhat perplexed and uncertain.

There was some difference of opinion on the remedial treatment which should be provided.

Sir Keith's desire to sell shares in the aerospace industry was promptly identified as a peculiar form of insanity.

Mr. John Silkin, the Labour spokesman, suggested after a quick glance across the dispatch box that it would reduce

us all to subcontractors to the United States.

"We believe that the strengthening and not the weakening of the publicly owned industries is vital to the economy," he declared.

But Mr. Silkin appeared less sure than some of his left-wing backbenchers that a future Labour Government should begin another transplant operation.

"The question of restoring these assets to public ownership and on what basis will be the subject of urgent consideration by the Labour Party in the coming months," he said.

Mr. Tony Benn seemed to doubt whether Sir Keith's behaviour really warranted the description of "denationalisation" in the first place.

Sir Keith, adding to the air of bemusement, agreed that it was more properly described as "a participation between public and private enterprise."

He also relieved his strong commitment to market forces with a little nationalist fervour—assuring MPs that there would be no danger of foreign control of the industry.

Things became even more confused when the Commons turned to the Government's plans for shipbuilding and had to probe Sir Keith's mind at second hand.

Mr. Adam Butler, Industry Minister, who made the Government's statement, appeared so sympathetic to the industry's problems. But it was some time before Labour MPs grasped the full rigours of the treatment he was prescribing.

The Government wanted to see a viable and flourishing industry, Mr. Butler said, but so far this year there have

been no signs of recovery.

"My consultations afford few grounds for optimism," he added. There would be a two-year convalescent period, paid for by the Government, in which the industry would have to pull itself around.

Mr. Butler told MPs. Mr. Silkin complained that all that would happen would be that the industry would waste away. Two years of the Government's treatment was not enough to ensure an upturn, he said. It might well leave "virtual destruction."

Further contraction was inevitable, Mr. Butler agreed. But he stoutly resisted the Labour protests as well as the Tory demands for a more rapid dismemberment of the industry.

Other scrap and build schemes he suggested, were among the remedies that should be tried first.

## Talks on 16-plus

By Michael Dixon, Education Correspondent

THE GOVERNMENT will not proceed with its predecessor's plans for a new single 16-plus examination system until further consultations have been held with a particular view to preserving the standards represented by GCE Ordinary levels.

Mr. Mark Carlsle, Secretary for Education and Science, told the Commons yesterday that Labour's scheme for a replacement to the present dual system of O levels and the Certificate of Secondary Education, would not necessarily have safeguarded educational standards.

## Move to curb Euro-expenses

BY EUNOR GOODMAN, LOBBY STAFF

LABOUR'S 17 European MPs may not be allowed to keep all the expenses allotted to them by the European Parliament.

Some members of the party's National Executive Committee feel that at least part of the £20,000 plus per year paid to members as expenses over and above their salary should be channelled through party headquarters.

They are expected to bring up the subject at the next meeting of the committee set up to bring together European MPs and executive members and to ensure that the European members do not go off on a limb of their own.

Before the direct election, the NEC passed a resolution saying

that any expenses paid to the Labour group in Europe should be channelled through Transport House.

All prospective candidates had to agree to this in writing, but the arrangements for expenses announced in Strasbourg last week made nonsense of this undertaking, as the money is to be paid direct to members rather than to the group.

The MPs, who will also receive the same basic salary as a Westminster MP, will have to account to the Parliament for how they spend all but £3,700 of the total, but there is a feeling among some Westminster MPs that the expenses are more than adequate.

To a British MP, for example, the £13,500 made available for secretarial and research assistants seems generous.

The Labour group at the European Parliament argued that MPs should have to account for the money rather than being given a blank cheque. Nevertheless, some of them might resist any move to make them pay any of the money to Transport House.

The Labour Party was originally opposed to the whole idea of directly elected MPs for Europe. Once it came round to the idea, it was adamant that the European members should not receive more money than the Westminster ones.

## More help for criminals' victims

WILLIAM WHITELAW, Home Secretary, today announced a new "get tough" policy over young offenders against whom criminal compensation orders are made.

He is issuing new guidance to magistrates' courts, which will put the emphasis on continued effort to secure the enforcement of the order in the interests of the victim.

This replaces previous Home Office advice that, to give the offender a fresh start, compensation orders outstanding against those sentenced to prison or detention should not normally be enforced.

Mr. Whitelaw said: "The Government is determined to see

that the victims of crime are not overlooked."

His "law and order" announcement came in a written Commons reply to Mr. Ivan Lawrence (Burton) on the operation of the Criminal Injuries Compensation Scheme.

Mr. Whitelaw said the scheme is to be extended experimentally to cover victims of violence in the family from October 1.

But he made clear that there will be safeguards against the possibility of collusion or abuse.

Another major change in the scheme, which has paid out more than £50.5m since 1964, is the raising of the limit of earnings which may be taken into account when assessing compensation for loss.

This is aimed at ensuring full compensation will be payable to the great majority of policemen.

The scheme has previously excluded victims who were living in the same family as the offender, partly because of the difficulties of establishing the facts in such cases and partly because of the risk of the offender's benefiting from any award.

A working party agreed with the Criminal Injuries Compensation Board itself that, in view of the considerable public concern about the number of women and, in particular, children who suffered violence within the family, some effort should be made to overcome these difficulties.

Safeguards accepted by the Government are:

- That applications should normally be considered by the Board in cases of family violence only where the offender had been prosecuted for the relevant assault.

- That the injuries should be sufficiently serious to justify compensation of at least £500.

- That the offender should be satisfied that the offender would not benefit from the award.

The extension of the scheme will be on an experimental basis so that an assessment can be made of the effect of these safeguards before any attempt is made to include them in legislation.







# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHNEITERS

## SAFETY AND SECURITY

### Keeping control of the rudder

DEVELOPMENTS in ship steering by John Haste of Greenock and Brown Brothers and Company (Vickers companies) ensure that a single failure in the hydraulic system does not prevent rapid recovery of the system.

Design meets other requirements now under discussion by the International Maritime Organisation (IMO) and is based on a four-way split power unit hydraulics system. This allows the system to be divided into two independent main ram systems should a failure develop. The defective system is shut down while the other one maintains rudder control.

The new system operates at half the designed maximum torque for emergency steering conditions. Although the system is designed to be able to operate at full capacity in the event of a failure, the system is designed to be able to operate at full capacity in the event of a failure.

Four sizes are available, the smallest having a capacity of 100 l/min and the other three having capacities of 150, 200 and 250 l/min.

Stainless steel in full depth welded steel 3 mm thick on the one side and 6 mm on the other. Doors are up to 10 mm thick.

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be lost for more than 45 seconds; that restoration of at least limited steering should be possible without significant repairs; that failure should be capable of isolation; that arresting of the rudder should be possible in the event of a complete loss of steering; and that the system should isolate a fluid lock before total loss of oil has occurred.

### Strong wall safes

RELATIVELY low-cost heavy-duty wall safes can be supplied by Mann Electronics for installation in business and domestic premises to protect cash, jewellery, documents and other valuables.

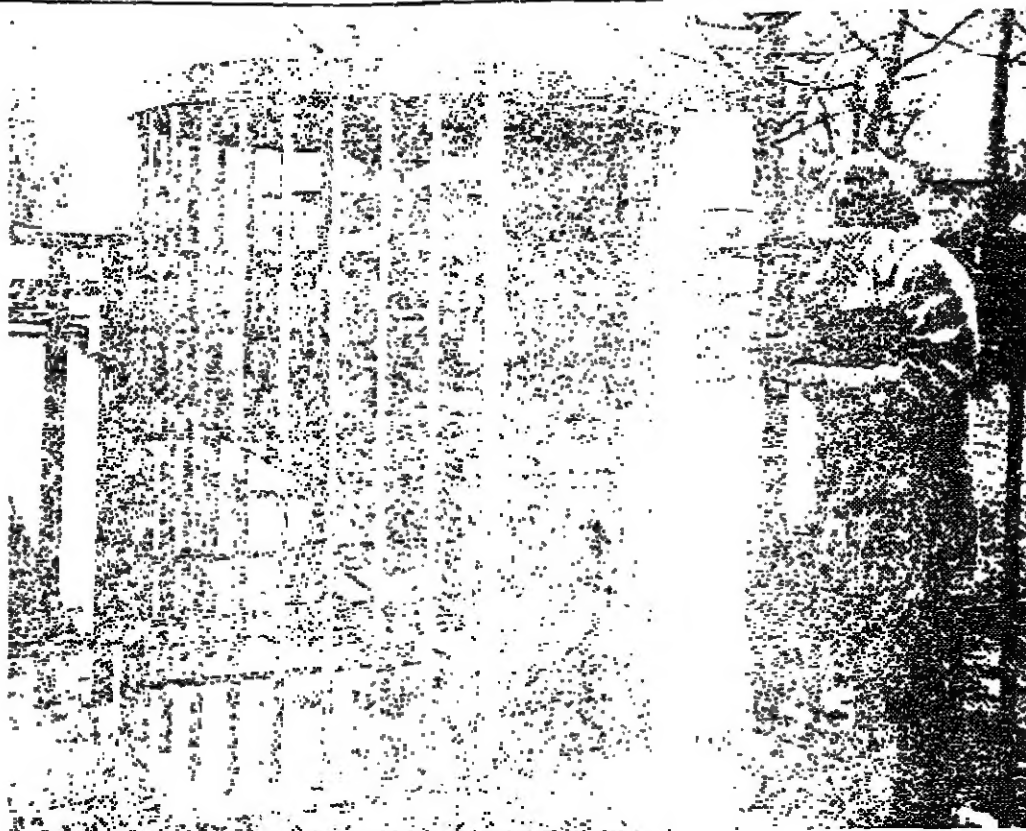
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Improvements to its personnel security, turnstile, have been announced by Frontier State Company of Cardigan Street, Birmingham. Operated by a magnetic card access system its entrance has been redesigned to ensure that only one person at a time is able to pass through. A "go-no go" light is now also fitted to prevent unnecessary forcing of the turnstile. Latest modifications include the use of a zinc spray finish on the rotating steel terminals.

When all the service keys are in position in the exchange, the keys are dispensed, permitting the opening of appropriate machine guards and doors.

When the power is off, the machine is locked. It is then inserted into a time delay box after a 10-second delay. A second key is required to insert the machine into a time delay box.

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## Detects illicit listening

ARGEN Information Services, London-based international security consultancy, has developed a mains borne carrier-current detector for use in protecting threatened areas from illicit eavesdropping by the employment of very low frequency carrier current devices.

This counters one frequently-used means of electronic eavesdropping over conventional electric power lines entering and leaving sensitive areas. This method employs a device called the carrier-current transmitter which can be built into electrical sockets or switches and within table lamps or similar electrical appliances. This clandestine transmission can then be intercepted through any socket on the same power phase. Such devices are applied in offices, hotels and apartment buildings where the listening point can be some considerable distance away from the target area.

Transmission by such devices is very reliable and uses a region of the radio frequency spectrum known as the VLF (Very Low Frequencies) band between 50-300 KHz. These low frequency signals have the ability to move along any wire path and are not normally detectable by conventional counter-measure receivers of "bug detectors" since little energy is radiated.

It is to counter this particular threat that Argen has developed its detector, capable of checking the complete power circuit in a particular building from one power point. This VLF receiver covers the frequency range between 10-100 KHz and exhibits excellent selectivity and sensitivity to detect low power AM and FM carrier-current transmissions. The receiver has an in-built tone-generator in order to pinpoint and locate the source of eventual carrier-current transmissions.

Argen, POB 138, London SW1P 1AA. 01-222 6112.

## DATA PROCESSING

### Four ICL machines at bureau

COMPUTEL, is installing its third 2900 computer. With all three operating alongside the existing 2970, it claims to be among the "biggest" ICL bureaux working on one site anywhere in Europe.

The new machine, operating under DME, has been ordered to meet a steadily increasing demand for service from 1900 users. These include organisations with over 1000 machines whose management have not yet contemplated a switch to 2900. Users planning to convert to 2900 are calling

## Big machine at work

LOWNDES-AJAX, one of the largest UK data service organisations and a member of the Hill Samuel Group, has become the first customer to install an ICL Advanced System 7031 in the UK, at its Croydon computer centre.

The AS7031 has a performance capability greater than the IBM 3031 while offering savings in space, heat and weight. The machine replaces an IBM 155 and is compatible and works in tandem with an IBM 158

Attached Processor.

The 7031 is being used mainly as an interactive processor, including both financial planning and personnel information services.

Significant is the fact that within a week of signing the contract the 7031 had been installed, satisfactorily tested and was working alongside the IBM machine.

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**LAING**  
make ideas take shape

In the bureau for testing and evaluation. Some already into 2900 operation are using the time and resources of the bureau, in preference to their own, to create and experiment with new software and operating procedures.

Computel, Old Bracknell House, Crowthorne Road, Bracknell, Berks. 0344 26767.

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Tuesday July 24 1979

# Industrial Distribution

British industry turns over its stocks a good deal more slowly than its main competitors. If UK manufacturers were able to achieve stock-turns comparable to those achieved by West German companies, stock levels in general would be 40 per cent lower, which—at today's prices—would release more than £20bn of working capital for use elsewhere.

## The high cost of excess stock

By Colin Jones

It is generally a good rule to be suspicious of generalisations. But in the case of industrial distribution, the evidence of international comparisons of stock output ratios is so overwhelming that it is difficult to resist the conclusion that British industry turns over its stocks a good deal more slowly than its main international competitors.

Since stocks in factories, warehouses, depots, retail outlets and in transit tie up capital and since distribution costs (including insurance, packing, handling, storage and transport charges) can absorb anywhere up to a third of the final delivered price, it follows that there could be considerable scope for reducing costs and releasing funds for use elsewhere by paying as much attention to inventory and distribution management as is given to raising efficiency in production and marketing.

Yet, all too often, the responsibility for these functions is left to junior or middle management or what can be worse—split between several individuals.

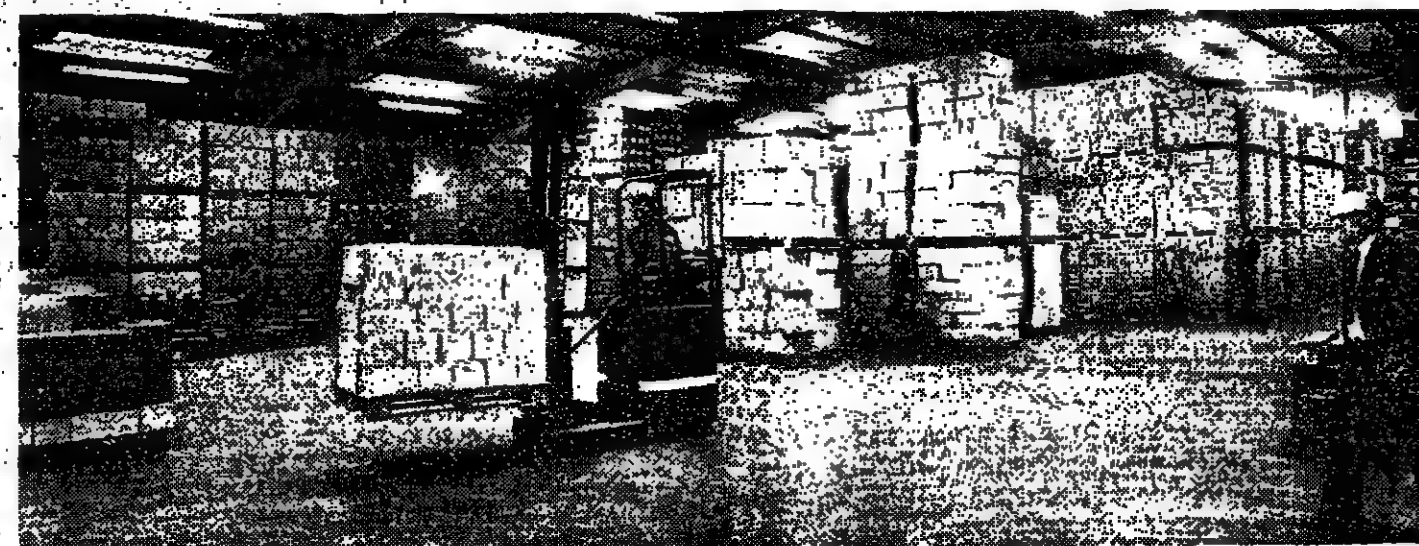
There are any number of exceptions, of course. One of the major changes to have taken place in the past 10 years has been the rapid growth of low-margin, high-volume retailing of branded consumer goods—first in foods and increasingly in non-food lines. Short shelf-lives, rapid stock replenishment, computerised inventory controls and the development of specialised transport and delivery services have revolutionised distribution techniques in these sectors.

Yet, as Mr. Murray Grubb, chairman of GKN Distributors, was able to show in a notable presidential address to the Institute of Purchasing and Supply last October, the overall record for British industry compares not at all favourably with those of other industrialised countries.

On a gross output basis, stock turns in manufacturing industry averaged by general about 4.4 a year in Britain, as against 5.2 in Denmark, 5.8 in West Germany, 5.7 in Australia, 6.6 in the United States and 8.0 in Japan.

Taking added value rather than gross output as the basis for comparison, the figures are double counting—Mr. Grubb claimed figures of 1.8 a year for the United Kingdom, 2.3 for Denmark and Australia, 3.0 for Japan, 3.1 for the United States, and 3.2 for West Germany.

In other words, we appear to be under-performing by 22 per cent against Denmark, 40 per cent against Japan, and 44 per cent against West Germany. Another set of comparisons—dating from the 1960s—shows that the value of stocks to national income in these countries



Apart from 12,000 sq. ft. of storage facilities at this new £60,000 warehouse—opened by Midlands BRS at Banbury—the depot also provides handling, labelling and associated distribution services

stocks as a percentage of national income were 24 per cent in the United States, 25 per cent in Sweden, 23 per cent in France and West Germany, and as high as 45 per cent in the United Kingdom.

Why the performance of UK industry should be so unfavourable it is not easy to say. Mr. Grubb thought the answer probably lay in three factors: the stop-go cycle which, up to the last few years, had been so characteristic of the demand management policies of successive post-war governments; the unreliability of deliveries from suppliers; and straightforward inventory mismanagement.

The first two factors can hardly not be dismissed. Time and again, industrial companies

were encouraged by the evidence of rising demand to gear up their production schedules—and, with them, their stocks of materials, components, and work-in-progress and their plans for new investment—only to find themselves caught by a sudden reversal of fiscal and monetary policies.

It is equally obvious that unforeseen delivery delays can disrupt the flow of production, lead to imbalances in stocks, and—if the experience is sufficiently repeated—encourage the habit of holding a suitable buffer stock.

But, while it would be nice to believe that much of the blame should lie with causes such as these which are external to the

individual firm, it is difficult to avoid the conclusion that the more important—and worrying—explanation is to be found in the area of inventory management.

One pointer is given from the results of a sample survey—again quoted by Mr. Grubb—which showed that the ratio of stocks and work-in-progress to sales tended to increase the larger the size of firm. In small companies, the average ratio was 20 per cent, in medium-sized companies nearly 26 per cent, and in large companies the ratio was more than 30 per cent.

Average stock turn—the number of times stocks were turned over during the course of one year—varied correspond-

ingly. The smaller companies in the survey achieved a stock turn of 2.9 times, medium-sized companies one of 2.6, and the larger companies as little as 1.7.

Another pointer lies in the finding that UK companies tend to use about 60 per cent proportionately more labour in storage and handling of stocks compared to U.S. companies.

A third indicator was the instance of a company, which was the subject of a Government-arranged rescue in the mid-1960s, which was found to possess some £11m-worth of stocks, much of them obsolete, and which paid its purchasing manager all of £1,100 a year.

This last example, although

somewhat dated, may not be unrepresentative. Inventory management requires a mix of managerial expertise. Yet the responsibility is often left to junior or middle grades of management, with little policy guidance from further up.

If the task is regarded as a function of the sales department, the objective will be to maintain a sufficient level of stocks to minimise the risk of being caught by a sudden, rush order. If it is treated as a function of production, stocks will again be maintained at a level that should ensure continuity of output and the achievement of long runs.

But are the costs always fully weighed? A recent survey by Barclays Bank showed that the annual cost of holding stocks can easily amount to as much as 20 per cent of their total value, if one takes into account depreciation, pilferage and wastage, insurance, storage, handling and distribution costs, and financing charges.

It is not simply a question of issuing edicts calling for a ruthless pruning of stock levels. Installing modern stock handling and storing equipment, or of setting up elaborate computer-based inventory recording and control systems. There are countless examples of companies that have re-appraised their distribution policies as a whole—and have been appreciably impressed by the savings they were able to achieve.

The geographical pattern of markets can change with time. So can the location and product loading of production centres, and the relative cost and capability of different modes and systems of transport. The optimum number and location of

distribution centres will similarly vary in line with these factors—and with the development of improved techniques of inventory control. A system based upon, say, a dozen centres will inevitably swallow up a greater volume of stock *in situ* and in transit than one based upon just one central warehouse.

In the last 10 years a number of companies have begun to specialise in the provision of tailor-made distribution services, offering to undertake responsibility not just for moving goods from factory to retail outlet or industrial customer by a complete distribution package, including warehousing, inventory control, and the acceptance and passing on of replacement orders.

## Integration

At another level altogether, there are many companies which now integrate distribution with production and marketing in their medium-term planning, and regularly re-appraise all three in the light of changing circumstances.

This is because they appreciate that distribution and inventory policy is of sufficient importance to be considered at the highest level, rather than delegated to a specialised function somewhere down the line.

They would seem to have a point. If industry as a whole were to achieve stock turns comparable to those which international surveys indicate that West German firms achieve, the level of stocks in this country would be about 40 per cent lower—which at today's prices would release more than £20bn of working capital for use elsewhere.

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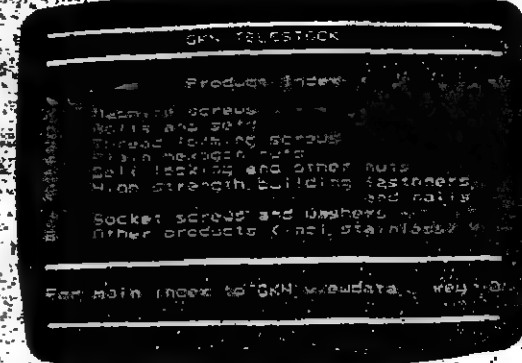
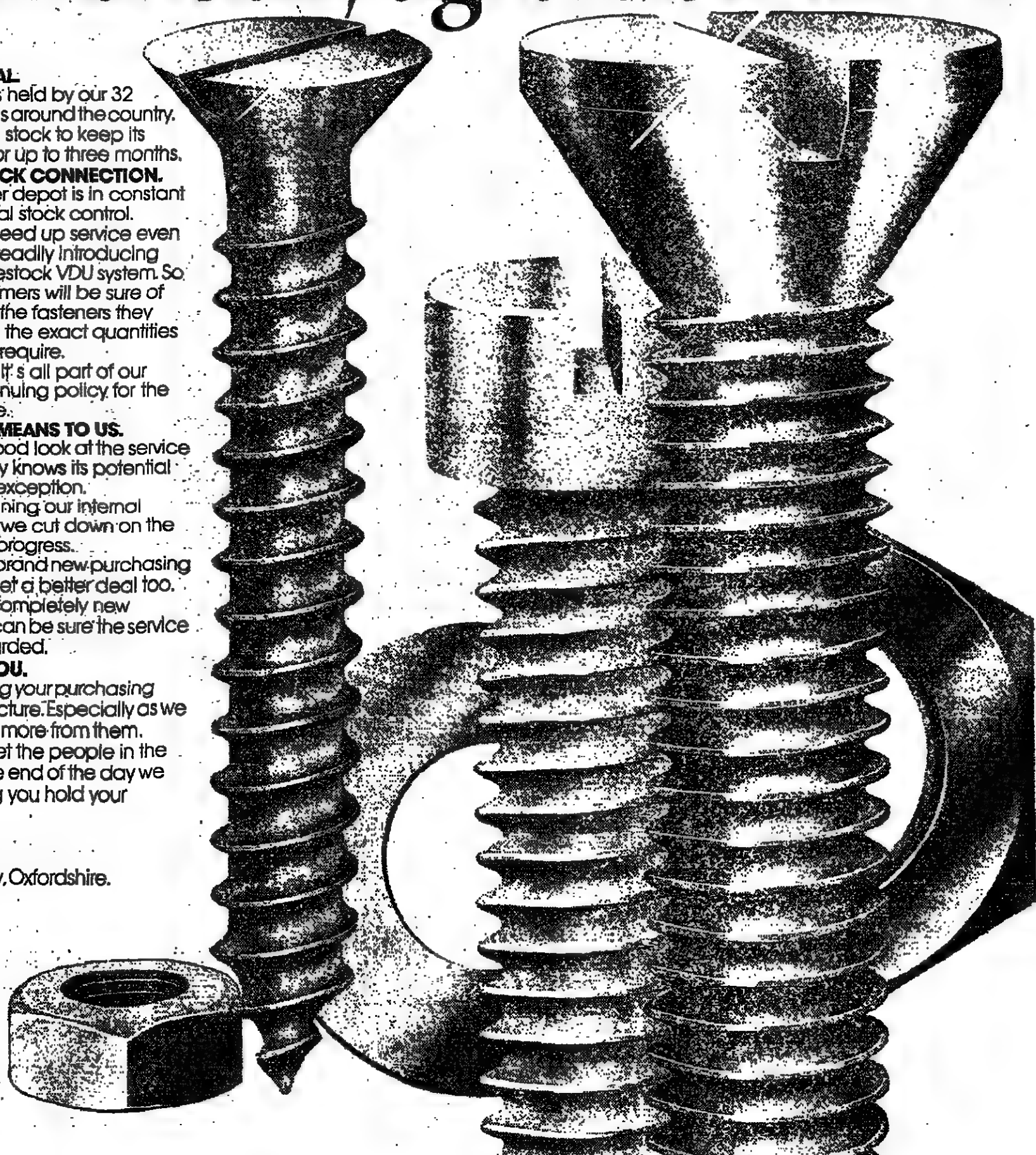
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## INDUSTRIAL DISTRIBUTION II

## Improved systems for exporters

FOR MANY years it has been considered vital that senior management in exporting companies should regard the movement of their products to overseas markets as an important matter, considering the large amounts of capital tied up in them and the cost of distribution.

Under the direction of the National Economic Development Office (NEDO), a great deal of work has been carried out in the past few years aimed at linking production and transport at management level, but the results have been disappointing.

The overall aim, initiated as part of the economic strategy launched in 1975, is a straightforward one which has perhaps been obscured through time and a great deal of discussion. It is simply to improve export distribution, on which many of the export objectives of the country depend.

The means of achieving this were spelled out in a recent report by the NEDO International Freight Movement Committee (EDC) but progress towards widespread acceptance of the recommendations has so far been slow.

Mr. Peter Wallis, the NEDO member on the committee (or Little Neddy), points out that a fair number of companies have fully accepted the need for changes and their representatives regularly attend conferences on the subject. The problem now is to gain wider acceptance and avoid preaching to the converted.

## Terminology

Much of the difficulty appears to involve terminology, and the phrase "total export concept" has been coined to describe an integrated system of dealing with the movement of exports in close relation to the company's activities as a whole. At present most companies suffer from lack of co-ordination in these activities and there is a tendency to sell first and think about movement later, or allow others to think about it.

The EDC report makes it plain that half-hearted export plans are seldom of great benefit. "Any company export strategy worth its name must call for an integrated control and development of production, selling, servicing, financing and distributive skills," by top management," it says.

The importance of export efficiency is now heightened, its advocates believe, by the need to compete more strongly on non-price factors. As sterling's strength puts pressure on Britain's overall competitiveness, delivery and adequate supplies of spares can play a key role in securing orders.

This is regarded as particularly relevant in the case of Europe, since most of Britain's competition comes from Euro-



Speed and reliability of delivery of goods—vital factors in a successful export performance

pean countries, often in circumstances where their products do not have to pass through ports to reach their customers. Moreover, the proportion of UK exports going to Europe is increasing steadily.

Mr. Wallis suggests that the final overseas customer is interested in three aspects of a product he buys: the price he has to pay for it, its performance and when he gets it. "There is generally a trade-off between these three things, and the exporter must be ready to help him make this trade-off."

A company's distribution function can, he believes, make an important contribution to this. For example, it can feed back advice on product design, perhaps leading to modifications which mean it can be packaged and shipped more economically and with less damage risk.

"In a company which is adopting the total export concept, this advice would be automatically sought and heeded," he expects that in many companies the distribution function is told that its job is to take the product and its design as given, and concentrate on getting it to the customer or distributor," Mr. Wallis says.

Similarly, overseas distributors should be seen as an integral part of the distribution function, as should the freight forwarder. The distributor's role is seen as important because he is the link with the customer, and unless the customer himself is satisfied, it is unlikely that the distributor will be happy himself.

"The business of ensuring that the distributor is offering the product to the overseas customer in the price and delivery form the exporting company wants, and is varying

this combination as and when required, is an art. It is generally a job for top management," Mr. Wallis adds.

These are only some of the many aspects of the total export concept, which is certainly complex, both in concept and application. It is therefore worth looking at the main planks of the policy, laid out in the 15 recommendations in the EDC report.

The main conclusions of the report are that the gap between production and distribution management in manufacturing industry is damaging to export performance, and that trade procedures and information handling have a decisive effect on the speed, efficiency and reliability of delivery of goods.

## Aims

Briefly, the recommendations suggest that the total export concept should be broadly promoted within UK industry, with the particular aims of elevating the status of distributive management, promoting education, improving transport efficiency in general and generally eliminating technical restraints on exports.

Although it is impossible to encapsulate the details of the recommendations, which involve a large cross-section of industry, their main aim is to ensure that the many different transport functions are working effectively and are co-ordinated with each other.

The report attaches great importance to the elevation of the distributive management function in the eyes of top management. It says that where companies carry out their own distributive function through a shipping office or some other specialist

department, there is much to be said for linking this to Board level finance and marketing activities.

Although marketing and sales departments are obviously important, it is suggested that the distribution manager plays an equally vital role in receiving payments and looking after a company's service reputation, with all it means for long-term relationships. "Chairmen and managing directors may well ask themselves if their own company's decision-making arrangements adequately reflect the importance of distribution," it adds.

The difficulty in getting the correct message across to exporters, even at the most senior level, remains a cause for concern. At a recent conference at which companies presented a number of case histories, none was regarded as having achieved the total export concept in full.

There was a tendency, according to Mr. Wallis, for them to have got to the stage of an integrated distribution system, which could be regarded as a half-way step. As a result, with the help of the British Overseas Trade Board, a case history package in visual aid form is now to be widely shown.

Despite the slow progress on the scheme, efforts of those behind it will continue and the EDC is to meet shortly to review the position in relation to the recommendations it made. So far there is little evidence that any of these are no longer valid, but the problem of getting them implemented remains a serious one.

It is considered that many other countries, mainly British competitors in export markets, are more aware of the need for export integration, and have been more successful in achieving it. This is another reason why UK companies are being urged to take notice.

The advance of electronic technology is also put forward as a reason for more involvement in the flow of information here. A "distributing system" involving companies from reaping the benefits of the advances in transport technology.

The new developments in electronic data processing, however, are going to provide both the means and the incentives to improve this flow, and clearly leads itself to more integration, although it is recommended that this should only be introduced in a co-ordinated way.

It is apparent that exporters have a long way to go before the total export concept is achieved, and especially in the case of cost-benefit analysis. At a time when it is unlikely that many other costs can be significantly reduced, that in itself should be incentive enough.

Loisie Barling

## Increasing demand for independent services

DISTRIBUTION COSTS are increasingly being seen by manufacturers of industrial equipment and components as an area where they must attempt to make savings. This has become particularly urgent as inflation has pushed up the cost of holding stocks, while considerations like the jump in fuel costs for the delivery of goods are eating into the already thin margins of many companies.

The system to which many manufacturers turn is that of the independent distributor or agent, which has long been employed in the motor industry and by manufacturers of certain capital goods. The important point about this method of distribution is that the delivery of the item is only the first point of contact between the manufacturer and the customer. The arrangement must also cover the servicing of the equipment and the replacement of parts that will inevitably be needed over the years.

The use of an independent distributor is also becoming increasingly common for components, where the customer might be a member of the public wanting a replacement for an item in his car, or the manufacturer of a piece of equipment who goes to the distributor for his requirements rather than to the original manufacturing company.

It is impossible to generalise about the distribution pattern in industry, except to say that usually the more specialised the product—a large piece of equipment for an electricity generating station, for instance, or a machine tool which has been specially designed for a particular customer—the closer the relationship between manufacturer and user, and hence the absence of the need for a distributor. At the other extreme, the more readily an item lends itself to being bought "off the shelf," the more likely it is that it will involve a distributor.

In between there are a very large number of products where the manufacturer might be doing his own distributing, but where the specialist independent distributors are increasingly trying to win him over. The practice differs widely from one sector to another, but it is possible to discern certain trends—as a look at a few of these sectors will demonstrate.

## Engineering

General Engineering: For many items of industrial equipment which are produced in relatively large volumes the distribution of goods is tied in closely with the marketing of that product and its servicing. It is essential therefore that in setting up a distribution network, whether by the appointment of dealers or by establishing its own depots, a company secures good access to its customers.

Once the company has supplied the original piece of equipment to the customer, frequently through a distributor, it then enters into a long period during which the customer will come back for servicing and spares.

Take the example of a lift truck. If the distributor is part of the manufacturing company (usually the case) it will carry stocks of as many different parts as it can physically manage. The parts may be made by the manufacturer of the lift truck itself, or by a components manufacturer which is selling to a wide range of original equipment manufacturers. Normally the company will carry a stock of both types of components, which in turn is supplied to the distributor.

On the other hand the distributor is an independent agent, it may well pay him to go direct to the components manufacturer. Alternatively, for many widely used parts, the customer himself may get his spares from the growing number of parts distributors which carry a range of manufacturers' stocks.

Independent distributors can sometimes have the upper hand over the manufacturer. "It will be in their own interests to carry only the range of products which have the quickest turnover," otherwise they, like the manufacturer, are left holding "slow-moving" stocks. When customer demand is depressed, the distributor may well refuse to carry these items, while the manufacturer fully aware that another company will meet the distributor's requirements, is not in a position to withhold supplies of the items more in demand.

This has happened in the bearing industry, where much of the replacement market is in the hands of distributors. For a wide range of engineering supplies there are cheap imports to be obtained, and distributors can always buy batches of these when manufacturers refuse to supply.

90 per cent of spare parts requirements within 24 hours of being notified. Computer analysis enables them to determine which parts are most frequently in need of being replaced.

A feature of the engineering industry is the large number of relatively small companies which specialise in particular components and equipment. Distribution throughout the country, often in quite small quantities, can be a problem. The growth of independent stockists—although not always to the advantage of the manufacturer—can nevertheless ease this problem considerably.

Vehicle Parts: Distribution of vehicle components also covers the supply of parts to the original equipment manufacturers and replacement parts. Companies like Autos and Associated Engineering frequently have set up their own distribution networks, to which they have added the parts of other types of equipment.

This wholesaling of parts can be very attractive financially if well run. BL's Transport subsidiary, for example, which stocks a wide range of components of other manufacturers as well as of BL, has proved a highly successful operation. The example for this type of activity came largely from the US, where the greater communality of parts in American cars makes this sort of "supermarket" approach to distribution more manageable. Their success is based on the sort of service which can find a replacement part for a car owner within 24 hours—a service from the service which is available to many other car owners.

Components manufacturers

CONTINUED ON NEXT PAGE

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# Retailers fight to keep down costs

THE LORRY driver's dispute last winter, with its impact on supplies in the shops, clearly brought home the importance of the distribution chain in the retail industry, as well as its financial dependence on road transport.

More than 98 per cent of all food, drink and tobacco products distributed in the UK is carried by road, according to the Institute of Grocery Distribution. And the proportion for all other goods is very similar.

With over half a million shops of all types and sizes in the UK, one shop for every 122 people, it is clear that one of the keys to successful retailing lies in physical distribution management. Yet, because it is a behind-the-scenes activity, the importance of distribution is often forgotten in view of the more glamorous retailing activities such as marketing.

However, retailers are becoming increasingly forced to devote more time and resources to the problem of distribution due to the sharp rise in energy costs, increased theft and especially during the current energy crisis.

**Fleet**  
Tesco, for example, has a fleet of some 230 lorries which last year averaged some 800 miles a week. Every year, therefore, Tesco's own distribution fleet travels some 95m miles which, at 10p a mile, costs more than £9,500,000 in fuel alone.

Mr. Ian MacLaurin, Tesco's managing director, points out that even a marginal increase in fuel costs can have a serious inflationary effect, and all the indications are that energy price rises will certainly not be marginal in the years ahead.

Rising energy costs mean that retailers are having to rethink the fundamental principles of distribution and the relationships between the component parts—transport, warehousing, depot location, and materials handling. For example, the increase in fuel costs suggests a larger number of small depots would be more cost-effective than

has to be considered the increased costs of building materials.

Retailers are also becoming increasingly concerned at the possibility of legal control of discounts related to the cost of distribution—as happens in the U.S.—as well as having to come to terms with the impact of new computer technology on stock information systems.

In some respects, the complexity of retail distribution is lessened by the growing concentration of large multiples at the expense of small shops. Although 80 per cent of all shops are owned by small businesses (for example with 20 shops or less), they only account for some 4 per cent of sales volume.

Multiple stores, although numerically far fewer, account for 40 per cent of the market and are expected to overtake the independent shops shortly. The co-operative retail stores have some 7 per cent of the market, with department stores accounting for 5 per cent, and small order companies the remaining 5 per cent.

But it is in the grocery trade—which accounts for a fifth of all consumer spending—where the problems of physical distribution have become most apparent. Price competition has always been relatively intense in the grocery market but over the past few years the rivalry for a greater share of a static food market has become exceptionally strong.

Retailers have attempted to boost volume sales at the expense of prices and profit margins—but the result has been to put increased pressures on distribution systems, both to meet the higher volume of sales and also to reduce costs of distribution.

As the balance of power has shifted steadily towards the major grocery retailers, the responsibility for distributing goods has been taken by more and more retailers. Most multiples (who account for over half the grocery trade) now fleet between 40 per cent and

60 per cent of turnover via their own depots, according to the Institute of Grocery Distribution. Asda, however, has all deliveries made direct from suppliers to the stores, while J. Sainsbury, at the other extreme, delivers 80 per cent of its sales via depots.

Having their own depot system has allowed retailers to exert greater control over distribution—essential for fresh foods—to obtain better terms from manufacturers, to reduce stockholding at branch, and to reduce the number of deliveries to stores. From the supplier's viewpoint, this has meant fewer but larger deliveries.

In the grocery trade, as elsewhere, it is still relatively unusual for companies to have a distribution director. A survey by the Mintel market research company found that only 14 per cent of manufacturers of consumer goods had a specific distribution director, while in more than two-thirds of companies surveyed the control of distribution was shared among other tasks by a director with multiple responsibilities.

Most major multiple grocery retailers have a distribution director in charge of depots and transport at least, although the IGD says that in several companies there is reported to be some friction between the distribution function and others, including buying.

## Difficulties

The IGD also points out in a recent report the difficulties in establishing the full costs of physical distribution within a company, industry, or even the economy as a whole.

"Distribution by its very nature frequently cuts across organisational and accounting boundaries and activities included within the function by one company may be excluded by another," it says.

The 1970 A. T. Kearney and Co. survey, which is dated but still widely quoted within the industry, suggests that distribu-

tion accounts for some 16 per cent of retail turnover in total.

The Mintel survey found that only 7 per cent of the 58 grocery manufacturers surveyed believed that distribution costs exceeded some 10 per cent of sales, while 47 per cent reported them to be less than 5 per cent, and 45 per cent more than 5 per cent.

Another survey, by Harold Whitehead, gave typical figures of 11.8 per cent for a manufacturer delivering to store door, 4.25 per cent for a wholesaler delivering from a warehouse, and 1.2 per cent for a major retailer.

In the IGD's case-study report on grocery distribution (available from the IGD at Letchmore Heath, Watford) it shows that physical distribution costs account for 3.5 per cent of grocery sales, 4.8 per cent of fresh food sales, and 5 per cent of frozen food turnover.

## Varied

There is a wide variation in distribution costs between companies in the same industry—as has been demonstrated by the National Materials Handling Centre. An examination of 20 companies in the grocery trade found a range of costs spreading by a ratio of 14 to one between the highest and the lowest. The constant search for economies of scale has been a stimulus, concludes the IGD, prompting most multiple groups and co-operative retail societies to develop centralised systems for many aspects of their business, including physical distribution.

But despite all the pressures for improved physical distribution management, one speaker at a recent trade conference described the retail approach as "still more of a philosophical concept than an established management function, perhaps because it is an unnatural or, at the very least, an awkward and unwieldy management tool."

David Churchill

## Essential skills of the distribution manager

THE CENTRE for Physical Distribution Management has prepared a check-list of the diverse range of operations involved in efficient distribution. The centre suggests that while no single manager will be an expert in all the following areas, there are, however, certain basic skills required.

### (A) TRANSPORT:

Characteristics and suitability of each mode of transport for national and international operations; safety and operational legislation and documentation; road vehicle operations; vehicle design, fleet size and mix; scheduling, routing, and replacement policy; transport costing, rates and charges; choice between operating own account transport or services operated by outside organisations; contract.

### (B) WAREHOUSING AND STORAGE:

The role of warehousing in distribution policy; location and use of warehouses; design and layout; storage methods and equipment; space utilisation; automated warehouses; choice between owned/leased warehousing and facilities operated by outside organisations; costing in warehousing.

### (C) MATERIALS HANDLING:

Utilisation and its advantages—for example, pallets, containers; mechanical handling equipment; conveyor systems and pipelines; costing in materials handling.

### (D) PACKAGING:

Packaging and its role in distribution policy; protection and security; size and shape problems; the effect of packaging on distribution costs; costing in packaging.

Control systems, training and staff problems related to PDM, EDP systems and their application to PDM, O and M work study, and operational research; legal aspects of transport and distribution.

### (E) SECURITY:

Avoidance of stock losses; pilferage; security in relation to the characteristics of the product.

### (F) ADMINISTRATION AND ORDER PROCESSING:

Office routines; order processing systems; use of EDP in distribution.

### (G) INVENTORY MANAGEMENT:

The theory of inventory management and its application to physical distribution policy and operations; control procedures and systems; security; the cost of inventory damage, obsolescence claims.

### (H) PLANNING AND MANAGING A DISTRIBUTION SYSTEM:

Customer service and profitability; the inter-relationship with other functions; performance standards and selection of criteria; operational con-

### (J) ADDITIONAL ASPECTS OF INTERNATIONAL TRADE:

Problems and factors in distributing to overseas markets; the transport concept; options available in freight movement; documentation and licensing; payment for imports and exports; facilitation of international trade; the role of government departments, including safety, environment, public interests, customs and tariffs; functions of international agencies—governmental and non-governmental.

### (K) FINANCE AND MANAGEMENT ACCOUNTING IN DISTRIBUTION OPERATIONS:

Total distribution cost assessment; forecasting and budgetary control; cost assessment; industry costing methods, cost and profit centres, investment appraisal, life-cycle costing, and asset management; insurance and security costs.

## Services

CONTINUED FROM PREVIOUS PAGE

are increasingly looking to this type of distribution, where, if they can persuade other manufacturers to allow them to do their distribution, they can build up a profitable business.

GKN declared this as an objective in diversifying away from the manufacture of some of its traditional products. Instead of building up a distributorship business based on its own products, it seems to have opted for an acquisition policy. Its recent bid for Sheepbridge Engineering was designed mainly to acquire Advance Motor Supplies, which provides about 25 per cent of Sheepbridge's turnover. GKN has also acquired Parts Industries Corporation in the U.S., which ranks the fourth in that market. GKN also added industrial distribution to its ranks when it acquired the Stern Osman group of companies, which distribute goods to the leisure and do-it-yourself markets.

As more companies are attracted by the returns which can be made in distributing other manufacturers' products, the conditions will become more competitive. This may be to the manufacturers' advantage.

Electrical and Electronics Components. This is another area where the independent distributor is gaining ground. In the rapidly expanding electronics sector, one distributor estimates that 25 to 30 per cent of a manufacturer's output of integrated circuits, connectors and other high-volume items now goes through this network, and that in 10 years' time it will be 50 per cent.

In this case, however, the business is not in replacement parts but in distribution to the equipment manufacturers. A distributor buys large quantities of items that are much in demand from the manufacturer at a discounted price, and then sells them on to the company making, for example, microprocessor-based goods, at a higher price.

Their customers are sometimes companies whose requirements are not great enough for them to secure a deal with the components manufacturer, but very often are the same companies also dealing directly with the manufacturer. The advantage of using a distributor is it can be a more flexible arrangement, and saves the manufacturer the problem of carrying large quantities of stock and worrying over deliveries.

Other distributors big in electrical/electronics components are Newey and Eyr, and ITT.

Many people are quick to set up in the distribution business, seeing the advantages that can be gained from this type of service industry. Over a period of time, however, it will settle into a pattern where the larger companies will probably predominate. While in many areas the manufacturer's own distribution will continue to be important, for the products which have large markets the independent distributor will certainly grow in importance.

The Thorn group's subsidiary, ERD, is engaged in the distribu-

tion of both consumer products and electrical components (it also has subsidiaries distributing electronics items and engineering goods). The entry of companies selling direct to the public has meant that the distribution of consumer goods for the company is now less attractive than distribution of electrical parts to industry, and it is now concentrating on the latter.

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**DAVID LASCELLES**

# TV Radio

† Indicates programme in black and white

## BBC 1

6.40-7.55 am. Open University  
 (Ultra high frequency only). 9.05  
 For Schools. Colleges. 9.30  
 Football. 9.35 Jacksonary. 9.59  
 11. A. Bears. 10.10 Why Don't  
 You...? 10.35 The Flashing  
 Blade. 1.15 pm News. 1.30 Radio  
 Time. 3.45 Ymryson Cwn Dafydd.  
 4.13 Regional News for England  
 (except... London). 4.15 Play  
 School. 4.40 Deputy Dawg. 4.45  
 Hunter's Gold. 5.10 Young  
 Explorers. 5.35 Captain Pugwash.

5.40 News.  
 5.55 Nationwide (London and  
 South-East only).  
 6.20...  
 6.25...  
 6.35 Leo Sayer.  
 7.25 Centennial.  
 9.00 News.  
 9.25 Last of the Summer Wine.  
 9.55 Play For Today: 'Don't  
 Be Shy' by Rachel  
 Gibson.  
 11.10 Don't Dilly: 'Tonight'  
 Special: discussion about  
 the points raised in the  
 play.  
 11.40 The Sky at Night.  
 12.00 Weather/Regional News.  
 All Regions as BBC 1 except at  
 the following times:  
 Scotland. 5.20 pm News  
 ing Scotland. 12.00 News and  
 Weather for Scotland.

**ACROSS**

- 1 Two instruments used in sailors' dance (8)
- 5 I'm to stand and set up in authority (6)
- 9 What necessities do I reduce (4, 4)
- 10 Help foot one way (6)
- 12 Property owner is to arrive with peer (8)
- 13 I verge out and feet mournful (6)
- 14 Expose to risk of scandal and settle by mutual concession (10)
- 15 Not at home to ascertain the amount, but exceed in extent (10)
- 16 Political group I must enter for equality (6)
- 17 Fight with chap and totter (5-3)
- 18 Draw forth in felicity (4)
- 19 Scope used by navigators (8)
- 20 Enlist and enter into contest (6)
- 21 A short statement may be the prelude to a long one (8)

**DOWN**

- 1 Hostel converted to make larger places of accommodation (6)
- 2 Soldiers and monarch searching mutually (6)
- 3 Dangerous up the creek without it (6)
- 4 Authority to accommodate 2 strong and active men (5-3)
- 6 Place for pulp to grow quickly? (8)
- 7 Salad dressing for Popete's girlfriend (5-3)
- 8 English saint oriental may seem to be respected (8)
- 13 Perceive rise in value (10)
- 15 Contend for a prize left inside and finish (8)
- 16 Bird taking two blues (8)
- 17 Landing and paying up (8)
- 19 Good man in the past or adherent of a good man (8)
- 20 Oppose little devil with broken gun (6)
- 21 Stick in this place (5)

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M	I	D	D	L	E	S	S	A	N	T
S	A	L	A	D	D	E	S	S	S	S
M	A	I	N	E	R	R	E	C	O	R
M	A	I	N	E	R	R	E	C	O	R
S	M	E	T	I	O	N	M	E	O	
S	M	E	T	I	O	N	M	E	O	
O	P	O	R	T	S	E	F	I	N	G
O	P	O	R	T	S	E	F	I	N	G
L	E	A	T	S	O	A	L	A	D	S
L	E	A	T	S	O	A	L	A	D	S
S	P	O	R	T	S	O	O	G	O	
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T	R	E	S	A	R	E	S	S	A	
T	R	E	S	A	R	E	S	S	A	

**RADIO 3**

\$6.95 am Weather.	7.00 News.	7.05	8.00 News.	9.05 Tuesday Call.	10.00
Weather cont.	(S) . . . 8.00 News.	8.05	News.	10.05 Local Time.	10.30 Daily
Program part 2.	8.15 (S) . . . 8.30 News.	8.35	Gentry.	10.45 Morning Story.	11.00
Big Week's Composer: Mozart in	8.45 (S) . . . 9.00 News.	9.05	Thirty Minute Theater.	11.20 A Side-	
708 (S).	9.30 Franz Schreker and his		ways Look At . . .	11.45 Listen with	
			Mother.	12.00 News.	12.02 pm You and

BY JOHN CHITTOCK

7.30 Jazz on Summers Day with Adrian Love (\$). 8.00 Nicky Horne's Your Mother Wouldn't Like It (\$). 71.00 Mike Allen's Late Show (\$). 2.00 am Mike Smith's Night Flight (\$).

— 366798 —

— *Journal of the American Medical Association*, 1997



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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telephone: 01-448 8000

Tuesday July 24 1979

## Applying the market test

LIKE STEEL in 1967, the shipbuilding and aerospace industries were nationalised by the last Labour Government for mainly ideological reasons. There was never any prospect that public ownership would contribute towards making these industries internationally competitive. The clear danger was that nationalisation would make it easier for job-preserving projects to be financed by the taxpayer and retained than could be defended on commercial grounds. The Conservatives are entirely justified in seeking to reverse these decisions. They have rightly decided not to sell off the bits that would be most attractive to private investors—a course which would be disruptive in the short term and might make the underlying problems even harder to solve—but to introduce private sector finance into the two existing corporations.

## Intervention

British Aerospace, which is a profitable business, is to be transferred from its present status as a statutory corporation into a company incorporated under the Companies Acts. About half the shares will be made available to private ownership, with employees given a special opportunity to buy shares. Sir Keith Joseph said yesterday that the change in status would not lead to any alterations in the company's business or management, but British Aerospace would in future have to obtain the external funds it needed from commercial sources. The Government would retain the power to provide funds on commercial terms if this proved necessary, but would not expect to intervene in the administration of the company.

The Government cannot, of course, be indifferent to the internal affairs of British Aerospace since a large part of its business is as a contractor to the Ministry of Defence. But the difficult question which is not answered by Sir Keith's statement is the future of launching aid for civilian projects. Virtually all the UK's civil aircraft projects since the war have been uncommercial in the sense that the investment made by the Government through launching aid at the time has not earned a commercial return. As for the current workload,

it is highly doubtful whether the BAe 146 feeder jet—and perhaps the investment in Airbus Industrie—could have been financed on a commercial basis. If the Government follows a totally commercial policy in its attitude towards British Aerospace, then the British aircraft industry will almost certainly contract in size. This may or may not be a good thing, but it is a strategic issue which cannot be ignored.

Whether or not launching aid for civil projects continues, the case for introducing private equity capital is strong. The presence of private shareholders should ensure that new investments are subjected to a market test. If the Government wants British Aerospace to do something which is uncommercial, it will have to do so openly and reimburse the company for it. The proposed "BP solution" will not end the Government's involvement in this sector, but it creates the possibility that aerospace will be treated and managed as a normal industry, rather than as an instrument for promoting national aspirations in high technology.

## Discipline

In British Shipbuilders' construction is already taking place and the question is whether it is happening quickly enough. The Government is giving the company a breathing space of two years in which to cut capacity to an annual rate of 430,000 tons and employment to 20,000 from the present level of 28,000. During this period the Government is proposing an intervention fund of £120m, credit for conversions by UK shipowners and advanced public sector orders. For 1980-81 the corporation's target is to limit its trading loss to £90m.

British Shipbuilders can be criticised for taking too long over rationalisation and the terms of the Government's support can be criticised as too generous. But the most difficult task, as it has been in British Steel, is to transmit the need for financial discipline and higher productivity to the individual yards, especially as the Government has left open the possibility of continued support after 1981. The introduction of private sector finance is not feasible, but within the corporation the future of each yard must be made dependent on its ability to meet financial and productivity targets.

## Inflation in Comecon

FOR DECADES communist propagandists pointed to full employment and stable prices as cardinal features of the socialist planned economy. The validity of such claims has long been contested by western economists. They looked increasingly threadbare in the 1970s as the growth of East-West trade was accompanied by a series of price increases designed to bring Comecon energy, raw material and industrial prices closer into line with world market levels. Nevertheless the policy of massive consumer subsidies has kept the nominal price of rents, public transport, basic foodstuffs and public utilities low throughout Comecon until now.

## Significant change

The classic definition of inflation after all is that of too much money chasing too few goods. On this definition one only has to look at the long queues, the waiting lists for cars and other "deficit" goods, the accumulated stocks of unwanted goods and the growing savings accounts of frustrated consumers to realise that inflation has long dogged the socialist economies.

The strain of pretending that inflation does not exist in economies saddled with high defence expenditure, low productivity and a looming labour shortage is now leading to a significant change in tactics. In practice it seems inflation is no longer a dirty word. In many ways it was the Soviet Union itself which set the scene. In the wake of the original 1973 oil crisis it forced through a drastic change in inter-Comecon price policy by introducing a system whereby oil, gas and other key raw material prices were to be fixed at levels pegged to the average world price over the preceding five-year period. This reflected Soviet reluctance to continue subsidising its Comecon partners when it had growing economic problems of its own.

Neither the Soviet Union's problems nor those of its partners have diminished with time. On the contrary they have got worse. To cap it all, this year's harvest prospects look bleak—not only for the Soviet Union,

which is planning to import over 30m tons of grain costing over \$4bn, but throughout Eastern Europe. All the indicators point to a period of lower growth, greater austerity—and increasing inflation in the 1980s.

This is the background to the swingeing increase in prices announced over the weekend in Hungary and Czechoslovakia. Superficially the two cases look very similar—but in practice the situation in Hungary is very different from that prevailing in its neighbour.

The Hungarian regime probably enjoys more popular confidence than any other in Eastern Europe. Neither the sharp rise in food and energy prices nor pulled moves to increase wage differentials and increase labour mobility will be popular. But the logic behind them has been carefully explained. Hungary has been cautiously moving in the direction of "market socialism" for over a decade—and this has been accompanied by growing prosperity. That is popular.

In Czechoslovakia, however, the mood is of sullen resignation in the face of an unpopular regime. This has been reflected inter alia in sluggish economic performance, avoidance of risk taking and lack of entrepreneurial initiative.

## Problems ahead

Clearly, party and Governmental support throughout Eastern Europe will face problems in imposing this new round of austerity. Poland was the last country to impose such swingeing increases back in 1976. The next day the Government was forced to rescind them after workers took to the streets outside Warsaw and at Radom. Signs of nervousness can already be seen in the signs of a further crackdown on dissidents—especially in East Germany and Czechoslovakia.

This time, however, there is a greater awareness of the economic problems throughout the area, including Poland. But making the economies more efficient will not be achieved by renewed repression—but by greater frankness about the problems, and incentives to resolve them.

## POST-WAR NICARAGUA

## An anxious wait for the compass to settle

By WILLIAM CHISLETT in Managua



THE EUPHORIA following the victory of the Left-wing Sandinista guerrillas over the Somoza dynasty which ruled Nicaragua in feudal fashion for 46 years is over. The five-man provisional junta has started the extremely difficult and arduous process of trying to rebuild a country whose economy has been shattered by the seven-week war and whose people are restless for change.

These are hectic days in Nicaragua, comparable in atmosphere to the overthrow of the Portuguese dictatorship and the death of General Franco. Freedom is in the air for the first time in almost five decades and the taste of it is sustaining a people desperately short of food; full of bitterness for the tremendous loss of life, estimated at well over 15,000 dead on both sides among a population of 2.5m; and perplexed by what the future might hold for them.

The guerrillas have paraded like the conquering heroes that they are, with much trumpeting of their victory. And over the weekend, the history books started to be rewritten. The names of the former President, General Somoza, and members of his family—his brother and father ruled before him—are being expunged from buildings and streets. The immense financial interests of the Somoza family have already been expropriated.

The main square in the capital, Plaza de la Republica, is now called Plaza de la Revolucion and the airport is now Augusto Sandino, after the general who opposed the U.S. intervention in Nicaragua in 1926 and was murdered on the orders of the founder of the Somoza dynasty, who took over as head of the U.S. Marine-trained National Guard in 1932 when the marines withdrew.

Sandinismo subsequently became a folk hero and his name was assumed by the guerrillas. The red and black Sandinista flag flutters from buildings and houses along with the blue and white national flag. The guerrillas' hymn blares from radio and television, now broadcast, and appeals for people to hand in their weapons.

Over the weekend, the people buried with full rites the bodies of "Los muchachos" (kids)—many of the guerrillas were teenagers—in special cemeteries for the country's "martyrs." Their slogan, "Free fatherland or die," was shouted as the coffins, draped with flags and ammunition belts, were carried through streets.

The aptly-named "bunker," the National Guard compound where General Somoza holed up during the fighting, is now the headquarters of the Sandinista army, the new custodians of law and order.

Now that the rejoicing is over and life has started to return to something approaching normality—hotels, the airport and some shops have reopened—there are difficult times ahead for Nicaraguans as they seek to reconstruct their country. There is, too, a worrying situation for the U.S. with fears being voiced among the Administration's hawks that a Cuban-style revo-



Moises Hassan (left), the radical National Patriotic Front representative in the junta, confers with Tomas Borge, the new Interior Minister, who wants a socialist revolution.

lution will ensue in Nicaragua, raising a question mark over the future stability of neighbouring dictatorships in El Salvador, Guatemala and Honduras.

There is no denying that the great mass of people—from guerrillas to clergymen, peasants and some wealthy anti-Somoza industrialists—were united in their opposition to the dictatorship and actively involved in the overthrow of General Somoza. Without this overwhelming support, the guerrillas would probably never have achieved their victory against the well armed National Guard.

But now that the fighting is over, for how long will these groups, with their different ideologies and interests, stay united?

Having been run by the military for almost five decades, with every high-ranking officer involved somewhere along the line in the economy, he is running a company or controlling bars and clubs, will the Sandinista army return the country to civilian life and its members stick to their role of maintaining law and order? Or will they use their position to force through a socialist revolution, which the hard-line guerrillas would like to see, rather than a bourgeois democracy? These and many other questions have now to be answered.

The immediate problems facing Nicaragua, however, are to get the country back on its feet, to get the economy moving again, to cope with the massive refugee problem—200,000 families have been made homeless—to start to rebuild the large areas destroyed by National Guard bombings and looting and to restore confidence. The damage to property, particularly factories, is estimated at \$3bn.

## Differences buried

For these reasons, the political differences in the junta—made up of moderate Sandinista, a Social Democrat intellectual, an industrialist, a radical academic and the widow of the editor of the anti-Somoza newspaper, La Prensa, the symbol of principled opposition to the regime—and the 16-man Council of Ministers are likely to remain buried, at least for the moment.

Hospitals and Red Cross centres are full of maimed women and children. People are returning to the slum areas of the capital which they fled when they were bombed; now they run the risk of falling prey to epidemics.

Oxtam has already paid out about \$50,000 to various local

organisations to meet immediate needs and estimates that it will need about \$1m in the long term. It may launch an appeal. Aid was prevented from getting in during the fighting but is now beginning to appear, Mexico, very quick off the mark, has sent doctors and medicine.

Another immediate problem to be faced is what to do with the large numbers of former National Guardsmen who have taken refuge in Latin American embassies and with the Red Cross.

The High Command fled, but the rank and file and lower grade officers were left high and dry when General Somoza suddenly quit the country. There are almost 2,000 guardsmen in an area known as "the free zone" near the airport.

While there is a tremendous will to forget the past and a determination to look to the future, however bleak it may appear at the moment, there can be no escaping the fact that many feel that action should be taken against those guardsmen who were involved in grave crimes.

Those not involved in such acts will have the option of returning to civilian life or joining the Sandinista army. The great majority, many of them illiterate peasants attracted by a regular salary, will return to civilian life.

The junta, however, will have to do something to satisfy the people's desire for justice without letting this become senseless revenge.

It is likely to make a symbolic call for the extradition of Somoza from the U.S., but privately it admits that there is little chance of the U.S. agreeing to this, for Somoza made this one of his conditions for agreeing to leave Nicaragua for Miami.

Equally, there is an intense anti-U.S. feeling in the country. This is very understandable, given that country's role in supporting the Somoza dynasty at all costs for so many years as a bastion against Communism in Latin America; a policy which could eventually backfire unless the U.S. now keeps a low profile.

One is reminded these days of a remark by Roosevelt who, prior to a visit to the U.S. by Somoza, declared: "Somoza may be a son of a bitch, but at least he's our son of a bitch." But the dynasty took a long time to go despite belated U.S. pressure.

The new leaders in Nicaragua are no longer susceptible to a sharp redefining of policy towards other Central American dictatorships. "The Sandinista's victory is not the outcome the U.S. was expecting and this might make life difficult," Sr. Moises Hassan, the radical National Patriotic Front representative in the junta, told me.

At the same time, the junta and the Council of Ministers have played down differences with the U.S., which had hoped that a compromise solution might have been reached whereby the Sandinista's influence in post-Somoza Nicaragua would have been lessened with

the presence of some National Guardsmen in the new law-and-order force.

But the Sandinistas won the war and now patrol the country, brandishing all manner of weapons, with all the self-importance of the former National Guard.

For his part the U.S., through its roving Ambassador, Mr. William Bowdler, has gone out of its way to be complimentary to the junta. Mr. Bowdler was invited to attend the formal ceremony in Managua when the junta arrived to a rapturous reception. Afterwards in the national Palace, he was anxious to have himself photographed with the new Foreign Minister, Father Miguel d'Escoto.

## Unemployment rising

It is on the economic front that most concern is being expressed, and in particular what political effect the dire situation might have on the population.

Antarctic times are certainly ahead; foreign debt is calculated at \$1.5bn (\$1bn in the public sector), the net international reserve position is in deficit, with liabilities amounting to \$288m at the end of 1978 against assets in currency and the like of only \$85m; inflation is running at probably 25 per cent; zero growth is expected in the economy; unemployment is rising rapidly and this year the country's second largest crop, cotton, has been lost. The IMF facility granted in May has done little to alleviate problems.

The full picture is not known, because ministries are in chaos and there are accusations that the Banco Central (Central Bank) and the Banco Nacional assets were taken by fleeing Somozistas.

The coffee crop, worth \$200m last year, has not been affected by the war, but cotton could not be planted in time and therefore will not earn the foreign exchange needed—\$150m. This will seriously aggravate the unemployment situation. The Sandinistas, many of them Marxists, others Liberals and Social Democrats, have had the intelligence to draw up a junta and Council of Ministers in accordance with the country's immediate needs.

Thus, the Industry and Finance Ministries and the Central Bank are in the hands of respected private sector people in order to inspire confidence, particularly among foreign bankers. This, it is hoped, will lead to an inflow of funds.

The junta's vague document of intent stresses the formation of a mixed economy with the nationalisation of only the Somoza family interests and possibly some private banks.

However, the key position of Interior Minister has gone to Tomas Borge, the most prominent Sandinista and member of its most radical wing "Prolonged Popular War." Borge, a stocky man in his forties who walks with a limp

after being tortured in Somoza's jails, wants to push ahead with a socialist revolution.

"The people were with us in the war against the National Guard and now we ask if they will be with us in the war against ignorance and poverty," he told an ecstatic crowd of over 100,000 on the junta's arrival in the capital. Already the Sandinistas have broken up the country into districts with a five-man "popular committee" in each.

I visited one such committee in action in Masaya, 20 miles south of Managua, and found the propaganda delegate explaining the history of the Sandinista movement and telling his audience, predominantly peasants, "It is our responsibility to carry out the revolution. From now onwards it is only us who can save us or not."

He talked of "popular democracy" and was keen to stress to me that this was different from Communism.

Given the charisma of some of the Sandinista leaders and the fact that so many of its members gave their lives in the struggle against Somoza, the party which the Sandinistas plan to form stands a very good chance of doing extremely well in the first free general elections. As of yet there is no other party in the making to match it.

## Sandinista unity

There is no date for the election, although 1982 is being mentioned unofficially. The war has united the Sandinistas, who before it broke out were divided about tactics. Many Sandinistas will now return to their ordinary lives—some to peasant families, others to immensely richer backgrounds. Those who stay in the new army will be the more committed ones, whose leaders will be on the watch for any signs of a "counter-revolution."

Until elections are held, the junta and the Council of Ministers will be the country's executive and the yet-to-be-formed Council of State of 33 members will be the legislature. Its composition will be predominantly Sandinista and by a two-thirds majority it can veto junta and Council of Ministers decisions. At the moment it is far too early to say whether Nicaragua will follow the all-too-predictable path of other countries which have overthrown right-wing dictatorships only to go down another extremist path. That, as much as many other factors, will depend on how the outside world helps this small country to recover. How it recovers may well be a pointer to the future course of other Latin American dictatorships.

## MEN AND MATTERS

## A case of twice times confusion

The Fourth Estate will have come to a pretty pass today. Not just one, but two spoof editions of The Times will be competing for readers on the streets of London. The originators of Not Yet The Times, having felt proud of their own boldness, were taken aback yesterday to learn of a last-minute rival.

An Italian magazine group is rushing out 75,000 copies of a four-page version of 20p a copy, it is just called The Times—with a grace accent over the second "e," presumably with the aim of forestalling copyright difficulties. It was being printed last night "somewhere in England" and will be handled by a distribution company based just south of Blackfriars Bridge.

The genuine spoof, as it were, is a more weighty effort: 16 pages at 50p a copy, with a print run of 500,000. Produced by a combination of freelancers and incontinent staff journalists, it is a piece of stylish satire—with even a crossword for nostalgic readers of the genuine article.

The Italian effort comes from the producers of a vitriolic political magazine called Il Male (The Bad). If Il Male is anything to go by, London will be in for a shock—the magazine is constantly engaged in libel suits and has already brought out box editions of the leading Rome dailies.

One of these announced the start of the Third World War, another proclaimed that 25 leaders of the Christian Democrat party had committed suicide. Il Male also distributed a spoof copy of a Communist newspaper when the Pope made his trip to Poland.



## Vision splendid

There is nothing like a uniform to earn respect. Alfred Howard, 67-year-old town crier for the London borough of Lambeth, wore his colourful uniform—red frock coat, black breeches, three-cornered hat—throughout his recent trip to Manila, capital of the Philippines, as part of a British fortnight.

On his first morning at the hotel a waitress approached and asked "deferentially," "What would Your Majesty wish to have for breakfast?" On another occasion a young man fell to his knees, kissed Howard's hand and uttered, "Gold bless you, Bishop."

## Promoting Britain

The £26,000 job of running the British Council, which currently spends funds totalling £100m a year, has gone to John Burgh, a civil servant. He will take

over next spring from Sir John Llewellyn, retiring at 66. Burgh said yesterday: "I have had a series of fascinating jobs during 30 years in the civil service. But I applied for the British Council post because I am very interested in the council's primary objectives. I shall be glad to be outside the machinery of government."

Born in Vienna in 1925, Burgh came to this country as a child and was educated at a Quaker school in Oxfordshire. He left school at 15, worked for five years in aircraft factories, then won a Leverhulme scholarship to attend the London School of Economics. His civil service career included an exciting spell in the mid-Sixties as principal private secretary to George Brown, then Secretary for Economic Affairs.

Burgh is now a deputy secretary in the Department of Trade and was until April with the Prices Commission, where he played a key role in formulating policy. His main personal interest is music—he is closely involved with Covent Garden. But he says he has no plans for up-grading music in his future task of promoting understanding of Britain.

## Now—Cricklewood

CRICKLEWOOD, one of north-west London's less glamorous suburbs, may yet vie with Hollywood and Pinewood as a mecca of the film world—at least if the Samuelson-Film Service, the UK's leading hirer of cameras to the film and television industry has anything to do with it.

It is establishing a two-acre production village for commercial film work on the Cricklewood Lane site of the first Handley Page aircraft factory. The first splash of colour—a landscaped duck pond—has already finished, and exotic frontages are being added to the

surrounding factory buildings. The site complex also boasts a pub, shop, and restaurant, will be a base for shooting, processing and editing film commercials.

Many film commercials are currently made at smaller studios in central London, but finance director Tony Samuelson, is confident that the "village," as it will be called, will be a success. Shooting has already begun there and it is booked up for several weeks.

To prove just how serious he is about putting Cricklewood on the map, Samuelson plans to publish a book about it. "It is," he insists, "far more interesting than Hampstead or Highgate."

## Peer at the pier

Sir John Betjeman, the Poet Laureate, this month launched an association to defend British piers. He will doubtless be glad to learn of a surprising foreign interest in these fast-vanishing Victorian edifices.

It comes from Huo Shifan, Agriculture Minister of the People's Republic of China. He is in Britain this week to study farming methods, and will end his tour of the West Country flourishing dairy farms with a day at the seaside.

High on the agenda is a visit to the Weston-super-Mare pier. His host will be Jerry Wiggin, Junior Minister of Agriculture.

## Cross words

Sign at a City underground station reads: "Property is an anagram of prosperity." To which someone has added: "Broadmoor is an anagram of boardroom."

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Observer

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# Accepting the reign of King Coal

**D**URING the early part of this year, the question of how to subsidise intra-European trade in power station coal, it is expected that these plans will be dusted off again later in the year, and have a fighting chance of being accepted this time. The decision would give the NCB an extra market of more than 50 million tonnes.

The Government, then, has to accept the reign of King Coal: and it must also deal with the problems which will arise in its kingdom. These are:

- **PRODUCTION** was targeted to rise from 125m tonnes when the 1974 Plan for Coal was adopted to 135m tonnes a year by 1983. Dependent on the fall in every year, the target is now about 10 per cent lower, but the Government is anxious to see the industry's production.

- **PRODUCTIVITY**, on a long-term downward trend, since the early 1970s, was given a push upwards last year after the introduction of a regional productivity bonus scheme. This year, productivity (measured as output per man-shift, or OMS) is falling once more. "No scheme is perfect," Sir Derek Barr observed in a recent interview. His managers believe, however, that the scheme has caused the OMS and productivity to be better than they would have been without it. Sir Derek himself has drawn attention to the high output of the North Yorkshire and the South Midlands.

- **CLOSURES** of worked-out pits are a necessary part of the NCB's plan for coal, since these low-output, labour-intensive mines constitute a big hole down which the Board must throw money. However, the National Union of Mineworkers has taken an increasingly hard line against closures, successfully standing out against an area board's decision to close Walton Colliery in North Yorkshire, and more recently, an NCB decision to close Deep Duffryn, in South Wales, which is now losing £20,000 a day. No redundancies were attached to the closure of Duffryn: all its mine workers were offered jobs in pits nearby. The NUM, in South Wales and nationally, was, however, adamant. How far the NCB had its arm twisted by Government to reverse its decision is not known, but it is certain that the Government did not want to take on the miners in the middle of an oil shortage when coal stocks were low.

Still looking hard at NCB accounts, a financially minded minister would also note that the third largest charge against revenue, after wages and materials, was pensions paid to some 254,000 former miners and miners' widows, totalling £323.9m (including national insurance contributions). The NCB is paying more former than present employees. If the accounts look better, he might reflect that few other industries have to bear a comparable cost and recommend that it should be assumed by the Government.

As the ministers sit down to review Plan for Coal, and consider what initiatives they will announce, probably shortly after the summer recess, these are the ideas which they are likely to be considering to their Government colleagues (especially those in the Treasury).

All discussion will take place against a background of support for the industry's expansion. Ministers will want the question of "whether" disposed of, and the question of "how" brought in, centre stage.

A strategically crucial extractive industry, faced with enormous capital projects and long lead times, is going to spend a lot of money which it cannot, at present, generate itself. The "how" question here is—how it is to be funded.

At present, almost all of NCB capital is loan, on which interest must be paid—interest which, as we have seen, Sir Derek must seek to cover by government grants. Ministers—especially those with financial backgrounds—might be expected to be eager to introduce a substantial amount of equity into the industry. The equity would be public dividend capital, public money which differs from loans in being repayable not in fixed annual amounts but by negotiation between Government and industry—in practice when the NCB can afford it.

At present, a mineworker receives only the benefit entitlement under the Employment Protection Act. Between 35 and 55, he receives a further, relatively small, lump sum from the board calculated under the Redundant Mineworkers' Pension Scheme. After 55, he receives around 90 per cent of pre-redundancy take-home pay for three years, and a small allowance after that if he is registered for employment but out of work, as well as his entitlement under the Act. Removal grants are calculated on a series of criteria, the main elements in them being redundancy allowances and a £350 settlement grant. If payments were substantially increased—BSC has paid out lump sums as large as £15,000 in redundancy—then closures by any name at all might smell much sweeter.

All of these measures would, of course, involve extra government expenditure. At the same time, they might well return the NCB to profitability. Instead of razor-thin profits, or losses, it might be able to turn in Post Office-style surpluses. And that, it might be argued, could do wonders for it.

Such financial restructuring—in large part, a removal of certain costs from the board to the Government—might be accompanied by a further parallel series of moves. These would build on the confidence given to the industry as a result of its return to profitability by shifting it away from a reliance on set output targets towards a more flexible posture of meeting demand, with the crucial assurance that all its output would be sold.

To some extent, this simply recognises the fact that the target of 135m tonnes by 1985 is highly unlikely to be met, and that a more probable output will be 130m tonnes. But it would be argued—why worry? The critical thing is not the plan, but profitability and continued investment. This change of self-image, almost amounting to a psychological shift, would seem to be the major aim of government policy. Once the industry stopped being defensive about its expenditure and its targets, then other problems might cease to loom so large.

## Contributory

Pressing further along his iconoclastic path, the minister would note that redundancy payments and removal grants paid to mineworkers are low by the standards set, for example, in the British Steel Corporation. He might conclude that this could be a contributory cause of the adamant stance of the union against closures.

Imports, for instance, might cease to be of concern once sales were assured. Besides, the volume of coal traded internationally is a mere 40m tonnes—less than half the country's power station burn. Any imports could only be marginal and—as Sir Derek has pointed out—prices are already rising. Large-scale imports would push prices up further, and defeat the purpose. Further, the Government would appear to have accepted the NCB's case that any extra imports made by the Central Electricity Generating Board should be on the spot market rather than on long-term contract. Surprisingly, market forces seem to agree with that appraisal. Indications are that average spot prices are lower at present than average long-term contract prices.

But are closures going to be an intractable problem? Not so, the argument runs. First, much more generous redundancy and removal terms must have an effect on attitudes. Second, the general change of atmosphere, the replacement of a defensive industry by an aggressive one, might convince mineworkers that the closure of old mines was not a threat but an inevitable part of the process of development.

If this really were to be the effect, then indeed the problems of productivity, production and pay would have been solved—certainly in theory and quite possibly in practice. For with a steady programme of closures of uneconomic pits, resources would be freed to invest in high-output collieries and faces where OMS could be five times higher than the present average of 2.2 tonnes. At present,



Mr. John Moore, Parliamentary Under-Secretary, Department of Energy.

around half of the £550m annual capital investment is spent on old workings: the Government might wish to have that share in the next few years. With productivity leaping, pay would be certain to rise.

These, then, are the ideas which might find favour in Government in the next few months. Objections come readily enough to hand. Resistance to closures—in some ways the central issue—might not be stifled by money. Unemployment in certain areas—South Wales, Scotland, Kent, Northumberland and Durham: would the miners there move away? Imports might spark off local resentment which might in turn cause national disruption. Objections to a big new "superpits" might become more strident: the Vale of Belvoir still looms as a major battle. Finally, the whole package might get thrown out by the Treasury.

At this tentative stage, however, the Government is signalling its good intentions to all concerned. They might ensure the Government a fair trial, at least.

## Subsidisation

One of the first duties performed by Mr. David Howell, the Secretary of State for Energy, was to preside over a meeting of members of the International Energy Agency which committed them to find ways of burning more coal.

Last month, the Economic and Social Committee of the European Community, meeting in London, expressed strong support for long-mooted plans

## Letters to the Editor

### World commodity centre

**From the Chairman, Committee on Invisible Exports**

Sir—I see from your excellent report on the proposed World commodity centre (July 20) that, although Mr. John Nott, the Secretary of State for Trade, supports the idea of establishing such a centre in London, the Treasury is apparently still refusing to provide any financial support, even to the point of matching an amount of £2m offered from the private sector. It is in my view extremely short-sighted.

Such a centre, which could house not only the existing international commodity organisations, but also the headquarters of the proposed UN Common Commodities Buffer Stock Fund, would consolidate a large part of the invisible income already generated in the City's international commodity markets and could lead to other tradeable financial income. London, as the financial and commercial capital for international business, is the natural home for such a centre. It seems a pity that out of Government expenditure of thousands of millions of pounds per year, the imaginative use of £2m should be refused.

(Sir) Francis Sandilands  
7th Floor  
The Stock Exchange, EC2

### An interest in Ferranti

**From Mr. D. Rooney**

Sir—The various options outlined in your article of July 16 re the future of the National Enterprise Board's shareholding in Ferranti expressed the apparently true, but unspoken, attitude of the Government and to a large extent the NEEB and Ferranti Board. What does the trade union movement's viewpoint matter to us?

Since the financial crisis of 1974, and the subsequent rescue operation in 1975, you rightly inform your readers about the tremendous financial recovery to profitability that has been made by the company. We have, as a community, justified the trust placed in us by the then Labour Government and realised a handsome return on the investment it made on the taxpayers' behalf.

What you overtly fail to realise is that such a recovery could not have been achieved without the co-operation and sacrifices made by the trade union movement in the company. Considerable co-operation is given throughout the company towards efficient working practices, the introduction of new equipment, to maintain the company's competitive position. Extensive reorganisation has taken place in the north-west group by and large, with the co-operation of the trade unions.

Yet, with all the virtues parading in an attack, the trade union's viewpoint with regard to the sale of the NEEB's shareholding, is not even asked for. Therefore, allow me to volunteer some views.

Our first preference would be for the 50 per cent shareholding to remain with the NEEB. Realistically, however, this viewpoint is unrealistic to the present Government for whom we have a healthy respect, the other extreme involvement with Racial, GEC, or Philips is anathema to us. From this position we would wish to dis-

cuss the alternatives with the Government, NEEB, and the Ferranti Board.

We are firmly of the opinion that the Government should retain an effective shareholding in the company. What we would wish to explore, is the possibility of an employees' shareholding, allowing the employees to have a direct share in the equity base of the company. This could be arranged in the form of a trust. Furthermore, despite problems that have arisen, we would wish to continue with the present corporate structure and management. Whether such an opportunity for discussing such matters will ever be given to the "trade unions" is questionable, but one hopes that someone will realise it would be wise to consult.

It is, however, the intention of the Government to sell to the highest bidder and allow the "pure theory of market capitalism" to run its course, then, advocates of such will surely not object when the trade unions react accordingly.

D. Rooney  
(Shop Convener, Joint Shop Stewards Committee, Ferranti, Ferry Road, Edinburgh.

Surely, the effects of these preferred creditors are cumulative? A trade supplier who is unable to collect (because the Revenue has taken all the available cash) may be, and often is, himself forced into bankruptcy—with, of course, the Revenue once again taking priority.

In my view, the Revenue should waive all the rights given to it under Section 312, to the advantage of the trade creditors. What are now preferred creditors should become deferred. I am sure that the initial loss to the Revenue would be more than compensated in the long run by the fact that fewer businesses would be forced to close. And the benefit to the community at large would be obvious.

A. I. Kayes  
216 East Lane,  
Wembley, Middx.

### Back to first principles

**From Mr. G. Edge**

Sir—The Massachusetts Institute of Technology application report reviewed by Christopher Lomax (July 18) does not succeed in making the point clearly that a majority of microprocessor applications whether in the U.S. or elsewhere have fallen into what we have christened the "duality trap". This trap appears to be automatically created by the emergence of any new technology be it steam engines, flying machines or microprocessors. We fall into the duality trap when we persist in viewing the new technology strictly in terms of existing technology—thus steam car-

riages even had horses heads on the front, flying machines had to be like birds and so on.

The unwary apply microprocessors by saying "what parts of a car can I replace on my product with a micro?" Whereas the real question is: "Given a microprocessor would I really start from here or should I go back to first principles?" That is, do not replace the governor on the steam engine with a microprocessor but rethink the whole steam engine concept given the sensor input and control features available. Try it—you may be surprised.

Inevitably though, when going back to first principles in this way, we find that the trend towards specialisation in education during the last three decades lets us down with a resounding bang. We simply do not have the breadth of training to even recognise the problem facing us much less solve it. How are the universities and technical colleges facing this problem? Three-week courses on microprocessor technology simply will not do! Every engineer and scientist needs to restrain himself to some degree in all the scientific disciplines so that, at the very least, he can see an opportunity and know just where to go to solve it.

Unless this problem is solved the intrinsic value of the microprocessor and its successors will never be transformed into commercial and social value. May I ask the educationalists what they propose to do about it?

G. M. Edge,  
Patscentre International,  
Cambridge Division,  
Melbourn, Cambs.

### Joining the European Monetary System

**From Mr. N. Brittain**

Sir—Mr. Walker-Watson (July 17) suggests that our adoption of the European monetary system looks increasingly imminent, asks whether, now that the pound is "strong", this is indeed the right time to join and implies that such a move would make "forward cover" over overseas trading unnecessary. Might I possibly express a contrary view?

I am not convinced that it would be wise for us to join the EMS at all unless it were to gain some political or economic advantage. Like the "snake" before it, the EMS is attempting what is really the impossible, albeit laudable task of stabilising the currencies of a number of individual economies with different growth rates, different levels of inflation, different balance of payments situations and different interest rates. As such, it is bound to fail unless each of the members is prepared, and indeed is able, to adjust each of these factors in their respective economies to the Community average, or unless full monetary union is adopted. While there is a powerful case for the latter, it is difficult to see individual Governments agreeing to it in the foreseeable future, since this would drastically reduce their own power base. It is also equally doubtful that the more successful members of the Community would meekly allow their economic performance to be adjusted downwards to a common average simply to ensure the future of EMS. If it is thus unlikely to succeed, is there really any point in joining it?

Given this doubt about the wisdom of joining EMS anyway, the question of whether one should do so now because of the current strength of sterling is thus irrelevant. One might equally ponder, however, on whether, without the constraints of EMS, the pound might not strengthen even further and, contrary to the views of many commentators, whether such development should not be actively encouraged. There is at least a very good case for suggesting that neither our imports nor our exports of manufactured goods are particularly price elastic and that our recent propensity to import them in increasing quantities and to be less than competitive in some of our export markets has more to do with aspects of design, delivery and service rather than price per se. At least this is the overall impression one gains talking to businessmen in different parts of the world. If, indeed, it is the case, then a stronger pound could enable us to earn more purchasing power even if export volume might be reduced, although even this might not be necessary had over the longer term if it encouraged and enabled industry to improve its marketing and quality of service to its customers.

The big advantage of a strong pound, however, is, of course, in the much lower cost of imported raw materials which results and this will have a far greater effect on restraining inflation than any artificial curbs on wages imposed by Government. A less quantifiable but probably equally important aspect is the effect on the morale of both businessmen dealing internationally and the population as a whole as their wealth, measured in a common currency, against other countries, is seen to rise. The effect to which export profit margins might also

## Today's Events

**GENERAL**

UK: Provisional July figures for unemployment and unfilled vacancies.

Meeting of Chemical Unions Council to discuss moves by members seeking clarification of Government views on planning for the industry.

Sir Charles Villiers, chairman, British Steel Corporation, meeting members of Clwyd County Council at Shotton for talks on British Steel's decision to end iron and steel making there.

Second and last day of Financial Times conference Budget 1979—closing address by Sir John Greenborough.

president, Confederation of British Industry.

Power workers' pay talks resume, Electricity Council, Millbank, London.

British Gas Corporation annual report.

Overseas: Meetings of EEC Foreign and Agriculture Ministers, Brussels.

**OFFICIAL STATISTICS**

Bricks and cement production (June).

**PARLIAMENTARY BUSINESS**

House of Commons: Debate on regional industrial policy. Motion on regional development grants

Investment Trust, Ladies Pride Outerwear, National Westminster Bank, Vantage Securities.

**COMPANY MEETINGS**

Attwood Garages, Clarendon Hotel, Chapel Ash, Wolverhampton, 12. Bankers' Investment Trust, Winchester House, EC, 2.40. GEI International, The Dorchester, W, 12. New Throgmorton Trust, 25 Milk Street, EC, 12.30. Northwest Hotel, Carlton Tower Hotel, SW, 11.30. Regier Hattersley, Doncaster Racecourse, 12. Staveley Industries, 12 Great George Street, SW, 12. Sterling Industries, 2 St. Mary Axe, EC, 12.30. Transparent Paper, Cafe Royal, W, 12.30. Whitbread Brewery, Chiswell Street, EC, 12.



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# Drake & Scull rises 18% AAH's progress curbed by jump in interest costs

PRE-TAX profits of Drake and Scull Holdings, electrical, mechanical and construction engineering concern, rose 18 per cent from £1.1m to £1.3m for the six months ended April 30, 1979 on turnover up 31 per cent to £23.9m.

Mr. Michael Abbott, the chairman, says the improved performance was achieved despite an absence of stable market factors, both in the UK and overseas. He adds that trading in the current half is continuing "at a most satisfactory level."

Profit for 1977-78 fell slightly from a record £2.62m to £2.53m. For the half-year, earnings per 25p share are shown to be unchanged at 2.5p basic and 3.4p fully diluted. The net interim dividend is increased from 1p to 1.25p—last year's final payment was 1p.

For the half-year, earnings per 25p share are shown to be unchanged at 2.5p basic and 3.4p fully diluted. The net interim dividend is increased from 1p to 1.25p—last year's final payment was 1p.

## IAS beats forecasts with £1.3m profit and 3p payment

Profits before tax of IAS Cargo Airlines reached £1.32m for the year ended March 31, 1979, compared with £801,287 in the previous year and a forecast of not less than £1m given in last December's prospectus, when the company made its first share flotation prior to becoming publicly quoted in the unlisted securities market.

Earnings per 25p share rose from 9.25p to 14.53p and the dividend for the year is 3p against a forecast of 2.8p in the prospectus.

Turnover amounted to £28.3m compared with £27.4m. Tonnage carried rose by 9 per cent to 85,200 tonnes, with business between overseas points showing the most rapid development.

Retained profits emerged well up at £1.57m (£406,000). Nearly £84,000 was allotted to the purchase of shares for employees under the company's new profit-linked share plan. In addition, its employees purchased £65,000

### HIGHLIGHTS

British Aerospace seems to be preparing for a reconstruction to make it possible to sell shares to the public at an early date. Lex looks at some questions involved in these proposals. The annual report and accounts from Mercury Securities suggests that returns from links with S. G. Warburg and Paribas have been a little disappointing. Elsewhere, official statistics show that financial conditions have worsened in the company sector and, sharply higher borrowing has resulted during the first quarter. Other results of note come from AAH, Drake and Scull and IAS Cargo.

proposals will be tabled for shareholders' approval. He adds that on present expectations this reconstruction should effectively eliminate the negative reserves in shareholders' funds without the need for any rights issue. One important effect of these proposals will be to permit the continuing payment of dividends, he states.

### comment

Drake and Scull looks to have dropped its plans to accompany the proposed capital reconstruction with a rights issue. The present chilly climate for such funding has clearly influenced this change of plan and the forthcoming property revaluation is expected to show a significant surplus. In addition, the trading outlook indicates a higher level of retention. At the pre-tax level, profits climbed 18 per cent at the interim stage with a substantial benefit from the mechanical and electrical engineering division's involvement in public

sector modernisation. The group has apparently taken a peak level of new orders since the last financial year end, indicating an improvement of more than 15 per cent in real terms. The outlook, then, is for earnings of at least 6.5p per share, on a same again tax charge, where the p/e is an undemanding prospecting 5.6 at 36p. That leaves plenty of scope to repeat the interim dividend at the final where the yield would be 9.5 per cent. Before any final dividend can be proposed the £6.4m deficit on reserve must be eliminated by a reconstruction which, in turn, must be preceded by the conversion of the Department of the Environment holding of 2.5 per cent into ordinary shares. The shares are unlikely to move very far forward until the reserve deficiency is safely out of the way, hopefully in the autumn, and even then, on the assumption that the Government's 12.5 per cent stake in the resultant equity is placed, investment demand should be satisfied over the foreseeable future. One for the longer term.

rapid rise in oil prices and difficulties with fuel availability throughout the world is bound to have an effect on the movement of trade generally. Members are told that "one has to rely on your company's successful record as an indication of future prospects."

At balance date, working capital had increased by £1.45m, against a £0.78m decrease previously. Meeting: The Tower Hotel, E. August 15, noon.

Mr. Alan Stocks, the IAS chairman, explains that trading conditions in the year were unpredictable as always, and cites the company's vigilance and flexibility as a major reason for its continued success.

He says the company is looking for new markets in Southern Africa and North America to offset declining trade in established areas such as Nigeria. The chairman states that the

A SHARP rise in interest costs partly offset a £1m advance at the trading level for AAH in 1978-79, leaving pre-tax profit ahead £0.53m at £5.83m. This 8.2 per cent rise was achieved on a 13.9 per cent increase in sales to £264m, in the year to March 31, 1979.

In March, when reporting nine months surplus up at £4.16m (£3.96m), the directors forecast profits for the year similar to those for 1977-78.

The higher interest rates seen in the second half had a severe impact on the interest costs of British Fuel Company, whose borrowing to finance its seasonal fuel trade are at a peak in the winter. This together with increased prices of stocks lifted net interest costs from £78,000 to £12m.

Mr. W. M. Pybus, the chairman, stated that the group's management accounts in the current year show overall growth in trading profits over the corresponding period of last year. "The group's policy remains one of expansion by internal growth and, when suitable opportunities occur, by acquisition," he adds.

The company intends to continue to seek expansion of its market share of solid fuel distribution. The recent OFPEC decision promises a bright future for solid fuel. If the efforts of the National Coal Board are successful in improving supplies, it should ensure a profitable future for AAH as a solid fuel distributor. Mr. Pybus says.

A tax charge for the 13 months of £3.56m (£3.26m) left earnings per 25p share 1.15p better at 15.17p. A net final dividend of 3.75p steps up the total to 7p (£1.225p) and costs £1.14m (£1.1m). The balance sheet emerged at £1.12m (£1.96m).

There was a low demand for solid fuel and fuel oil distribution in the first eight months when the weather was mild but the very cold conditions in the final four months raised demand to an exceptional level.

However, the weather and industrial action made the final



Mr. Robin Leigh-Pemberton, chairman of National Westminster Bank, seen in the new fully-computerised Foreign Exchange Dealing Room. The bank's interim figures are expected today.

quarter a testing time for the group's other activities.

Sales and trading surplus of £3.02m (£7.04m), analysed by activity shows in 5000s: solid fuel distribution £155,388 (£148,579) and £3,045 (£2,654); oil distribution £32,287 (£27,395) and £4,892 (£5,000); building supplies £28,878 (£22,583) and £6,295 (£8,338); pharmaceutical supplies £23,156 (£20,344) and £2,812 (£1,308); engineering £7,387 (£7,153) and £221 (£1,012); agricultural supplies and services £3,952 (£4,124) and £166 (£157); road haulage £2,324 (£2,833) and £509 (£463); and miscellaneous £5,852 (£7,460) and £1,608 (£1,961).

The solid fuel results include a £616,876 contribution from Western Fuel Company.

Disposals of solid fuel to power stations and other users fell by 12.7 per cent but domestic sales were maintained and there was a marginal increase in export and industrial trading.

The very tough trading climate for pharmaceutical supplies persisted throughout the year and has intensified since year end. Even so, Mr. Pybus is confident that in the longer term this

activity will achieve profit growth in line with the rise in turnover.

### comment

After forecasting a similar result to the previous year AAH has turned in higher profits for the twelfth successive year. The steady growth owes much to a cautious acquisition policy, which has built a strong, anti-cyclical pattern into the group's record. This was evident last year when solid fuel and oil lagged behind overall growth for the first nine months, but then more than doubled trading profits in the last quarter while the weather was mild. The group's demand was slowing down other sectors. The current year may see a reversal of the decline in solid fuel's contribution to trading profits—now well under 50 per cent. Stock profits are being realised through the recent coal price rise and there will clearly be ample demand this year, but much depends on whether the NCB will meet its supply targets. At 114p the shares yield an attractive 9.3 per cent, while a stated p/e of 7.3 reflects the market's belief that measured growth will continue.

cosmetic Products; L. and E. Properties (Paddington); Tower Mechanical Services and Centur Europe.

Printscreen; R. L. and M. Advertising; R. E. Coombs (Builders); Mohan and McArthur; Sun Land; and Estate Agents and Rafael Asad.

Frances of Piccadilly; Visitorcare (London); Library of Imperial History; Roberts Fashions and Cutting Service; Chalkstone; Mersum; and Orlando Finance.

Meeting: Edinburgh, September 12, noon.

Mr. Ellis Goodman, the chairman of Amalgamated Distilled Products, the Glasgow-based distiller, blender and bottler of Scotch whiskies, beer exporter, and duty-free supplier.

At his annual report, Mr. Goodman tells members that while improved market conditions resulted in better margins on mature blend and malt whisky sales to trade customers during the year, market prices are still below replacement cost.

He says the company is looking for new markets in Southern Africa and North America to offset declining trade in established areas such as Nigeria. The chairman states that the

After a tax credit this year and extraordinary debits, the available profit is up from £98,877 to £182,470. Earnings are shown at 11.27p (6.74p) per 20p share, and a final dividend of 0.4p maintains the net total at 0.75p.

At March 31, 1979, the group's bank borrowings, including short-term advances, amounted to only £1,126,774 compared with £2,588,014 the previous year. Stocks were £24,292 lower at £1,444,515 and debtors were £1,444,515 lower at £1,444,515.

The disposal of the UK beer bottling business of Robert Porter to Gibbs Mew and Co. is reflected in the group's improved cash position. At the year-end, group's bank and cash balances amounted to £332,418 compared with £45,647.

Certain of the group's properties were revalued during the year and a resulting surplus of some £800,000 has been credited to reserves.

Of the group's beer exporting activities, Mr. Goodman warns that while the company now has production contracts enabling it to work at full capacity on a long-term basis "it will be a struggle to obtain a reasonable level of profitability."

The launching last summer of the group's own export beer, Porter's Bulldog Lager, in the U.S. resulted in good initial sales. Although the falling value of the dollar has eroded profit margins, the long-term prospects appear encouraging, the chairman adds.

As reported July 14, after an improvement in the second half, group's profits for the year ended March 31, 1979 year advanced

from £96,861 to £112,775, on reduced turnover of £13.6m (£14.1m).

Meeting: Edinburgh, September 12, noon.

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### DIVIDENDS ANNOUNCED

Company	Dividend	Date of payment	Dividend	Dividend	Dividend
Drake & Scull	1.25p	Sept 3	1.25p	1.25p	1.25p
Bella ESAT	0.82p	Sept 7	0.82p	0.82p	0.82p
Stirling Knitting	0.4p	Oct 12	0.4p	0.4p	0.4p
UC Investments	1.1p	Sept 14	1.1p	1.1p	1.1p
AAH	0.98p	Oct 8	0.98p	0.98p	0.98p

Dividends shown pence per share, not except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Corrected. § South African cents throughout.

## Mercury Securities off to good start

LORD ROLL, chairman of Mercury Securities, reports that although financial markets are unsettled the S. G. Warburg Group has made solid progress in all sectors of its business during the current year.

For the group as a whole, the year has also started well. In the year ended March 31, 1979, it had an average year with creditable profits showing a rise from £10.32m to £14.86m.

Referring to the off problem, the chairman says that in the absence of any attempt at an imaginative solution the "international banking and capital markets have had to undertake the task of recycling the financial surplus. They have managed to do this in the past five years and it remains to be seen whether they will be left to carry this burden on their own."

Against this background, the chairman feels that it is not surprising that the prospects of a better international monetary system seem no nearer, and the attempt to make a beginning on a European level cannot as yet be counted as a success.

At S. G. Warburg during 1978-79, the volume of acceptances and loans increased despite loan demand being modest. The most active part of the credit business, however, was in the field of syndicated credits—in sterling for local authorities and in other currencies for overseas governments and corporate entities.

The chairman says that during the year Warburg significantly expanded its money market and foreign exchange dealing activities. Corporate finance business has shown a marked increase both in this country and in international transactions.

Total funds under management have risen from £1,000m to £1,200m. The chairman says that the main component in the increasing funds under management is the result of the improved performance of Stewart Wrightson.

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Figures do not include results from the former Bank of London, which was acquired on April 26, 1979, where pre-tax profits for the 13 months to March 31 were £360,445, equivalent to £388,396 on annual basis.

Loss per 10p share is given as 3.8p (1.2p). Again there is no dividend.

Meeting: 30 Graham Street, EC, August 15 at noon. See Lex.

There was no tax this time, against a £24,000 credit, but there was a £185,000 provision for a loss on the disposal of subsidiaries, for the year.

Loss per 10p share is given as 3.8p (1.2p). Again there is no dividend.

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Aarque Management Corporation of Jamestown, New York, U.S.A. has acquired SHEEN INSTRUMENTS LTD. of Richmond, Surrey Manufacturers of Test Equipment for the paint industry through PA Developments Ltd. Knightsbridge S.W.1.



### THE PENTLAND INVESTMENT TRUST LIMITED

30th June to 30th June, 1979

The Directors have declared an Interim Dividend in respect of the year to 31st December, 1979 of 1.5p (1.5p) per Ordinary Share payable 2nd August, 1979. The Directors forecast a final of not less than 5.5p (3.05p) to make a minimum total of 5.5p (4.55p).

The unaudited figures for the six months to 30th June, 1979 are shown below together with the comparable figures for the six months to 30th June, 1978.

	30th June, 1978	30th June, 1979
1. Gross Income	£897,114	£891,039
2. Net Revenue after all charges including taxation	£293,637	£454,834
3. Taxation charged in arriving at Net Revenue:		
(a) Overseas Tax	£21,472	£21,707
(b) Corporation Tax	£43,499	£60,081
(c) Imputed Tax on Franked Investment Income	£171,887	£186,837
4. Cost of Dividends:		
(a) Preference	£17,804	£17,804
(b) Ordinary	£261,638	£261,638
5. Earnings per Ordinary 25p Share	2.15p	2.50p
6. Rate of Dividend per Ordinary 25p Share	1.5p	1.5p
7. Net Asset Value per Ordinary 25p Share including whole of dollar premium of	156p (42.54%)	157.5p (109.4%)
8. Distribution of Investments:		
Equities: United Kingdom	62.4	62.7
United States	30.2	25.0
Canada	2.0	2.0
Australia	2.1	2.1
Europe	1.5	1.1
Total Equities	96.2	92.9
Fixed Interest	3.0	4.3
Net Current Assets	100.0	100.0

### NOTES

- The Net Asset Value has been calculated after allowing for the Interim Dividend and deducting prior charges at par.
- No provision has been made for tax on Capital Gains. Taxable Capital Gains of approximately £1M have been taken in the first six months.
- The loan facility of U.S. \$1M taken out on 30th March, 1978 for one year has been extended for a further year. At 30th June, 1979 \$634,284 of this facility had been taken up.

EAST OF SCOTLAND INVESTMENT MANAGERS LIMITED, 3 Albany Place, Edinburgh EH2 4NQ.

مكتبة الأمل

## Standard Life Pensions growth

ANOTHER successful year for Standard Life Pension Funds, the pension investment management subsidiary of Standard Life Assurance, is reported by Mr. A. M. Hodge in his chairman's statement with the report and accounts covering the 52 weeks to May 8, 1979.

Total funds under management increased by 40 per cent during the period from £162m to £234m and 20 new clients joined the funds bringing the total number of pension funds using the service at the end of the year to 98.

The mixed fund was the most popular of the managed funds, increasing in size over the period by over 50 per cent from £70m to £113m. The unit price advanced by 25 per cent over this year. At the end of the period, the fund held 82 per cent of the portfolio in UK equities, 9 per cent in overseas equities, mostly

in the U.S., 34 per cent in fixed interest, the remainder in liquid assets.

The property fund reached a value of just over £35m by the end of the year, with a gain of nearly 20 per cent in the unit price. About £5.5m was invested in developments during the year and the property portfolio stood at £28.4m, with £7m in cash. The current rental income from the 45 completed properties amounts to £1.5m and this is expected to reach £1.7m by 1982.

The equity fund grew from £1m to £2.2m over the year, with a unit price increase of 8.4 per cent. The fixed interest fund, however, declined in value slightly to £1.8m, but the unit price rose by 22 per cent.

The company offers investment management services for pension schemes, either through the managed funds operating on the

united principle, or by direct management. This latter service is only available to the larger funds and the total value of segregated funds in May, 1979 amounted to £78m.

In reviewing the current investment outlook, Standard considers the factors affecting the gilt market to be adverse on balance. It therefore does not intend to increase the existing gilt holdings in the short term. In contrast, the company considers the prospects for UK equities to be good. It intends to increase its investments in this market, despite the possibility of temporary setbacks that could arise from prolonged trade union resistance to Government policies. The company also intends to maintain the present proportion of investment in U.S. equities. The bulk of investment in property will come from direct development.

Winding-up of 26 companies

Orders for the compulsory winding up of 26 companies as made by Mr. Justice Slade in the High Court were: Bilsken Geophysical Services; Downstead Developments (Southwest); Benson, Perry and Whittier; Waldell; Victor Construction Co. and Greenway Investments. The winding up of 26 companies was ordered by Mr. Justice Slade in the High Court.

Meeting: Edinburgh, September 12, noon.

## GREAT PORTLAND ESTATES

Basil Samuel, F.R.I.C.S., Chairman and Joint Managing Director, reports on the year ended 31st March, 1979.

\* NET REVENUE PRE-TAX £5,879,380 UP 38% FROM £4,103,913.

\* EARNINGS PER SHARE 7.1p UP 31% FROM 5.4p.

\* NET ASSETS £3.90 PER SHARE.

\* SCRIP ISSUE OF 1 FOR 2 PROPOSED.

Copies of the Report and Accounts may be obtained from the Secretary at

Knighton House, 52-56 Mortimer Street, London W1N 8PP.

Telephone: 01-580 3940.



# MINING NEWS

## Australian mining: is it worth the risk?

**ANALYSTS' VIEW OF MINING**

MINING, it is claimed, is more profitable than commercial and industrial investment and is subject to less risk. But the risk is not always what it seems. The Australian mining industry, according to a study by the Australian Mining Association, is a high-risk industry. The study, which was commissioned by the Australian Mining Association, found that the industry is subject to a number of risks, including changes in government policy, changes in the price of minerals, and changes in the technology of mining. The study also found that the industry is subject to a number of risks, including changes in government policy, changes in the price of minerals, and changes in the technology of mining.

## Income rises sharply at Amax

Amax's income for the year ended March 31, 1979, rose sharply to £10.1m, up from £7.1m in 1978. The increase was due to a number of factors, including a rise in the price of minerals and a reduction in the cost of mining. The company's earnings per share also rose sharply, from 1.1p in 1978 to 2.1p in 1979. The company's dividend also rose, from 0.5p in 1978 to 1.0p in 1979.

## UC Investments takes Beisa stake

UC Investments has taken a 25% stake in Beisa, a company which is developing a large deposit of minerals in Zambia. The stake was acquired for £1.5m. UC Investments, which is a subsidiary of the Union Carbide Corporation, is a leading investor in the mining industry. The company has a number of other investments in the mining industry, including in the United States, Canada, and Australia.

Beisa is a company which is developing a large deposit of minerals in Zambia. The deposit is estimated to contain 1.5m tonnes of minerals. Beisa is a subsidiary of the Union Carbide Corporation, which is a leading investor in the mining industry. The company has a number of other investments in the mining industry, including in the United States, Canada, and Australia.

## Top engineers avoid Zambia

Top engineers are avoiding Zambia, according to a report by the Zambia Mining Association. The report says that the industry is facing a number of problems, including a shortage of skilled engineers and a lack of investment. The report also says that the industry is facing a number of risks, including changes in government policy and changes in the price of minerals.

## HALMA SHARE SCHEME

An employee share scheme is being introduced by Halma, the manufacturer of industrial safety and environmental control products. The scheme will allow employees to purchase shares in the company at a discount. The scheme is being introduced as part of a package of measures to improve the company's financial performance. The company's earnings per share for the year ended March 31, 1979, were 1.1p, up from 0.8p in 1978.

## BIDS AND DEALS

### 5½m MFI shares change hands

Cazenove and Co placed 5½m shares in MFI Furniture Centres (8.3 per cent of the equity) yesterday at 150p each. The shares, which were issued in 1978, were sold at a profit of 10p. The company's earnings per share for the year ended March 31, 1979, were 1.1p, up from 0.8p in 1978.

## DANISH BACON BUYS THREE PROPERTIES

Danish Bacon has paid £147m to Gallagher for three properties at Cardiff, Derby and Exeter. The properties are being used as a warehouse for the company's bacon. The company's earnings per share for the year ended March 31, 1979, were 1.1p, up from 0.8p in 1978.

## WM. PRESS BUYS MORE WHESCOE

William Press, the civil engineering group, has bought 100,000 shares in Whesco, the Darlington-based heavy engineering company. The purchase price was £1.5m. William Press's total interest in Whesco is now 9.35 per cent of the equity.

## SOUTH AFRICAN GOLD OUTPUT

South African gold production showed a marginal decline last month but the total to date for this year is still managing to outpace that of the same period of 1978. The June output of 1,897,194 oz brings the six-month total to 11,311,311 oz. This compares with 1,947,883 oz produced in May and 11,238,344 oz in the six months to the end of June, 1978.

## ASSOCIATE DEAL

On July 20, L. Messel and Co. sold 32,000 Harris Queensway ordinary shares at 260p on behalf of an associate of Harris Queensway. The shares were sold for a total of £8,320,000.

## SHARE STAKES

Second City Properties: Control Securities has bought further 186,000 shares making holding 900,000 (6.8 per cent). Thomson T-Line Caravans: John F. Nash and Partners owns 163,000 shares (10.07 per cent).

## Racal sees growth but warns on strong pound

THE CURRENT year has started with a record order book for Racal Electronics and Mr. E. T. Harrison, chairman, is forecasting further profit growth. He warns, however, that the recent strength of sterling, if continued, will affect this year's earnings, with some impact on Racal's international competitiveness. If current rates are maintained the major effect will be in the translation of international companies' profits into sterling.

## ICFC sells Kitchen Queen stake

Industrial and Commercial Finance Corporation has sold its 1.69m shares in Kitchen Queen, the Manchester-based company which came to the market last November, for just over £950,000 to a wide range of institutions. ICFC said the sale was in line with its policy of concentrating on core businesses.

## SOTHEY RAISES CONSIDERATION ASSOCIATE DEALS

Bertel has raised its price for the fine art auctioneering business of King and Chasemore in Falmouth, Sussex, and Humber's King and Chasemore of Taunton to £1.06m against £900,000 it was originally prepared to pay when the deal was announced in April.

## RIGHTS SUCCESS

Sotheby's Disposal announces that acceptances have been received for approximately 96.25 per cent of shares offered by way of rights to ordinary holders. Shares not taken up have been sold and the net premium over the offer price, amounting to approximately 63.7p per share, will be distributed to shareholders, except that no payments will be made for amounts of less than 1p.

## Chamberlin & Hill confident

If the order intake at Chamberlin and Hill, iron founder, is maintained at the current level, the directors are confident the group will have a satisfactory year. The company's earnings per share for the year ended March 31, 1979, were 1.1p, up from 0.8p in 1978.

## Expansion for Great Portland

RENTAL INCOME of Great Portland Estates is expected to be in excess of £9.5m for the current year, Mr. Basil Samuel, chairman, tells members in his annual report. And he adds that although exceptional repairs on refurbishing buildings with cost up to £500,000, it should be another successful period of growth.

## Wilson Bros. sees upturn

The current year at Wilson Brothers, greeting cards concern, has started satisfactorily, Mr. Ellis Birk, chairman, tells shareholders, and he believes the group will return to a pattern of overall progress. As reported on June 26, taxable profits for the March 31, 1979, year were £1.02m, against £1.09m. The dividend is increased to 1.5p (1.41p).

## Prudential funds reach £465m

MANAGED funds of Prudential, the unitised pension investment management company in the Prudential Assurance Company, rose by 21 per cent to £465m in the first half of 1979. The Equity Fund advanced by 18 per cent to £164m, the fixed-interest fund by 25 per cent to £128m, and the property fund by 21 per cent to £172m.

## Lockheed Corporation

\$525,000,000

## Seven Year Unsecured Credit Facility

Arranged by	
Bank of America National Trust and Savings Association	Bankers Trust Company
Provided by	
Bank of America National Trust and Savings Association (Agent)	Bankers Trust Company (Agent)
The Chase Manhattan Bank, N.A.	Citibank, N.A.
Security Pacific National Bank	Continental Illinois National Bank and Trust Company of Chicago
Chemical Bank	United California Bank
Irving Trust Company	Wells Fargo Bank National Association
The Bank of California National Association	The Citizens and Southern National Bank
Trust Company Bank	The Fulton National Bank of Atlanta
June 30, 1979	

## Britannic Assurance

### COMPANY LIMITED

### HALF-YEARLY STATEMENT

The premium income and new business figures for the half year ended 30th June, 1979, were as follows (the figures for the six months to 30th June, 1978, are shown in brackets):

Premium Income	
Ordinary Branch	
Annual premiums	7,688,000 (6,739,000)
Special Premiums	97,000 (133,000)
Amity contribution	26,204,000 (21,214,000)
Industrial Branch	4,489,000 (3,834,000)
General Branch	
New Business Figures	
Ordinary Branch	
Renewal premiums	1,764,000 (1,598,000)
Annual	69,395,000 (67,152,000)
Sub Assured	
Industrial Branch	
Renewal premiums	2,244,000 (1,961,000)
Annual	113,214,000 (89,313,000)
Sub Assured	

These figures are not strictly comparable due to the changed system of life assurance in 1978.



## Further shakeout as Intel cuts back

SAN FRANCISCO — With

The announcement of a second quarter loss overrode Tel. Cor. president's financial woes, however, claimed more casualties.

The beleaguered leasing and financial services concern has shed several executives in its bid to trim both operations and overheads. The officials include Mr. Joseph Costello, president of Tel. Rail; Mr. Thomas Murphy, president of the financial services group; and Mr. James Heath, air and fleet group.

These and other recent victims of Telle's shakeout raise the number of terminations to a level near the 500 mark.

Sam Friedman, vice chairman and executive vice president,

There are signs that more layoffs are looming. Cost reductions previously targeted at \$25m will be "substantially

BY JOHN WYLES IN NEW YORK

Mr. Friedman said the leader that will emerge will concentrate on the things we do best—marketing, financing and maintaining its leased equipment.

AP-D

## Canada Packers

Canada's largest meat processor, Canada Packers, earned C\$4.9m or C\$1.15 a share in the first quarter ended June 30, against C\$4.2m, or C\$1.70 cents a share in the first quarter against C\$3.2m. Robert Gibbons writes in Montreal: The company said Canadian operations were not wholly satisfactory, but were much better than last year.

## Satisfying an appetite for Rabbits

the VW Board decided to invite to assembly in the States, not because it was any cheaper, but VW could avoid the extra adverse price fluctuations caused by the dollar-D-mark relationship," says Mr. McLerran.

VW prices have risen 181.9 per cent since 1971, compared with 93 per cent for the Chevrolet range.

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

Mr. McLernon suggests. These were not the major problems. They were unfortunate, in that they could have been avoided. There was a breakdown in communication. We have an excellent work force.

Labour costs per vehicle produced are "not too far away from what we stand for."

UAW is well placed in the current round of wage negotiations in Detroit, having recently signed a three-year contract, to 1984, with the union.

Mr. McLernon maintains: "The major problems we had related mainly to developing North American component suppliers to meet our quality standards. Suppliers who didn't were formidable."

But now it is confident that 100 per cent North American sourcing for the Rabbit can be in many years away.

S. CALIFORNIA EDISON			
	1978	1978	
	\$	\$	
Second quarter			
Revenue	588.28	585.89	
Net profits	53.17	38.53	
Net per share	0.86	0.57	
Revenue	1,717	1,008	
Net profits	129.58	72.58	
Net per share	1.99	1.22	
TEXACO CANADA			
	1978	1978	
	C\$	C\$	
Revenue	582.98	438.68	
Net profits	52.77	38.53	
Net per share	1.57	1.00	
Revenue	2,228	848.58	
Net profits	400.88	77.28	
Net per share	2.48	2.20	
TRANS-UNION			
	1978	1978	
	\$	\$	
Second quarter			
Revenue	220.44	187.58	
Net profits	14.61	14.23	
Net per share	1.22	1.22	
Revenue	651.88	587.18	
Net profits	14.61	14.23	

Second quarter	1975	1976
Revenue	\$15.0	\$16.1
Net profits	\$1.0	\$1.1
Net per share	\$1.00	\$1.10
Div. monthly	2.00	1.20
Revenue	728.15	624.60
Net profits	54.50	57.40
Net per share	3.49	2.80

U.S. HOME		
Second quarter	1975	1976
Revenue	23.20	198.80
Net profits	3.20	71.00
Net per share	0.82	0.60
Div. monthly		
Revenue	110.60	303.10
Net profits	23.20	12.10
Net per share	1.75	1.00

VIRGINIA ELECTRIC POWER		
Second quarter	1975	1976
Revenue	514.00	575.00
Net profits	63.40	100.00
Net per share	0.95	0.94
Div. monthly		
Revenue	1,320.00	1,410.00
Net profits	160.00	200.00
Net per share	1.20	2.00

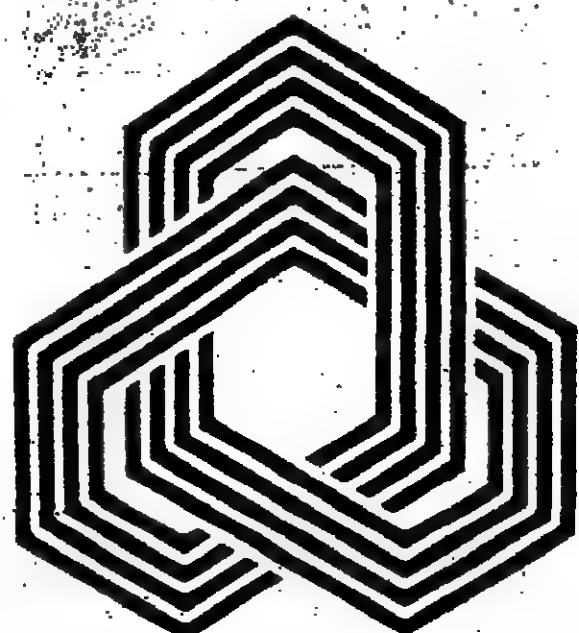
  

WADSWORTH & SWAGEE		
Second quarter	1975	1976
Revenue	1.00	1.00
Net profits	0.00	0.00
Net per share	0.00	0.00
Div. monthly		
Revenue	1.00	1.00
Net profits	0.00	0.00
Net per share	0.00	0.00









## APICORP: RESULTS 1978.

The Arab Petroleum Investments Corporation specializes in providing finance for projects and activities in the Arab petroleum sector.

During 1978, the Corporation managed, co-managed and arranged project linked loans and bond issues totalling SR2957m (\$896m). Net profit for the year was SR63m (\$19m). Net assets as at 31st December 1978 were SR1346m (\$408m). Project investments on the same date totalled SR402m (\$122m).

Projects financed in 1978 included gas gathering and liquefaction, petrochemicals, tankers, oil refineries, fertilizers and operations related to oil production, in Bahrain, Algeria, Abu Dhabi, Qatar, Jordan, Morocco and Tunisia.

### الشركة العربية للاستثمارات البترولية ARAB PETROLEUM INVESTMENTS CORPORATION

Copies of the Annual Report and Accounts are available on request from APICORP, P.O. Box 448, Dhahran Airport, Saudi Arabia. Telephone: Al-Khobar 8647400. Telex: 670068 SJ APICORP.

#### Companies and Markets

#### JAKARTA STOCK MARKET

## The infant looks to the future

By PHILIP BOWRING, RECENTLY IN JAKARTA

IN THE most significant development for Jakarta's infant stock market, since it was launched two years ago, Pt British-American Tobacco, the Indonesian subsidiary of BAT Industries is expected to come to market here in late September.

The issue is expected to be of around 160m rupiahs (US\$2.6m) in new shares, which would give the Indonesian public 30 per cent of the British-controlled company. It is a significant issue by most standards, but overwhelming in the local context, where there are as yet only two quoted companies — Pt Semen Cibinong, a U.S.-Indonesian joint cement venture, and Pt Senter, a Japanese-Indonesian joint venture in textiles. The expected size of the BAT issue compares with the total for the two previous issues of only 25m rupiahs. Thus in one stroke the size of the market will be increased some ninefold.

The BAT issue is thus being regarded as a major step in the development of the local capital market.

The government here is highly keen to develop the market as a vehicle for further

ing local involvement in foreign companies, and as a means of tapping for investment in industry, the local banks rapidly growing private customer deposit base.

A key to the marketing of the issue will be Bank Bumi Daya, which is Indonesia's largest commercial bank and a shareholder in Pt Assam Merchant Bank which is managing the issue. Bumi Daya's branch network will be used to help market the issue, particularly outside Jakarta.

Of the issue, 50 per cent will be underwritten by Pt Danareksa, a Government-backed multi purpose financial institution. Danareksa sells back-to-back participating certificates in listed companies based on fractions of a share. These certificates are sold to small investors through the state banks in an attempt to give access to participation to small investors who would not have any direct knowledge of or access to the stock market. Danareksa is also expected soon to launch a unit trust.

Foreigners cannot participate in the market, which is reserved for Indonesian individuals and specified financial institutions. At present, pension funds and

insurance companies are excluded, but it is understood that the Ministry of Finance is likely to lift this restriction soon, a move regarded as vital for the market's rapid growth. At present a secondary market in

The infant Indonesian stock market in Jakarta is expected to receive a boost this autumn with the making of an issue by the local subsidiary of BAT Industries of the UK. With only two companies currently quoted on the exchange, the \$2.6m issue looked for would mean a ninefold rise in the market's base. Further moves are thought to be in the pipeline.

existing issues is almost non-existent. But if the BAT offer is successful it should give a big boost to trading.

In the longer term, if the market is to develop it must exhibit the potential of capital gains to attract investors away from bank deposits. As it is, the

BAT issue is expected to have to be launched on a dividend yield somewhere between the 9 per cent paid on one-year deposits with state banks and the 12 per cent on two-year deposits. Dividends of quoted companies, as of state bank deposits, are tax exempt.

Semen Cibinong is currently yielding 9 per cent. It has performed well since it became the first company to be launched, two years ago. The dividend has been increased and the shares are now quoted at 32,800 rupiahs, compared with an original issue price of 10,000 rupiahs. However, secondary market trading is too thin for many conclusions to be drawn from these figures. BAT is hoping for a good response, partly on the basis of its name. Established in Indonesia since 1917, it is the leader in non-traditional cigarette manufacture, has a steady profit growth record behind it, and a future of strong growth in cigarette consumption.

Its profits for last year have not been released, but are believed to have been in the region of 500 rupiahs — with growth this year of 30 per cent probably to be expected. Apart from the general expectation that foreign companies will

move to increase local participation, there is a sliding-scale tax incentive to going public. By selling off 30 per cent of BAT's profits tax rate will be reduced from the normal 45 per cent to 35 per cent.

Despite the incentives, development of the capital market has been slow. Apart from enduring bureaucratic hurdles, it had some teething problems. Then, just as it seemed about to move ahead swiftly, the rupiah was devalued by 30 per cent last November, forcing the revision of corporate expectations. The local subsidiary of United Carbide was to have come to the market near the end of last year, but the issue had to be postponed indefinitely because of the sharp profit fall expected as a result of devaluation. BAT, which uses few imported materials and has no foreign currency borrowings, was not affected by devaluation. It is also believed to have delayed flotation of the local United subsidiary, which, like Goeiyear, is now expected to come to the market sometime next year. Several other companies are also interested, but are waiting to see what happens to the BAT issue before making any moves.

## Profits rise at Everite

By Jim Jones in Johannesburg

EVERITE, the South African asbestos products and mining group, which is controlled by the Eternit group of Switzerland, has announced a 24.7 per cent operating profit increase to R8.55m (\$11.3m), for the year to June 30, 1979, from R7.65m the previous year. Turnover rose by 21.7 per cent to R78.5m (\$82.9m), from R64.5m.

In part, this improvement arose with consolidation for the full year and other acquisitions during the past year. Just how much of this year's growth was attributable to generally higher activity is not revealed in the preliminary announcement of results, but the company says that a slight increase in building industry activity in the six months to end-June is reflected in higher sales volume.

The rise in operating income was to an extent held down by lower dividend income from the unconsolidated asbestos mining interests. The Cape blue (crocidolite) asbestos mining operations cut their dividend contribution to R765,000, from R1,020m.

In the wake of a disproportionately higher tax charge, earnings per share advanced only to 31.4 cents, from 28.6 cents, and the year's total dividend payout increased to 16.3 cents per share from 15 cents in the previous year. Trading at 213 cents in Johannesburg, the share yields 7.7 per cent.

#### INDIAN NEWS

## Asahi issue to meet equity rule

By P. C. MAHANTI IN CALCUTTA

ASAHI GLASS, the Japanese multinational which makes glass and allied products, chemical products and refractories, is offering 450,000 equity shares in its Indian offshoot, Indo-Asahi Glass, to Indian investors, to dilute its holding to 40 per cent, as required by the Foreign Exchange Regulation Act (FERA).

Indo-Asahi Glass is a post-war venture in India, making quality sheet glass since its inception. The existing holding of Asahi Glass is 70 per cent.

Side by side with the dilution, expansion and diversification schemes are being launched to strengthen Indo-Asahi's operational base. An important move is to make ophthalmic lenses as an export venture.

Indo-Asahi was started to take over the ailing Sodepur Glass

works in West Bengal at the initiative of the Industrial Finance Corporation of India and has been earning profits. The ophthalmic lens project is also located in West Bengal, the first foreign venture in the state in many years.

ALKALI CHEMICAL Corporation of India, an Indian offshoot of ICI UK, which struck a bad patch during the year ended September 1978, because of labour trouble in its plants, has appreciably improved its performance during the first half of the current year, in March 1979.

Trading income has risen to Rs272m. (some \$34m), from Rs202m in the same period of the previous year and profit before interest and tax increased

from Rs1m to Rs164m (about \$2m). However, the company has declared no interim dividend because of high depreciation and interest charges on the new drug project launched in Kanore, in South India, which have cut deeply into profits. The drug project has not yet become rewarding because of the delay in receiving Government approval for the prices, which the company can charge for its drugs.

Another Indian subsidiary of ICI UK, Indian Explosives, has also done better during the first

half, to March 1979. However, the improvement is marginal, with sales income Rs211m, compared with Rs122m. The management says that the improvement is insecure, as the company's explosive factory is still beset with labour and power problems. Because of Indian explosives' lower output of blasting explosives, the country's coal output has gone down, and negotiations for explosives imports at higher prices are going on with foreign countries. Fertiliser output and sales have been more or less steady.

ALLEN HARVEY & BROS. INVESTMENT MANAGEMENT LTD.  
45 Cornhill, London EC3V 3PR. Tel. 01-623 6314.  
Index Guide as at July 13, 1979  
Capital Fixed Interest Portfolio 136.26  
Income Fixed Interest Portfolio 106.80

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY



## VALESUL ALUMINIO S.A.

A BRAZILIAN CORPORATION OWNED BY

COMPANHIA VALE DO RIO DOCE  
SHELL BRASIL S.A. (PETROLEO)  
REYNOLDS INTERNATIONAL, INC.

U.S. \$90,000,000

MEDIUM TERM FINANCING FOR THE CONSTRUCTION OF  
A PRIMARY ALUMINUM PLANT IN SANTA CRUZ, RIO DE JANEIRO

GUARANTEED BY

THE FEDERATIVE REPUBLIC OF BRAZIL

MANAGED BY

CHASE MERCHANT BANKING GROUP

PROVIDED BY

THE CHASE MANHATTAN BANK, N.A.  
CITIBANK, N.A.  
THE INDUSTRIAL BANK OF JAPAN, LIMITED  
LLOYDS BANK INTERNATIONAL LIMITED  
SWISS BANK CORPORATION

AGENT

THE CHASE MANHATTAN BANK, N.A.

THE MANAGER WAS ASSISTED IN BRAZIL BY BANCO CARIARI S.A.

## Bouverie Properties, Inc.

a corporation controlled by the Pension Plans for Employees  
of The National Coal Board of the United Kingdom

has purchased approximately 96% of the  
outstanding Common Shares of Beneficial Interest of

## Continental Illinois Properties

The undersigned acted as financial advisors to  
Continental Illinois Properties in this transaction.

Lehman Brothers Kuhn Loeb  
Incorporated

Alex. Brown & Sons

July 24, 1979

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*For further information please contact:*

**Neil Ryder**  
**Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY**  
**TEL: 01-248 3000 Ext 520**

**FINANCIAL TIMES**  
**EUROPE'S BUSINESS NEWSPAPER**

The content, size and publication dates of Supplements in the Financial Times are subject to change at the discretion of the Editor



## The dangers of secretive 'second opinions'

Usual banking employment benefits will be available.

Applications, which will be treated in confidence should be made by writing to R. J. MacDonald, Reuter Simkin Ltd., Recruitment Consultants, 307-308 High Holborn, London WC1. Tel. 01-405 6852 quoting ref. C17.

**Reuter Simkin**





£6,000

accountancy appointments

£9,000

A UK based public group of companies is making several new appointments to strengthen its accounting function.

### 1. FINANCIAL CONTROLLER-LIVERPOOL

TO £8,500 p.a. + COMPANY CAR

This appointment is in a soundly based, profitable and expanding division with £3m turnover, supplying the printing industry with specialist products. The successful candidate will report to the Executive Director of the division and will start by organising the decentralisation of accounting from the parent company. You will then be responsible for the monthly financial accounting and management information, and take an active role within the management team of the division. The ideal candidate will be a qualified accountant aged 28-35, will have experience in a computer environment and will demonstrate their ability to maintain accurate and well controlled financial records.

### 2. INTERNAL AUDITOR-S.W. LONDON

TO £7,500 p.a. + COMPANY CAR

This appointment is in a division which has a £25m turnover in merchandising via branches throughout the UK. You will report to the Financial Director and will be closely involved in systems and procedures at branch locations, particularly those relating to inventory control. The ideal candidate will be a qualified accountant aged 28-35 who will commence by familiarising fully with the company's procedures and products and can then make a large contribution by ensuring that controls are properly established at all locations.

### 3. FINANCIAL ACCOUNTING ASSISTANTS-S.W. LONDON

TO £7,000 p.a.

These appointments are in the head office of the merchandising division with £25m turnover via branches throughout the UK. They will be involved in control of the nominal ledger records which are operated via a service bureau. This involves input of all entries to the ledger and control of output including all reconciliations. Candidates should be newly qualified accountants or final year students who wish to make a career in industry.

Benefits with this group are exceptional and include pension, accident and sickness benefit schemes. For application form or further details please contact one of our consultants who will be pleased to help you.

**allan cameron associates ltd**  
International Management Recruitment Consultants  
Manfield House, 376-379 Strand, London WC2R 0UR  
01-836 4214

## ACCOUNTANT

BERMUDA

Ref. 41457

Major Insurance Group requires a Chartered Accountant for the Bermuda office. Excellent conditions of service. Age group 25 to 35. Salary \$19,500 per annum.

Please telephone in confidence

Trevor M. James  
I.P.S. GROUP  
(Employment Consultants)  
01-481 8111

## ASSISTANT ACCOUNTANT

Circa £7,000+

Due to expansion an opportunity exists in this well-known company. Coordinating with other departments you will be responsible for management information and appraisals of profitability of company operations together with the day-to-day running of the department. The successful applicant will have professional qualifications and some commercial experience.

Please telephone in confidence:

Cathie French,  
Drake Personnel (Consultants),  
25 Victoria Street, London SW1.  
Telephone: 01-222 0284

## Senior Accountants



## It's a very rewarding field.

As a member of the Professional Accountant Group of the Ministry of Agriculture, Fisheries and Food you stand to acquire a broad range of valuable accounting experience within this key area of the nation's economy. The Group's work includes advising on a wide range of accounting and financial matters, financial reviews of organisations (such as Marketing Boards) operating on behalf of the Ministry, appraisal of private-sector requests for grants and guarantees (this may involve visiting the organisation or the person asking for help), design, installation and operation of costing systems within the Ministry; the preparation of memorandum trading accounts; and undertaking costing investigations. Diversity of this nature calls for a genuinely creative approach to accounting problems and the complex nature of the work means that "text-book" solutions often just don't apply. In dealing with an exceptionally wide range of external organisations, including international bodies such as the EEC, you will need an up-to-the-minute awareness of current accounting standards and trends.

Current vacancies are concerned with audit work.

(recent relevant experience highly desirable) and financial appraisals (experience in a professional office and in an industrial or commercial organisation advantageous).

For more information on the work ring:

F. W. Martin on 01-213 5532.

These posts have been exempted from the Government's ban on recruitment.

Applicants (aged at least 27) must be Chartered, Certified, Cost and Management, or Public Finance Accountants or be eligible for admission.

Starting salary, for these central London posts, within the range £7,290-£8,540; to become £7,570-£8,820 from 1 January 1980. Promotion prospects in Government Service to £11,750 and above. Appointments are pensionable and can be permanent, for a fixed period, or (in appropriate cases) on secondment terms.

For full details and an application form (to be returned by 10 August 1979) write to Civil Service Commission, Alencon Link, Basingstoke, Hants, RG21 1JB, or telephone Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote G(2)590/12.

## Early responsibility + outstanding prospects

## GROUP FINANCIAL ACCOUNTANT

c. £7750

We are a major manufacturing group, with an annual turnover in excess of £100 million and we are looking for an ambitious, young accountant, probably chartered, to join the financial team at Group Head Office.

By a vigorous programme of growth and diversification, we are building on our established reputation as a leading manufacturer of glass containers to become a major international packaging systems company. We can, therefore, offer a challenging job with good rewards and excellent career prospects.

You will be in charge of the total accounting function for the parent company, and also the consolidation of monthly management accounts and statutory accounts for the group.

The position provides an ideal starting point for a varied and interesting career in industry. The post will be based at Windsor and in addition to the salary of around £7750 there will be an attractive package of benefits.

Please send career outline to: Tony Child, Organisation Development Manager, Rockware Group Ltd, Rockware House, 13/21 Victoria Street, Windsor, Berks. SL4 1HG.

**ROCKWARE**

## Financial Controller

International Sales

up to £9,000 + car & fringes  
West of London

For a profitable and successful multinational with worldwide sales exceeding £350m. The Financial Controller will assist the Director responsible for Southern Europe, Africa and the Middle East by establishing, implementing and monitoring financial procedures and will also participate in business planning. A qualified accountant is required with some experience of international sales operations. A knowledge of French or Greek would be useful. This appointment could lead to wider responsibilities. Preferred age 28-35. Ref 160. Please write in confidence or telephone 01-499 2215.

Philip Egerton & Associates

Selection Consultants

178/179 Piccadilly, London W1V 0QP

## Financial Controller

Home Counties Up to c. £9,000 + 2 litre Car

One of the UK's largest food wholesaling organisations, Kearley and Tonge/Alliance, operates cash and carry outlets and a direct distribution network throughout the country.

As a result of the recent integration of the Alliance Group into Kearley and Tonge (part of the British American Tobacco Organisation) a new role has been created of Financial Controller. He, or she, will report to the Financial Director and, in essence, formulate and implement our entire integrated management information and control system. In addition to this basic brief, the Controller will have a wide-ranging involvement in many other finance-related activities.

The broad scope of this key position demands a high degree of professionalism backed by a full qualification in Accountancy and at least three years' subsequent experience in a large scale commercial or industrial organisation. The personal qualities we seek include analytical, communication and leadership skills. Travel in the UK will be involved.

The successful candidate will be offered the opportunity to relocate to a most attractive area of the Home Counties, if not already resident within an acceptable distance. (The M1 and A41 are both very close to our offices).

In addition to the salary, up to £9000 according to applicant's qualifications and experience, benefits include a 2 litre Company car, pension and life assurance schemes, and a pleasant and modern working environment.

Please send a detailed CV or contact Mr. Loren Wyatt, for an application form, Selection and Development Manager, Kearley and Tonge Limited, Buckingham House, Buckingham Parade, Stanmore, Middlesex HA7 4EE.

Kearley & Tonge Limited

**K&T**

## GROUP ACCOUNTANT

Construction Industry South Wales

£10,000 p.a. + Car + Benefits

One of South Wales leading building contractors, with a turnover in excess of £10m including overseas interests, has a position for a Group Accountant.

The position calls for a qualified Chartered Accountant aged 28-35, with Industrial/Commercial experience having previously been responsible for supervision of accounting staff.

The person appointed will be responsible to the Managing Director for all Financial and Accounting aspects of the Group including Budgetary Control, Management Accounts, Cash Flows and Annual Accounts, etc.

It is envisaged that the position would lead to a Board appointment with equity participation.

In addition to salary quoted the successful applicant would receive the benefit of a company car, pension and health scheme and an annual bonus based on the company's profitability.

Please apply in writing with full curriculum vitae to:

Box A.6846, Financial Times,  
10, Cannon Street, EC4P 4BY.

## BRITISH ENKALON LIMITED

INVITE APPLICATIONS FOR THE POST OF  
PENSION FUND MANAGER

The fund, which is self-administered, has currently some 3,000 members in the UK, and is constructed out of the state pension scheme. A computerised record system is in operation.

The selected applicant will be involved in all aspects of pension fund and employee benefit administration, including actuarial service/advice to the trustees on investment policy and specific investments, the implementation of the trustees' investment policy and the utilisation of external professional services. Additionally the pension fund manager is required to communicate regularly with individual members and groups of recognised representatives.

This post is based at the company's main establishment at Antrim, Northern Ireland, and assistance with housing and removal expenses is available.

Candidates, male or female, should possess the personal qualities required for this position, together with extensive relevant experience and a comprehensive knowledge of current pensions legislation. An appropriate professional qualification would be an advantage.

The post carries an attractive salary and an excellent range of benefits. Applications, by letter only, should be addressed in confidence to:

The Chief Executive  
British Enkalon Limited  
Randalstown Road  
Antrim BT41 4LJ  
Northern Ireland

## CITY UNIVERSITY BUSINESS SCHOOL

### RESEARCH FELLOW

Applications are invited for a Research Fellowship sponsored by the British Insurance Association. The post will entail a joint study with Dr. G. M. Dickinson on capital management and solvency in the insurance industry. The successful applicant is likely to be in his/her early 30's, have a first or upper second class honours degree in Economics Actuarial Science or Mathematical Statistics and be interested in reading for a Ph.D. Knowledge of the insurance industry is not essential.

The post is tenable from 1st October 1979 for 3 years. In the first instance, initial salary will be on the scale £6,325-£8,000 per annum plus London Allowance.

Applicants interested in the above post should contact: Dr. G. M. Dickinson, 01-253 4396, ext. 358, at the City University Business School, Gresham College, Basinghall Street, London EC2V 6AH, by July 27th.

### A memo to school-leavers

## ARE YOU KEEN TO BE A JOURNALIST?

Are you interested in learning the craft of news journalism? Trainees must be ready to learn how to interview people about community affairs and to cover courts, councils and public events of all kinds, developing also a reporter's news sense. For the NCTJ Newspaper Journalism one year full-time course starting this September, apply without delay to the National Council for the Training of Journalists, 1979, High Street, Epping, Essex CM16 4BG. If you will be under 20 on September 1st and may have two 'A' levels by then. The course should be followed by 21 years indenture to a provincial newspaper for job-experience completion of training.

## London Borough of Camden

### Finance Department

### SENIOR ACCOUNTANCY ASSISTANT

Salary (under review) £5,733-£6,089 p.a. (inclusive)

This is the number 2 post in the Loans and Investments Section of the Accountancy Division (staff of 6). The Section manages a loan debt approaching £400m as well as a substantial investment portfolio.

Will be directly responsible for the management of the Local Loans Scheme (some expansion is expected) and to become involved in both aspects of the sections duties. Including temporary borrowing.

Must be capable of working under pressure in a busy section. Previous loans experience would be a definite advantage although applicants with Accounting Technicians Qualification (or equivalent) wishing to gain experience in the loans field will also be considered.

For application form please telephone our 24-hour recruitment answering service 01-437-7988 or send postcard to the Chief Executive, London Borough of Camden, Town Hall, Euston Road, London NW1 2RU, stating post and reference number 2/1977.

camden - an equal opportunity employer



Applicants are considered on the basis of their suitability for the post regardless of sex, race and marital status. The Council also welcomes applications from disabled persons with the necessary adaptations.

### BUDGET ACCOUNTANT

Our client, a major international company located in Central London, is seeking a newly-qualified Chartered Accountant for their 'Central Finance Division' where successful performance will lead to advancement either within the division or with a subsidiary company. The financial package includes an annual bonus and the successful candidate can expect initial earnings to be in excess of £8,500. Interested? Then please contact:

Michael Hoyle, The Appointments Service,  
Institute of Chartered Accountants in England & Wales,  
P.O. Box 433, Moorgate Place, London EC2P 2BJ.

### MONEY MARKET ANALYST

UP TO £12,000

Perhaps the most competitive commodity brokerage house in the world, unquestionably the fastest growing, offers an unprecedented opportunity in an experienced and talented money market analyst. Likely candidates would have extensive knowledge of U.S. Treasury bills, Euro bonds, etc., and be capable to augment in-house and client services in the dissemination of market trends and investment recommendations. In the first instance, please contact Roger Bayler or Gina Rican on 020 5025.

CHURCHILL PERSONNEL  
RECRUITMENT CONSULTANTS  
178/179 Piccadilly, London W1V 0QP  
01-222 0284

## Financial Analyst

London W1

c. £8000

Following the promotion of the previous holder, a vacancy has arisen for the position of Financial Analyst in the Finance Department of the National Freight Corporation, the largest freight business in the United Kingdom, embracing some 60 companies.

Reporting to the Financial Planning and Control Manager, the successful candidate will deal with a wide range of financial matters, including preparing reports for top management on company results, assessing company budgets and capital projects, operating a computerised cash-flow control and forecasting system, and analysing varied financial topics covering the Corporation as a whole.

Applicants, male or female, should be qualified accountants possessing a considerable

degree of initiative and a sound knowledge of management accounting and analysis techniques. The post offers a good career development opportunity to an applicant in the preferred age range late twenties to early thirties.

Competitive salary according to qualifications and experience. A good range of employer benefits is offered together with the opportunity of working in an attractive environment close to Regents Park.

Please write or telephone for an application form to: Employment Relations Department, National Freight Corporation, 215 Great Portland Street, London W1N 6BD. Telephone: 01-436 8688 ext. 407 or 414.

**NFC**

£6,000 accountancy appointments £9,000

These advertisements appeared in the Financial Times on 17th July, 1979

Job Title	Salary	Location	Advertiser
Manufacturing and Capital Accounting Manager Newly Qualified ACA/ACCA	£8,500 up to £7,000	Greenford City	Lynsley Taylor
Financial Accountant	£7,500	Sussex	Planned Savings (Holdings) Ltd. British Caledonian Airways Holiday Villas
Company Accountant/Secretary	£8,500	Central Croydon	Wigmore Recruitment
Change from Audit Management Accountant	£7,500-£8,500	London N.W.1	01-452 2242
Senior Internal Auditor	£6,500-£8,500	S.W.1	Dunlop & Badenech
Chief Accountant	£8,500	Kent	W. & J. Glossop Ltd.

For the full text of the advertisement please see the F.T. of that date

or telephone Sally Stanley on 01-248 5597



Sanco H&M FN	1.31	-0.12 6.15	Expenses-Zinc	80
Belgoir H&M OP	1.70	-0.06 6.11	Pacer (1-200)	92.50
Caja Andor OP	2.04	-0.02 6.08 9.20	Gel, Paredes	90.50
Petrobras FF	1.37	-0.04 6.13 9.48	Hidrola	90.50
Pirelli OP	1.10	+0.02 6.08 7.24	Mercosul	55.50
Pozisa Cruz OP	2.18	+0.02 6.08 7.57	Petrolina	55.50
Refi PE	-4.00	-0.38 5.00		



# Tin pact rise disappoints

By John Edwards, Commodities Editor

DISAPPOINTMENT at the rise in the International Tin Agreement floor and ceiling price range, negotiated at the Tin Council meeting last week, resulted in a sharp fall in tin prices on the London Metal Exchange yesterday.

The downward trend, triggered off by a decline in the Penger market over the weekend, was accelerated by a rise in tin stocks expected at 40,000 tonnes in the London Metal Exchange. The tin stocks were expected to be 40,000 tonnes, a rise from 35,000 tonnes, and the tin stocks were expected to be 40,000 tonnes, a rise from 35,000 tonnes, and the tin stocks were expected to be 40,000 tonnes, a rise from 35,000 tonnes.



TIN  
Standard Grade  
London Metal Price

Council talks last week until Friday evening followed serious disagreement between producers and consumers over the price range increase. The tin price rose to £1,950. The producers had sought a rise in the range £1,850 to £2,400.

Although the producers undoubtedly asked for a bigger increase than they expected to be conceded by consumers, the final compromise was greeted with disappointment in Kuala Lumpur, Chan Kok Leong, Chinese Mining Association secretary, claimed the new "floor" was still below the cost of production, inflated by the oil price increases.

The fall in the Straits tin price in Penang to £1,930 means that the market is now below the "ceiling" price. Last time this happened prices swung to new highs.

But traders believe, on this occasion, the downward trend may be maintained.

The fall in demand, and rise in production, during the past year has eliminated the shortage of supplies and there are fears the U.S. Congress will shortly agree to proposals for

the release of surplus tin from the U.S. strategic stockpile.

Copper and lead were much firmer yesterday, despite the further rise in value of sterling against the dollar.

Copper was boosted by a bigger than expected fall in warehouse stocks—down by 8,500 tonnes reducing total holdings to 179,300 tonnes. The market followed the upward trend in precious metals with gold at a new peak and the spot price of silver being raised at the morning fixing by 10.3p to £17.3p an ounce.

The upward trend in lead was encouraged by reports of further buying by East European countries.

As expected, lead stocks fell by 225 to 23,775 tonnes; zinc holdings were 2,260 lower at 59,150 tonnes; aluminium 2,000 down at 18,473 tonnes and LME silver holdings dropped by 200,000 to 17,910,000 oz.

However, nickel stocks rose by 1,710 to 4,104 tonnes.

# Sudden fall in sugar market

By Our Commodities Staff

WORLD SUGAR prices fell heavily on the London futures market yesterday.

The London daily price for raw sugar was cut by £1 to 296.50 a tonne in the morning. But in the afternoon the market was hit by speculative selling, and the October position closed over £4 lower at £162.35.

Although some of the decline was attributed to the rise in the value of sterling, New York sugar prices also fell. The market was depressed by reports that Congress may not yet round up considering the proposal for the U.S. to ratify the International Sugar Agreement before its August recess.

At the same time, speculative selling was further encouraged by charts apparently showing a "bearish" outlook. Cocoa futures were also hit by selling, based on a "bearish" chart price forecast and a general lack of consumer buying interest, as well as the rise in sterling.

The market suddenly dropped to be permissible limit down of £40 at one stage, before rallying slightly towards the close.

# German trawlermen seek EEC allies

By A Correspondent

A POWERFUL new fishing lobby is emerging in Europe. Increasingly frustrated by the lack of decision on the EEC's common fisheries policy, West Germany's biggest freezer and factory trawler owners have begun exploratory discussions with owners in other Common Market countries which could lead to a concerted approach to the EEC Commission and the Council of Ministers.

Dr. Bruno Peschau, managing director of Germany's biggest deep-sea trawling company, Nordsee, in which Unilever has the majority interest, revealed in Bremen yesterday that German operators had already reached a "common understanding" with principals of three of the leading British companies.

Dr. Peschau is also president of the German Trawler Owners' Federation, but meetings are at present on a company to company basis.

The British and German interests have agreed to extend the dialogue to Dutch, Danish and French companies with similar large vessels designed to fish in distant waters.

The Germans are chiefly interested in securing the market—an adequate share of the EEC fish market which Dr. Peschau described as "the biggest market in the world."

In the EEC there are 260m housewives, most of whom are prepared to pay for good quality fish," he has said.

For Germany, with its small coastline giving it a relatively small stake in the so-called European pond, much of the fish comes from North Atlantic grounds inside third country waters. Traditionally, such grounds have been the source of 90 per cent of Germany's deep sea catch and German trawlermen want to see the EEC Commission use the Community's power to retain, renew or gain access to such waters.

Their biggest concern is to retain a presence off Greenland, now their major North Atlantic ground, and they will seek the support of their EEC counterparts in persuading the Green-lancers to remain members of the Community.

They also see the prospect of increased opportunities in Canadian waters and a return to Icelandic waters for redfish, saithe, and pollack rather than the cod the Icelanders treasure so much.

The four companies, which make up the German Trawler Owners' Federation, see efficiency as their most persuasive argument.

That view is echoed by Hamburg lawyer Mr. Folkert Allen Marr, who acts as part-time secretary for the Federation of German Fishing Associations, a loose association of 14 different organisations representing the total fish industry.

He wants to see the German market hold its present consumption level—around 9.5 kilos per head per year, or around 600,000 tonnes needed for the 60m population.

Byproduct weight (filleted) that provided Germany with a 330,000-tonne market last year, dropped from 358,000 tonnes in 1976 and comprised 51,000 tonnes of fresh fish, 20,000 tonnes of smoked fish, 54,000 tonnes of frozen, and 205,000 tonnes of fish products, mostly canned.

The amount of further processing (smoking, canning and freezing) swinks the social and economic balance in favour of the deep sea operators and the ports of Bremerhaven, Cuxhaven and, to a lesser extent, Hamburg, where the trawlers are based and the bulk of the processing carried out.

The trawler companies employ 5,300 people and a further 12,000 are engaged in processing and providing most of the supplies to the 3,000 inland merchanting, 10,000 in direct retailing and 1,700 in fish restaurants.

The big companies can also claim considerable marketing success in other EEC countries. Mr. Gunter Fuchs, managing director of the North Sea group's industry division, can point to a third of total production leaving Germany for other EEC countries. This is particularly so with frozen products, not yet so popular in West Germany, of which as much as 80 per cent is exported.

# U.S. may lift Soviet wheat limit

THE U.S. may raise the amount of wheat the USSR can buy during the fourth year of the country's bilateral supply agreement, which begins on October 1.

U.S. Department of Agriculture officials told Reuters yesterday a decision on increasing the wheat limit could be taken soon.

Under the agreement the USSR can buy up to 8m tonnes of U.S. wheat and wheat in the fourth year without consideration. Any further purchases would require a separate agreement with the U.S. government.

But the U.S. expects to have some latitude on wheat supplies thanks to a bumper crop this year. And farm groups have urged the Administration to raise the limit on USSR wheat purchases now, rather than waiting until the talks begin in October.

This proposal was discussed by representatives from Government agencies at a meeting last Friday, but no decision was taken.

The agency representatives, who agreed, however, to oppose the establishment of a set-aside programme for wheat in 1980.

# Downturn in coffee market

By Richard Mooney

COFFEE PRICES fell back sharply on the London futures market yesterday following reports that the weekend had passed without serious frost damage in Brazil.

The September quotation, which climbed to £1,970 as temperatures fell in Brazil's coffee-growing regions late last week, slipped to £1,794 a tonne at one time yesterday before closing at £1,810 a tonne, 52.5 below Friday's closing level.

The cold front which prompted last week's price upsurge did bring isolated frosts in southern areas of the state of Minas Gerais on Saturday night, but they were fairly light and were mostly in low-lying areas where little coffee is grown.

Some local sources warned, however, that the cold weather, which was accompanied by a back the crop's recovery from the frost which struck at the end of May.

Warmer temperatures were reported in the coffee areas yesterday but some traders said conditions could become colder later this week. The National Weather Department played down the frost danger, however, it said the only cold front it was aware of was relatively weak

and was still some way to the south of the coffee plantations. In Mexico City meanwhile, members of the "Bogota Group" of Latin American coffee producers said they had agreed to "institutionalise" the group on a permanent basis.

The organisation was formed last August to manage a \$150m coffee price support fund. Sources attending the talks said the fund had since grown to more than \$400m.

The Mexico meeting was called to discuss strategy following the recent fall in prices which the producers blamed on "speculative activity not related to supply-demand balance for coffee."

But prices have subsequently firmed and the producers said they found the world market situation "extremely favourable." They said there was a tight balance between supply and demand "allowing a level of prices to be maintained which does not affect consumption."

Delegates denied rumours that Sr. Ricardo Falla of El Salvador, had resigned as director of the fund.

Indonesia will resume issuing new licences for the export of coffee this week, a Ministry of Trade and Co-operatives Spokes-

man said in Jakarta, reports Reuters.

The Ministry has completed an inventory of current stocks and will resume issuing licences because prices have begun rising again.

Indonesia suspended coffee exports on July 5 because Government officials said they wanted to ensure sufficient supplies to meet growing domestic demand during the coming Muslim fasting month and related holidays.

# U.S. delays ban on cattle drug

WASHINGTON—The U.S. Government has postponed a ban on the use of the drug diethylstilbestrol (DES) in livestock production although it has been shown to cause cancer in humans and animals.

The Food and Drug Administration (FDA) said livestock producers may continue to use DES until August 3 while it decides whether they should be allowed to use up all existing supplies.

The ban was to have become effective on July 20, seven days after the ban on further manufacture of DES went into effect.

The synthetic hormone is used as a drug implant and in animal feed to speed weight gain in livestock and poultry.

An FDA spokesman said the Agency received more than 30 petitions for delay from livestock producers, feed manufacturers and farm groups.

Reuter

# Malaysian rubber talks plea

By Our Commodities Staff

BRITAIN was urged to give up its candidacy of London as the headquarters of the planned International Natural Rubber Agreement secretariat in favour of Kuala Lumpur, according to Mr. Paul Leong, Malaysian Primary Industries Minister, reports Reuters.

Mr. Leong claimed Singapore had withdrawn its request to provide the headquarters for the proposed new agreement and several consuming countries favoured Kuala Lumpur.

Expressing disappointment that the mediation conference in Geneva this month had failed to conclude the expected natural rubber pact, Mr. Leong blamed

the failure on certain consumer countries going back on previous agreements of some fundamental elements in the main economic package.

But he hoped a new round of negotiations scheduled in September, in Geneva, would finalise the articles of agreement.

The Minister stressed that the International Natural Rubber Agreement was important because it represented the first breakthrough in the negotiations for new commodity agreements under the UN Conference on Trade and Development (Unctad) integrated programme for commodities.

Meanwhile, he said the Association of Natural Rubber Producing Countries at its meeting to be held in Papua New Guinea next month should consider implementation of supply control plans as a precautionary measure while awaiting the finalisation of the wider agreement being negotiated in Geneva.

Support for the establishment of a world commodity Centre in London to provide better facilities for international commodity organisations came yesterday from Sir Francis Sandilands, chairman of the Committee on Inevitable Exports—see Letters, Page 19.

# BRITISH COMMODITY MARKETS

## BASE METALS

COPPER—Advised strongly on the London Metal Exchange as expected supply in Asia, Africa and Latin America is expected to be 40,000 tonnes, a rise from 35,000 tonnes, and the tin stocks were expected to be 40,000 tonnes, a rise from 35,000 tonnes.

WIREBAR—Copper wirebar, three months, £117.50; six months, £118.50; nine months, £119.50; twelve months, £120.50.

ALUMINIUM—Aluminium, three months, £1,810; six months, £1,820; nine months, £1,830; twelve months, £1,840.

ZINC—Zinc, three months, £1,810; six months, £1,820; nine months, £1,830; twelve months, £1,840.

## COCAOA

After a quiet morning session, cocoa prices moved little during the day, with a slight rise in the afternoon.

COCAOA—Cocoa, three months, £1,810; six months, £1,820; nine months, £1,830; twelve months, £1,840.

## SOYABEAN MEAL

The London market opened 3p lower, with quiet cash market. The market was steady on the day's close.

SOYABEAN MEAL—Soyabean meal, three months, £1,810; six months, £1,820; nine months, £1,830; twelve months, £1,840.

## WHEAT

Wheat prices were steady on the day's close.

WHEAT—Wheat, three months, £1,810; six months, £1,820; nine months, £1,830; twelve months, £1,840.

## GRAINS

Grain prices were steady on the day's close.

GRAINS—Grains, three months, £1,810; six months, £1,820; nine months, £1,830; twelve months, £1,840.

## PRICE CHANGES

Commodity	Unit	Price
Aluminium	£/tonne	1,810.00
Copper	£/tonne	1,810.00
Zinc	£/tonne	1,810.00
Lead	£/tonne	1,810.00
Nickel	£/tonne	1,810.00
Iron	£/tonne	1,810.00
Steel	£/tonne	1,810.00
Coal	£/tonne	1,810.00
Oil	£/tonne	1,810.00
Gas	£/tonne	1,810.00
Electricity	£/tonne	1,810.00

## AMERICAN MARKETS

NEW YORK, July 23. RETURN of moisture to the mid-West plus further potential benefits from the El Niño effect, which has generated heavy selling in the grain, maize and the soyabean complex were at the heart of the market's volatility.

The livestock complex was mixed on poor retail demand. Gold and silver were sharply higher on a weak dollar, but profit-taking in the latter limited improvement in Brazil, while cocoa was lower on speculative selling for new crop arrivals.

Copper ended with a modest gain after early sharp advances. Favourable consumption statistics on cotton were not enough to maintain net gains for the day. Hemoil reported.

Copper—July 22 (31.30), Aug. 22 (31.30), Sept. 22 (31.30), Oct. 22 (31.30), Nov. 22 (31.30), Dec. 22 (31.30), Jan. 23 (31.30), Feb. 23 (31.30), Mar. 23 (31.30), Apr. 23 (31.30), May 23 (31.30), Jun. 23 (31.30), Jul. 23 (31.30), Aug. 23 (31.30), Sep. 23 (31.30), Oct. 23 (31.30), Nov. 23 (31.30), Dec. 23 (31.30), Jan. 24 (31.30), Feb. 24 (31.30), Mar. 24 (31.30), Apr. 24 (31.30), May 24 (31.30), Jun. 24 (31.30), Jul. 24 (31.30), Aug. 24 (31.30), Sep. 24 (31.30), Oct. 24 (31.30), Nov. 24 (31.30), Dec. 24 (31.30), Jan. 25 (31.30), Feb. 25 (31.30), Mar. 25 (31.30), Apr. 25 (31.30), May 25 (31.30), Jun. 25 (31.30), Jul. 25 (31.30), Aug. 25 (31.30), Sep. 25 (31.30), Oct. 25 (31.30), Nov. 25 (31.30), Dec. 25 (31.30), Jan. 26 (31.30), Feb. 26 (31.30), Mar. 26 (31.30), Apr. 26 (31.30), May 26 (31.30), Jun. 26 (31.30), Jul. 26 (31.30), Aug. 26 (31.30), Sep. 26 (31.30), Oct. 26 (31.30), Nov. 26 (31.30), Dec. 26 (31.30), Jan. 27 (31.30), Feb. 27 (31.30), Mar. 27 (31.30), Apr. 27 (31.30), May 27 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# Diverse trends emerge as Gilts respond to sterling but equities react to further gloomy economic reviews

**Account Dealing Dates**  
Option  
First Declared Last Account  
Dealings from Dealings Day  
July 2 July 12 July 13 July 24  
July 16 July 26 July 27 Aug. 6  
July 30 Aug. 9 Aug. 10 Aug. 20

\*New time - dealings may take place from 2.30 am two business days earlier.

Faced with further gloomy reviews of UK economic prospects and mindful of the fact that the Government could soon initiate selling part of its stakes held in public and nationalised concerns, investors in equities decided yesterday to hang fire. Investment in Government stocks continued, however, sentiment being dominated by the latest 1989 ending that amounting to 1.1 per cent, announced last Friday, could attract sizeable overseas applications.

The Cabinet decision against a special statement this week on public spending, cuts deferring the full plan until the autumn, was noted but made little impression on the tone. Longer-dated stocks closed with gains extending to 1.1 per cent. Exchequer 121 per cent, 1989 ending that amounting to 1.1 per cent, announced last Friday, could attract sizeable overseas applications.

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ties, although turnover remained small.

Predictions of a continuing squeeze on company profits depressed business in leading shares which drifted lower until a few settled a penny or so above the lowest. The bulk of the day's trade occurred before midday and comprised small selling from public holders nervous about the uncertain economic and industrial outlook. The FT 30-share index was soon around 4 points off and, despite a spasmodic rally among some index constituents, it closed 4.5 down at the day's worst of 486.7.

Corporations were chiefly motivated by the main funds and gained 1 in places, while among recently issued Fixed Interest Aurora 81 per cent convertible preference, issued in connection with the takeover of Edgar Allen, Ralfour, made a quiet debut, opening and closing at 88p.

Rate, for investment currency fell initially on the fresh supply in the pound, but they recovered from 20 per cent to 22 per cent before finally easing to 21 per cent for a net fall of 1.1. Turnover was well down on recent levels. Yesterday's SE conversion factor was 0.9297 (0.9404).

A resurgence of interest in the Treasury option market saw a total of 641 contracts completed, almost twice last week's daily

average of 372, and also well above Friday's 418. Cons. Gold Fields again attracted the bulk of demand, recording 174 trades, while other lively issues included Courtaulds, with 103 and Grand Met. with 98.

**Lloyds dull**

Second-thoughts about the interim results and, in particular, the dividend payment prompted a fall of 7 to 33p in Lloyds in a dull and lethargic banking sector. In front of today's half-yearly results, NatWest relinquished 2 more to 350p, while Barclays figures due Thursday, ended 4 off at 466p. Midland cheapened 5 to 360p. Elsewhere, merchant banks drifted lower on lack of support and losses of 4 and 6 respectively were sustained by Winturst, 90p, and Hambros, 307p.

Falls in Insurance ranged to 5 following a subdued trade. Royals eased that much to 327p and Hambro Life gave up 4 to 112p. Edinburgh and General were quoted ex the rights issue at 25p with the new halfpenny shares closing at 4p premium.

Breweries remained subdued, drifting narrowly easier. Belhaven, a good market of late, fell 3 to 46p. George Gale put on 10 to 515p, while CAMRA Investments added 5 for a two-day gain of 10 to 125p; both issues are dealt in under special rules. Distillers also tended easier, Arthur Bell slipping a couple of pence to 172p, while profit-taking on last week's annual results left Distillers 2 cheaper at 332p. Sellers were also seen in Amalgamated Distilled Products, 3 off at 60p.

Phoenix Timber came to life with a rise of 7 to 137p, but recent speculative interest faded in Parker Timber, 2 cheaper at 190p, while profit-taking after the recent good rise on the preliminary results left Magnat and Southern 3 lower at 155p. Elsewhere in the Building sector, favourable weekend Press mention prompted a gain of 18 to 320p in Balfour & Balfour. Occasional support lifted D. Crouch 3 to 173p, but Cement turned a little easier after last Friday's little flurry on the increase in cement prices; Blue Circle, 260p, and Farnell "B" 32p, eased 2 apiece.

ICI remained friendless and drifted off to close 5 cheaper at 326p.

LONDON TRADED OPTIONS									
		July		Oct.		Jan.			
Option	Ex- ercise	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.	Equity close	
BP	1500	1	2	34	1	78	—	1235p	
Com. Union	160	$\frac{1}{4}$	10	5	—	8	—	135p	
Com. Union	180	$\frac{1}{4}$	38	2	—	4	—	"	
Com. Union	200	$\frac{1}{4}$	13	1	—	2	—	"	
Cons. Gold	180	55	1	—	—	—	—	223p	
Cons. Gold	200	25	18	33	—	27	—	"	
Cons. Gold	220	5	120	20	—	42	—	"	
Cons. Gold	240	$\frac{1}{4}$	10	3	—	19	25	"	
Cons. Gold	260	$\frac{1}{4}$	3	0	—	9	—	"	
Courtaulds	100	$\frac{1}{4}$	1	31	—	37 $\frac{1}{2}$	—	89p	
Courtaulds	110	$\frac{1}{4}$	15	17 $\frac{1}{2}$	—	24	7	"	
Courtaulds	120	$\frac{1}{4}$	15	—	—	1	—	"	
Courtaulds	150	$\frac{1}{4}$	63	—	—	—	—	"	
GEC	390	$\frac{1}{4}$	3	16	—	31	—	361p	
GEC	420	$\frac{1}{4}$	4	8	1	20	—	"	
GEC	450	$\frac{1}{4}$	26	4	—	17	—	"	
Grand Met.	178	41 $\frac{1}{2}$	—	13	72	21	—	140p	
Grand Met.	198	2	24	17	3	68	—	289p	
ICI	320	2	26	27	—	8	—	"	
ICI	420	$\frac{1}{4}$	8	1	—	4	—	"	
Land Secs.	300	11 $\frac{1}{2}$	—	18	—	51	6	297p	
Land Secs.	330	11 $\frac{1}{2}$	16	6	—	—	—	"	
Marks & Sp.	100	14	4	19	—	—	—	115p	
Marks & Sp.	110	8	10	12	—	17	—	"	
Marks & Sp.	120	$\frac{1}{4}$	11	7	—	21	—	"	
Marks & Sp.	150	$\frac{1}{4}$	17	3 $\frac{1}{2}$	—	8	—	"	
Shell	325	15	3	25	—	33	—	334p	
Shell	350	2	—	18	—	24	1	"	
Shell	400	$\frac{1}{4}$	10	5	—	11	3	"	
Totals			489		85		41		
		August		November		February			
Imperial Gp.	300	12	5	13 $\frac{1}{2}$	—	—	—	91p	
RTZ	300	2	50	7	—	—	—	256p	
RTZ	350	$\frac{1}{4}$	10	3	—	—	—	"	
Totals			53						



## OFFSHORE AND OVERSEAS FUNDS

[illegible]

<p><b>Genp-Geo Management, Jersey Ltd.</b>          Clearing Cross, St. Helier, Jersey 0534 73742</p> <table> <tr> <td>Capital Fund</td> <td>115.2</td> <td>118.7</td> <td></td> </tr> <tr> <td>Income Fund</td> <td>65.3</td> <td>65.5</td> <td>9.66</td> </tr> <tr> <td>Cash Bond</td> <td>11.015</td> <td>1.069</td> <td>—</td> </tr> </table>	Capital Fund	115.2	118.7		Income Fund	65.3	65.5	9.66	Cash Bond	11.015	1.069	—	<p><b>Julia, Boulevard Royal, Luxembourg</b>          Worldwide Csh Ppt. <b>SUS18.69</b> 1-5071 —</p> <p><b>Wren Commodity Trust</b>          10, St. George's St., Douglas, Isle of Man 0624 25015</p> <p><b>Wren Commodity Trst.</b> 1382 38.5 —</p>
Capital Fund	115.2	118.7											
Income Fund	65.3	65.5	9.66										
Cash Bond	11.015	1.069	—										



**CIG**

IBM COMPUTERS  
LEASED AT SUBSTANTIAL SAVINGS

CIG COMPUTERS LIMITED  
5670 Pymsey High Street,  
London SW15 1SF, England.  
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## BRITISH FUNDS

"Shorts" (Lives up to Five Years)

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40

Five to Fifteen Years

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40

Over Fifteen Years

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40

Undated

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40

## INTERNATIONAL BANK

55 80 85 90 95 100 105 110 115 120 125 130 135 140 145 150 155 160 165 170 175 180 185 190 195 200 205 210 215 220 225 230 235 240 245 250 255 260 265 270 275 280 285 290 295 300 305 310 315 320 325 330 335 340 345 350 355 360 365 370 375 380 385 390 395 400 405 410 415 420 425 430 435 440 445 450 455 460 465 470 475 480 485 490 495 500 505 510 515 520 525 530 535 540 545 550 555 560 565 570 575 580 585 590 595 600 605 610 615 620 625 630 635 640 645 650 655 660 665 670 675 680 685 690 695 700 705 710 715 720 725 730 735 740 745 750 755 760 765 770 775 780 785 790 795 800 805 810 815 820 825 830 835 840 845 850 855 860 865 870 875 880 885 890 895 900 905 910 915 920 925 930 935 940 945 950 955 960 965 970 975 980 985 990 995 1000

## CORPORATION LOANS

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40
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98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40

## LOANS

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
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98%	94.5	95.5	British Petroleum 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Steel 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Airways 3 1/2% 79-81	95.5	13.40

## Public Bond and Ind.

1979	Low	High	Stock	Price	Yield
98%	94.5	95.5	Treasury 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	Electric 3 1/2% 79-81	95.5	13.40
98%	94.5	95.5	British Telecom 3 1/2% 79-81	95.5	13.40
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Tuesday July 24 1979



## New oil and gas site found off Shetlands

BY RAY DAFTER, ENERGY EDITOR

A NORTH SEA exploration group led by Continental Oil has made a further encouraging discovery about 100 miles south-east of the Shetland Islands. The group, which also includes British National Oil Corporation and Gulf Oil, tested significant quantities of natural gas and condensate—very light oil—in block 9/18, close to the Beryl Field. The discovery is only five miles south-east of an oil and gas field on block 9/18 announced in March by the Conoco/BNOC/Gulf group and close to a previous gas and oil discovery. The offshore industry feels that this latest discovery considerably enhances the commercial potential for developing oil and gas reservoirs on blocks 9/18 and 9/19.

Conoco said yesterday that the latest discovery well on block 9/19 flowed gas at the rate of 37m cubic feet a day and condensate (oil of 48-

degrees API) at the rate of 1,886 barrels a day. The well was drilled to a depth of 13,700 feet in 398 feet of water by the drilling rig Norjarl. The Conoco group plans to drill another exploratory well on either block 9/18 or 9/19 later this year.

In March Conoco announced that a discovery well on block 9/18 had found high quality oil (38-degree API) which flowed at rates of up to 5,500 barrels a day. The geology in this part of the North Sea is complicated. It is thought that the discovery wells on the two blocks have penetrated separate reservoirs, trapped in some of the numerous fault blocks, rather than one large-size field.

It is quite possible that the funds will be developed through a single production complex encompassing cumulative reserves and flow rates on a pair with some of the medium-sized

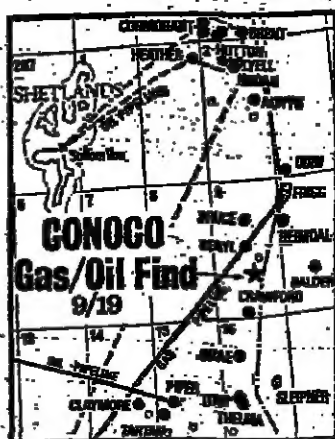
fields in the North Sea.

In view of the large amounts of natural gas in the latest discovery the production complex would almost certainly have to include some gas transmission system. For instance, it could be linked to a new gas gathering trunkline which might be built to collect natural gas from some of the northerly North Sea oil fields like Magnus, Murchison, Thistle, Beryl and Brae.

British Gas and Mobil—operator of the Beryl Field—are conducting feasibility studies into the construction of such a line.

Alternatively, the gas in blocks 9/18 and 9/19 could be fed into the existing Frigg trunk line.

However, it is likely to be several years before the Conoco group can complete its exploration programme in the area and prepare what will probably be a complicated production system.



CONOCO Gas/Oil Find 9/19

The group has several other fields to evaluate, in blocks 3/2, 15/30 and 21/17. What is more, Conoco, BNOC and Gulf are already heavily engaged in development work.

The trio hope to begin producing oil from their Murchison Field next year (along with minority Norwegian interests); the production platform is due to be towed into position next month.

Later this year the group is expected to apply for development approval for the North Sea Hutton Field. As things stand, the unnamed 9/18 and 9/19 discoveries would be next in line for development.

Under gas pipeline rejected, Page 7

## Changes planned in coal financing

By John Lloyd

PLANS TO restructure the finances of the National Coal Board, to offer large inducements to miners to leave uneconomic pits and to transfer the board's pension commitments to the state are thought to be near agreement in the Energy Department.

Energy Ministers are likely to recommend to their Government colleagues:

- That a substantial proportion of equity, in the shape of public dividend capital, be injected into the NCB's finances, moving it away from its dependence on loans. The practical advantage would be that repayment would, in effect, be at a time when the board could afford it, rather than the NCB facing heavy annual interest charges, as it does now.

- That mineworkers in un-economic pits should be offered large redundancy payments—possibly as high as the £15,000 reached by the British Steel Corporation—if they wish to leave the industry, and greatly increased resettlement grants where they wish to move to more productive pits.

- That the NCB's pension commitments—which amounted to £22.9m last year (including national insurance)—should be taken over by the Government. This would relieve the board of its third largest revenue cost, after wages and materials.

Ministers are thought to be unperturbed by the likelihood that the board will not meet its output target of 135m tonnes by 1985, as called for in the Plan for Coal.

The new thinking on coal would be that rigid targets should be replaced with a more flexible, less defensive policy, which matches production to the growing market demands.

This view is emerging against a background of strong support for the coal industry which is being seen by the Government as one in which very large sums of money must be spent. Indeed, it is possible that the Government will spend more on the industry than Mr. Callaghan's administration. Feature, Page 19

## Competition Bill delayed in wrangle

By Ivor Owen, Parliamentary Staff

LABOUR MPs forced the Government last night to postpone the Second Reading vote on its Competition Bill.

This delay was claimed as a tactical victory by Opposition leaders.

Mr. Norman St. John-Stevens, Leader of the Commons, finally agreed that the Second Reading vote should be deferred after a procedural wrangle lasting more than three hours.

The wrangle centred on the timing of the debate on the economy of Northern Ireland. Labour MPs objected to the Government's insistence that the debate should not begin until after 10 pm so that the Second Reading Bill could run its normal course.

It was another embarrassment for the Government's business managers already under criticism from Tory backbenchers and Opposition for attempting to crowd too much into the week before Parliament adjourns for the summer recess on Friday.

## THE LEX COLUMN

# British Aerospace on the runway

British Aerospace would certainly look more appealing in a prospectus than for the time being, anyway.

As a purely commercial concern, for instance, British Aerospace might have to use rather different criteria to decide whether, as the last-announced report put it, "The concept of full and equal partnership in Airbus Industrie was preferable to a sub-contracting relationship with the Boeing Company."

If these problems can be satisfactorily solved, there would be clear advantages to commercial times with a substantial shareholding in the hands of the public. To give political security to the ministry, however, the shares will need to be very widely held. GEC and Vickers have discovered that it can be like to be "industrial shareholders" facing industrial punishment for politically vulnerable industry.

The Government has not yet actually paid for BAC, the company jointly owned by GEC and Vickers which went to form the major part of British Aerospace. It is a point of which the Department of Industry is now likely to be forcefully reminded by GEC and Vickers. Negotiations over nationalisation, compensation have been virtually in limbo since before the general election, and the companies will clearly seize on the bargaining counter they have now been offered. They will not keep quiet if the Government tries to dispose of assets for more than it is prepared to pay.

The interesting point here is that the Government has not ruled out breaking up British Aerospace (though it would prefer to keep it in one piece), so there is scope for doing deals over various assets. It is a possibility which the companies would probably be willing to consider.

The second difficulty is more fundamental: in order to make British Aerospace a marketable proposition, the Government will have to offer a package of assets, as when the companies were previously in the private sector there was a heavy reliance on official risk financing of aircraft projects.

British Aerospace can only be floated off as a contractor, not as a company which bears the huge primary financial risks in developing new aircrafts.

Index fell 4.5 to 466.7

However, Lord Rill has on a stress, the mutual quality which continues to develop partnership in the United States.

Undoubtedly, the Airbus connection has helped consolidate Washington's leading position in the aircraft market, and extend its interests in the U.S. But perhaps it is significant that no other major aircrafting house has yet initiated a Washington European link.

Company borrowing

The pressure of raising the money to cover the corporate sector's financial troubles in the first quarter has come to a climax with the publication yesterday of a net borrowing requirement of £2.85m for the quarter, about 40 per cent higher than the NBR for the whole of 1978. The financial deficit, at £1.6m, for the quarter compares with just under £5m for 1978 as a whole.

Once again the step from financial deficit to NBR is dominated by the large share for unidentified transactions. This has swung from a £1.5m positive contribution in cash flow to a £1.5m drain in company finances between the fourth quarter of 1978 and the first quarter of this year. The only official explanation offered for this extraordinary change is that the pattern of transactions and the recording of transactions were disrupted.

It does look as though some shifting of trade credit took place during the first quarter at the expense of the corporate sector. In any case, it would probably be wise to conclude that the NBR of £2.85m is wildly out of the line. It is not significantly downwards, but borrowings by companies rose £1.5m in the quarter, acceptance more higher, and most ominous of all, liquidity in the form of bank deposits was run down by a seasonally adjusted £50m. This last figure compares with an average quarterly increase of £40m in corporate bank deposits in 1978.

Warburg/Paribas

It is over six years since S. G. Warburg linked up with Banque de Paris et des Pays-Bas in a fit of extreme confidence and in terms of earnings at least it now looks as if the British bank drew the short straw.

The deal was that S. G. Warburg would exchange its 12.1 per cent stake in the Banque de Paris et des Pays-Bas plus smaller stakes in three other Paribas banks in Belgium, Holland and Switzerland. The exchange was apparently negotiated on the basis of equal earnings contributions but since then Warburg has contributed more than it has received. Despite the fact that sterling has fallen relative to the French franc.

In his 1979 statement as chairman of Mercury Securities, Lord Rill notes that the profit arising from Warburg's Paribas stake was "substantially less" than Warburg's contribution to its French associate—a point diplomatically omitted from the S. G. Warburg statement.

## Record deficit for industry

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY had a record financial deficit in the first three months of this year because of a profits squeeze and a high level of spending on stocks and work in progress.

Figures published yesterday by the Central Statistical Office reveal that industrial and commercial companies had a deficit of £1.57bn in the first quarter. This compared with £876m in the previous three months and £1.98bn for last year as a whole.

The deficit shows the amount that industry has to raise from other parts of the economy, mainly through bank borrowing. This is after paying taxes and dividends and financing capital spending.

The first quarter deficit may have been erratically high because of the reduction in profits caused by loss of production during the industrial disputes and bad weather of the

### INDUSTRIAL AND COMMERCIAL COMPANIES

£m, seasonally adjusted			
	Receipts (net of stock acquisition)	Expenditure	Deficit—acquisition of financial assets from other sources
1977	10,246	12,233	-1,987
1978 1st	1,832	2,571	-739
2nd	2,305	2,906	-601
3rd	2,229	2,444	-215
4th	2,571	2,837	-266
1979 1st	2,570	3,046	-476
2nd	2,479	3,006	-527
3rd	2,748	3,062	-314
4th	2,449	3,125	-676
1979 1st	1,894	3,446	-1,552

Source: Central Statistical Office.

Nevertheless, the underlying financial position of industry appears to have deteriorated in winter.

the last year. This reflects the squeeze on profits resulting from the rapid growth of costs and the rise in sterling, coupled with a high level of fixed investment and stockbuilding.

During the six months to March, undistributed income (net of stock appreciation) fell by roughly £900m against the previous half year. Stockbuilding increased by £500m. This caused the financial deficit to rise between the half-year from about £800m to £2.2bn.

Most analysts expect the deficit to rise during 1979 because of a fall in profits net of stock appreciation. City stockbroker Phillips and Drew has projected a deficit of £3.9bn.

The first quarter deficit was higher in current prices than in mid-1974, the height of the liquidity crisis, but it was smaller in real terms because of interim inflation.

Industry is to some extent better protected than four years ago since the wave of rights issues in 1975-76 has improved the balance sheet. This has helped to ease the picture, and it is likely that manufacturing will be hit harder than other sectors because of exchange rate pressures.

The deterioration in industry's financial position is also highlighted by another official measure—the net borrowing requirement. This differs from the financial deficit by adjusting for certain financial transactions, such as trade credit and unremitted profits.

The net borrowing requirement in the first quarter was £2.84bn, compared with £1.68m in the previous three months and £2.04bn for 1978 as a whole. This was mainly financed through bank borrowing of £1.8bn.

## Iran promises to pay off foreign debts

BY OUR TEHRAN CORRESPONDENT

IRAN WILL meet all its foreign debt commitments and compensate foreign shareholders in nationalised banks in full under the country's foreign investment law, Mr. Mohammad Ali Mowlaei, head of the Central Bank of Iran, has announced.

Government payments on hundreds of development projects involving foreigners slowed to a trickle last autumn when political agitation began, and stopped altogether when the Ministry of Finance went on strike in November.

Soon after the Revolution, the present Government assured foreign companies that all outstanding debts would be

settled as soon as oil revenue started to flow again.

In April, Mr. Ali Akbar Moftakher, head of the Plan and Budget Organisation, said all back payments would be cleared by June 21 provided "there had been no disruption involved in the projects." Four months later, foreign companies reported they had received only small fractions of what they were owed.

Even so, doubts are growing among foreign companies in Iran about the Government's intention of trying to settle its debts.

Impreglio-Tessa, the Italian joint venture building the Lar dam, has received only £1.7m of the \$43m it is owed on the project.

After the Central Bank's

annual general meeting, Mr. Mowlaei said Iran had already paid out \$600m (about £300m) in foreign loan repayments since the beginning of the current financial year and would make another \$300m in payments falling due during the rest of the year.

The total amount of Iran's debts to foreign banks was about \$3bn, but many of the loans were over 10 years, he said.

The value of foreign holdings in Iranian banks totalled \$250m Mr. Mowlaei added. He did not give a date for the settlement with foreign shareholders and declined to say on what basis this figure had been calculated. Nominal value of foreign shares in Iranian banks had earlier been calculated at \$170m.

Mr. Mowlaei suggested that foreign banks should convert their compensation into rials and form a consortium to undertake investment in industrial and agricultural ventures in Iran.

It is believed here that the suggestion may be another bright idea from Iran's Revolutionary Council, represented at the AGM by Mr. Abol Hassan Bani Sadr, the radical Islamic economist.

Mr. Mowlaei evaded questions from the foreign Press concerning the settlement of Government debts to many foreign companies working in Iran. Such questions were a matter of general Government policy rather than banking procedure and would have to be addressed to the Government, he declared.

## Japan discount rate rises 1%

BY RICHARD C. HANSON IN TOKYO

THE BANK OF JAPAN yesterday acted against the threat of rising inflation posed by the increase in oil prices and Japan's buoyant economy. From today the bank discount rate rises to 5.25 per cent from the 4.25 per cent set three months ago.

Officials at the central bank said the tightening of credit would not cause any sudden downturn in the economy. The action was prompted by very high increases in the past three months in the wholesale price

index, and was aimed at curbing the rise in prices before real economic growth is damaged.

Initial reactions to the increase, which closely follows similar moves by the U.S. and West Germany, were favourable. The domestic bond market showed signs of recovering, and the yen rose cautiously on the Tokyo foreign exchange market.

The discount rate increase will lead to a rise of 0.5 to 0.75 per cent in all officially controlled bond, bank deposit and trust account interest rates. Short-term prime lending rates will probably rise 1 per cent.

An August increase in the coupon on Government bonds from 7.3 to 7.7 per cent, which should make them more attractive to investors. The size of the increase appears to have reassured the securities industry that discount rate will not need to be raised again for the time being.

## BR reviews manufacturing policy

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

BRITISH RAIL is considering surrendering its near-monopoly as manufacturer of its own rolling stock and railway equipment.

The railway board, dissatisfied with late deliveries from its own workshops and with delays to maintenance schedules, has launched a review of its manufacturing and maintenance policies.

It has asked consultants to examine areas in which British Rail's workshops might be exposed to private-sector competition. Such a move would meet stiff resistance from the railway unions.

The private sector would welcome freedom to bid for contracts to supply British Rail. A liberalisation of tendering procedures would be of particular significance to the railway equipment subsidiaries of GEC, the Laird group and Hawker

Siddeley. British Rail's anxiety about the performance of its wholly-owned subsidiary British Rail Engineering (BRE) which operates 13 workshops, has been evident for many years.

There have been complaints about delays to maintenance schedules, which have meant cutting services and of disruption to prestige projects caused by late delivery of equipment. BRE has also been blamed for British Rail's failure in recent years to spend the whole of the annual capital investment sums authorised by Government. BR's freight department has told the board that more than £10m in revenue has been lost this year because of delays in repairing freight locomotives.

This has been a great embarrassment at a time when British Rail has been lobbying the Government for a higher invest-

ment allowance, for electrification of the network and for a rail-only Channel Tunnel.

A second review of railway equipment supply is also in progress under the sponsorship of the Transport Department.

This is a comparative study of public transport—equipment supply in several countries, but some of its research is being carried out in conjunction with the British Rail review due to be completed in the autumn.

Since Sir Peter Parker became chairman of British Rail, moves have been made to strengthen the Board of BRE, but the subsidiary still operated without a profit and lost account against its income of £314m last year.

British Rail last night discounted a report that a Joint Government-British Rail review of electrification is to propose a financial deal between

the railway and private-sector companies as a way of paying for further electrification.

BR said it was in principle interested in leasing as a way of raising funds for electrification, but denied that any negotiations had taken place.

The joint working party is expected to present its report to Government in the next fortnight.

The working group studied three options for further electrification of the rail network and has concentrated on assessing the likely economic return from each option.

It is thought that the two sides of the working group may have agreed that further studies on cost-benefit of a middle option should be carried out.

This option would mean electrifying 1,700 route miles of railway at a cost of £350m.

News Analysis, Page 7

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